

FINANCIAL TIMES



Pension funds
Japan welcomes
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The myth of
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Delco's SSC car
Packing in the
electronic gadgetry

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Monopolies
Russian power
and rail abuses

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World Business Newspaper

TUESDAY APRIL 2 1996

US backs Yeltsin's efforts to end war in Chechnya

Russian president Boris Yeltsin's effort to bring an end to the war in Chechnya, and to improve his chances of re-election, yesterday prompted a lull in the fighting. He received a show of strong support from the US government, which fears a communist victory in the Russian presidential election in June. Former Soviet president Mikhail Gorbachev yesterday tried to lift his political profile by offering his services as a mediator between the Kremlin and Chechen separatists. Page 14

Peres to seek peace referendum: Israeli prime minister Shimon Peres said he would seek a referendum on a final peace agreement with Palestinians involving permanent borders, Palestinian statehood and the future of Jerusalem. Page 3

Aetna to buy US Healthcare: Aetna, one of the US's largest publicly-traded insurance groups, is to buy US Healthcare, a managed healthcare concern, in an \$8.9bn deal. Page 18; Lex, Page 14

Social classes split jobs meeting: The world employment meeting of the Group of Seven largest industrialised nations was split over whether social clauses protecting workers should be included in future trade agreements. Page 3

Scania valued at \$5.4bn: Swedish truck maker Scania was valued at \$5.4bn (\$5.3bn) when it was launched on the Stockholm and New York stock exchanges at \$kr180 a share. The Wallenberg industrial empire is selling a 50 per cent stake in the company. Page 15

Eastern states warn Bonn: Finance ministers from five eastern German states warned Bonn that sharp cuts in financial support and tax breaks could cripple investment and boost unemployment in a region still struggling to catch up economically with the west. Page 14

Tokyo market closes at four-year high: The Tokyo stock market closed at a four-year high at the end of the first day of the new Japanese business year on rising hopes of an improving economy and corporate earnings growth. The Nikkei index closed up 153.54 points at 21,560.38. Page 6; World stocks, Page 38

Shanghai shortlists airport designs: Shanghai has shortlisted three designs for its international airport in Pudong, the 500 sq km economic zone on the east bank of the Huangpu river. Contenders are Greiner Engineering of the US, Naco-Foster, a Dutch-British consortium, and Aéroport de Paris of France. Page 14

Japanese protesters angry at US presence



Protesters (above) gathered in front of a US base on the Japanese island of Okinawa yesterday, complaining about the continued US military presence in the region.

Philippines raises offer to GM: The Manila government improved an already generous incentive package in an attempt to persuade General Motors of the US to choose the Philippines for a \$1bn car plant. Page 6

Ashanti bids for gold producer: Ashanti Goldfields of Ghana, a mining company partly owned by UK conglomerate Lonrho, made a \$813m (\$100m) bid for International Gold Resources of Toronto. Page 15

Purchasing index remains depressed: The US purchasing managers' index edged up to 46.3 per cent last month against 45.2 per cent in February, but continued to indicate depressed conditions in the manufacturing industry. Page 4

Pakistan offered \$1.5bn loans: The Asian Development Bank agreed to lend up to \$1.5bn to Pakistan to help in the construction of a dam and to improve the country's social sector. Page 8; Pakistan to tighten energy policy, Page 5

Air traffic chief favours sell-off: The UK's air traffic control system became a publicly-owned company. National Air Traffic Services, but chief executive Derek McLachlan said he would have preferred privatisation. Page 8

STOCK MARKET INDICES		GOLD	
New York Composite	5,824.84 (+17.78)	New York: Spot	387.8 (38.4)
Dow Jones Ind. Av.	1,105.00 (+4.92)	London:	394.9 (36.55)
NASDAQ Composite	2,285.82 (+10.88)	COMEX:	378.25 (37.7)
S&P 500	2,285.82 (+10.88)	NY:	407.916
FT-SE 100	2,718.4 (17.7)	London:	1,525.4 (15.255)
Nikkei	21,560.38 (+153.54)	DM:	1,482.2 (14.784)
US BOND YIELD RATES		DOLLAR	
Federal Funds	5.25%	New York: 3-month	5.25%
3-month Treasury Bill	5.125%	DM:	1,482.2 (14.784)
Long Bond	5.1%	FF:	5.069 (5.039)
Yield	6.80%	SF:	1,525.4 (15.255)
		Y:	407.916
OTHER RATES		STERLING	
UK 3-mo Interbank	6.1%	DM:	2,282.2 (22.537)
UK 10 y Govt	6.5%	DM:	2,282.2 (22.537)
France: 10 y Govt	5.75%	DM:	2,282.2 (22.537)
Germany: 10 y Govt	5.75%	DM:	2,282.2 (22.537)
Japan: 10 y Govt	5.75%	DM:	2,282.2 (22.537)
NORTH SEA OIL (Apr 2)			
Brent 15-day (May)	21.80	Tokyo close:	¥ 107.25

EU rejects UK call to end ban on British beef

Ministers discuss package of measures to end crisis

By Caroline Southey in Luxembourg and George Parker in London

Britain's European Union partners yesterday unanimously rejected a call from Mr Douglas Hogg, the UK agriculture minister, for the immediate lifting of the worldwide ban on British beef.

Instead, EU farm ministers meeting in Luxembourg focused on credible measures to restore consumer confidence in beef, the parameters of a program to eradicate mad cow disease, or BSE, and a financing package for all EU farmers, including measures to support beef producers.

Britain had proposed the slaughter of all older cattle in the UK to prevent the spread of BSE and asked the EU to fund 80 per cent of the total cost of any culling program needed to restore consumer confidence.

Mr Hogg said the UK would remove all meat from cattle over 30 months old from the food chain. These cattle would be destroyed once they had reached the end of their productive lives, which would involve the incineration of 15,000 cattle a week.

UK officials said a more radical plan to slaughter herds of cattle infected with BSE was still being discussed with the European Commission.

Some 32,000 herds have recorded at least one case of BSE - a figure which includes 64 per cent of all dairy herds and 15 per cent of beef herds. But of those herds affected by BSE, only 30 per cent, or about 10,000, have recorded five or more cases.

A Commission official said the farm ministers had called for "radical" action to control the spread of BSE, and its eradication, in and outside the UK.

McDonald's criticised, Page 8
Potato disease, Page 27



French president Jacques Chirac after his opening speech to launch the two-day meeting of the Group of Seven economy and labour ministers in Lille, France. He said a 'third path' must be found between job insecurity in the US and unemployment in Europe. Picture: Reuters

Daimler workers object to share option plan

By Wolfgang Münchau in Frankfurt and Hugo Dixon in London

A plan by Daimler-Benz to introduce a share option scheme for its top executives is being questioned by employee representatives on the automotive group's supervisory board.

They fear it might cause the executives to focus too much on the performance of the group's share price.

Share option schemes are largely unknown in Germany, and have not yet been a subject of public debate. They are bound to face considerable criticism in a country where executive pay is relatively low by international standards and where wage differentials between managers and assembly line workers are among the lowest in the world.

Mr Jürgen Schrempf, Daimler's chairman, was yesterday in talks with Mr Bernhard Wurl, a senior official of IG Metall, the metalworkers union, and a member of the company's supervisory board, which is due to meet tomorrow to approve the plan.

Mr Wurl had previously expressed his concern about the long-term consequences of a share option scheme. But the company works council, which represents management employees, is believed to have supported the idea.

The indications yesterday were that the management representatives on the supervisory board would push hard for approval of the plan at tomorrow's meeting. But if the opposition was considerable, it could be postponed for some months.

Daimler's proposal follows the announcement by Deutsche Bank last week that it would introduce an executive share options scheme, the first in Germany.

These moves mark another stage in Germany's transition to performance-related pay structures for its top managers. The Deutsche Bank option scheme would increase the bank's nominal capital by about DM40m (\$26.8m).

Under Daimler's plan, share options would be limited to members of the executive board and the highest category of directors below board level, a group of 170 managers. Executive board members would be entitled to options on 2,000 shares a year, exercisable only if the share price rises by at least 15 per cent from the issue price.

If the plan is approved by the

Top Japanese bank faces bond dealing probe in US

By Gerard Baker in Tokyo

A US subsidiary of the Long-Term Credit Bank of Japan, one of the country's largest banks, is being investigated by the US authorities for false reporting of bond trading at a New York subsidiary.

The incident is another big embarrassment for Japanese banks active in the US. Last summer, false reporting of bond trading was unearthed at the New York branch of Daiwa Bank, leading to the bank's expulsion from the US and a \$500m fine.

LTCB officials in Tokyo were asked to provide details of the bank's or for its customers, Daiwa had to absorb \$1bn in losses as a result of its rogue trader.

The incident will once again raise concerns about internal management controls at overseas offices of Japanese financial institutions. Under LTCB Trust's regulations, traders are supposed to buy and sell only ultra-safe government securities such as US treasury bonds and other US government-guaranteed debt.

But in a period between September 1994 and March 1995 the trader, who left the company last month, bought \$500m of debentures from a government-related financial institution, whose debt falls outside the scope of the bank's permitted activities, and \$15m of certificates of deposit of Japanese banks.

These were then booked by the bank, not as securities, but as

loans to stockbrokers secured on collateral - plainly a misleading description. The bank's management discovered the false reporting in an internal audit at the end of February, informed the US authorities on March 1 and the Japanese finance ministry the following working day.

LTCB said the trader had been responsible for the initial misreporting of the transactions. But regulators will be anxious to discover why the trader misrepresented the transactions if, as the bank claims, he did not know his actions had breached the bank's guidelines.

They will also want to know why the trader appears to have been able to account for the transactions himself and then misled his own management for up to a year.

Meanwhile, Sumitomo Bank, which took over Daiwa's US operations, said it would set up an inspection division at its New York headquarters to oversee the company's operations in the US.

Japan's doors are opened, Page 13

SBC and Pacific agree on \$17bn telecoms merger

By Alan Cane in London

SBC Communications, formerly known as Southwestern Bell, and Pacific Telesis are to merge in a deal which will create North America's second-largest telecoms company.

The merger is the first of its kind between two "Baby Bells" - the former Bell System companies which were once part of AT&T, the US national carrier.

The deal is going ahead through an SBC bid which values Pacific at \$17bn, or \$23.8bn including the cost of debt. The market capitalisation of the combined company is likely to be about \$30bn.

Like other mergers, it has been encouraged by recent federal legislation which liberalises the US telecoms industry and allows local and long-distance operators to compete in each other's markets.

Other recent deals include the takeover of Continental Cablevision by US West; Nynex and Bell Atlantic are in merger talks. SBC Communications, as the merged SBC and Pacific concern will be known, will have headquarters in San Antonio, Texas. It will serve the two most populous states in the US, California and Texas, including seven of the

10 largest metropolitan areas in the US.

Local markets for the merged company will include Boston, Chicago, Dallas, Los Angeles, San Diego and Washington D.C. The two companies serve over 30m lines in high growth regions and have access to over 80m potential customers. It will have more than 100,000 employees, revenues of over \$21bn and annual profits before tax of close to \$3bn.

Mr Edward Whiteacre, SBC chairman and chief executive officer, said the merger would benefit customers, shareholders and employees.

"In this new competitive environment, customer satisfaction, a strong market presence, efficient and lower-cost operations, a substantial financial base and innovative services will be crucial to success," he said.

The merger will involve an exchange of stock, with Pacific Telesis shareholders receiving shares in SBC. This implies a value of about \$99 for each Pacific Telesis share, which represents a premium of about 40 per cent to the shares' most recent market price and a 10 per cent premium to its highest

Continued on Page 14
Lex, Page 14

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NEWS: EUROPE

Morgan Stanley blocked over liquidator for Luxembourg fund Investors win round in \$44m suit

By George Graham, Banking Correspondent

Angry investors in the failed Luxembourg Global Opportunity Fund have won a round in their battle with Morgan Stanley, the US investment bank which acted as the fund's custodian, registrar and administration agent.

The investors, who have filed a \$44m (£28.5m) lawsuit against Morgan Stanley in Luxembourg, mustered enough votes to block the bank's efforts to appoint a liquidator for the fund at an extraordinary general meeting held in New York.

leaped in March last year, to appoint independent directors to find out what happened, but have so far received no response from the US bank.

Morgan Stanley has hit back by beginning legal action in London to recover money it claims the investors owe it.

The embarrassing legal feud is expected to drag on until at least next year, when the suit brought by investors against the bank is due to come to trial in Luxembourg.

The battle revolves around the multiple roles played by Morgan Stanley in the fund. As registrar and administration agent, Morgan Stanley in Luxembourg provided investors with monthly valuation certifi-

cates. But, as custodian, Morgan Stanley in London produced a different valuation for the fund's largest single investment, a block of warrants in an Italian telecommunications company.

The fund was actually managed in London by InterCapital Asset Management, whose managing director was Geoffrey de Sibert, a former Kleinwort Benson director.

Morgan Stanley says the valuation of the Italian warrants had nothing to do with the Global Opportunity Fund's collapse. "The losses in the fund were caused by poor trading results in 1994 and by... foreign exchange and other dealings by the fund managers.

Stanley as custodians showed the warrants to be worth only \$13.3m.

When the fund collapsed in March 1995, Morgan Stanley seized the shares in the fund which it held as collateral for up to \$22m of loans it made to allow investors to gear up.

Since only \$25m of assets were left in the fund by then, Morgan Stanley still has claims against investors for the rest of the money it lent.

But although Morgan Stanley now controls 67 per cent of the fund's shares, it fell short of the two thirds majority needed to appoint a liquidator at the extraordinary general meeting held at the bank's headquarters in New York.

Boom times beckon in eastern Europe

By Kevin Dore, East Europe Correspondent

The economies of eastern Europe, excluding the Commonwealth of Independent States, are expected to grow by around 5 per cent this year, according to estimates by the European Bank for Reconstruction and Development.

It says some parts of east Europe and the Baltic states are beginning to be underpinned by the same factors that have supported high growth in south-east Asia for the past two or three decades.

"Eastern Europe, the Baltics and the CIS have the potential for high medium-term growth based on an educated labour force, an increasing degree of macroeconomic stability and openness to foreign trade and investment," said Mr Nick Stern, EBRD chief economist.

Inflation fell sharply in the region last year, with six countries below 10 per cent by December, while private capital inflows increased and real (inflation adjusted) exchange rates rose, driving up the dollar-value of output.

Albania, Poland, Romania and Slovakia all achieved growth rates of 6-7 per cent last year, while the Czech Republic, Estonia and Slovenia saw real gross domestic product expand by 4-5 per cent. Rising investment was a driving force in particular in the Czech Republic, Poland and Slovenia.

It is the countries that embarked early on economic reforms between 1988 and 1992 that are now enjoying strong economic growth, says the EBRD. Others, notably much of the former Soviet Union, "still await positive growth".

Growth of 6 per cent is predicted this year in the Czech Republic, Estonia, Poland and Slovakia, and of 5 per cent in Slovenia, Croatia and Albania. Activity is also forecast to rise strongly from a very low base in both Armenia and Georgia.

Growth in Hungary slowed to 2 per cent last year and is expected to be similar this year as a result of tough austerity measures.

"The expansion achieved in east Europe in 1994 and 1995 follows the sharp decline experienced in the early 1990s following the collapse of communism and the break-up of the Comecon trading bloc.

This year Poland will become the first country in the region to reach the pre-1990 level of output, according to the EBRD report. It will be followed next year by Slovenia.

Output in most other countries in east Europe and the Baltics is likely to return to pre-1990 levels during the next two or three years, some 7-10 years after the transition towards market economies began, says the report.

For the first time in the 1990s the Russian economy is expected to achieve some growth this year, with an increase in GDP of around 3 per cent after a decline of 4 per cent in 1995.

According to the EBRD "remarkable progress" has been achieved in controlling inflation in the region. By the end of 1995 the country is east Europe and the Baltics, excluding the CIS, was suffering from inflation of more than 40 per cent. Inflation was below 10 per cent in Albania, Croatia, the Czech Republic, Macedonia, Slovakia and Slovenia.

In several countries productivity and international competitiveness improved sharply last year, while wage levels remain modest compared with west Europe.

The volume of manufacturing output per worker rose by between 10 and 20 per cent in Bulgaria, the Czech Republic, Hungary, Poland and Romania. A more modest 4-5 per cent was achieved in Russia and Slovakia.

Monthly wages in manufacturing (before income and payroll taxes) were between \$390 and \$450 in the Czech Republic, Hungary and Poland, and \$175 in Russia.

Despite the progress of the past two years the EBRD warns that there remains a great need for investment in infrastructure and the environment throughout the region. Few countries have successfully recapitalised and privatised the banking system or put in place effective prudential regulation and supervision.

With some exceptions, the privatisation of large enterprises has been slow, and the restructuring of companies remains at "an early stage".

Transition Report Update. European Bank for Reconstruction and Development, One Exchange Square, London, EC2A 2EH, UK. Tel: 44-171-338-6000.

EUROPEAN NEWS DIGEST

German poll figures fixed

Germany's public opinion pollsters have seen their credibility slump badly after a leading company admitted deliberately understating a far-right party to try to prevent it doing well in a recent state election. Criticism has been mounting after the Allensbach Institute, Germany's oldest polling body, revealed it gave out low figures for the Republicans to avoid creating a bandwagon effect for the anti-foreigner party.

The party returned to the Baden-Württemberg state assembly on March 24 with 9.1 per cent instead of ending up under the 5 per cent minimum as Allensbach (and other pollsters) had predicted.

Allensbach co-director Ms Renate Koecher defended her decision by saying that her prediction of a strong showing for the Republicans in 1992 had caused an uproar that actually helped whip up support for the party.

Reuters, Bonn

Italian industrial job losses slow

Italian employment in industrial companies with more than 500 workers fell 1.2 per cent in December from the corresponding month of 1994, and was down 1.4 per cent from November, the state statistical office, Istat, said yesterday.

This follows a revised year-on-year fall in November of 2.4 per cent and of 3 per cent in October. The December figures confirm a continued slowdown in the fall in employment in the course of the year.

Istat's monthly indication of changes in industrial employment is one of the few monthly indicators of Italian unemployment trends. Istat also said average gross earnings per worker rose 2.3 per cent in December over the same month of 1994.

AP, Rome

Designer of Fiat 500 dies



Mr Dante Giacosa (left), the car designer known as the Father of the Fiat 500 who gave Italians some of their best-loved vehicles in 40 years at the Turin-based carmaker, died on Sunday aged 91. "Giacosa made Fiat what it is today," the company's managing director, Mr Paolo Cantarella, said yesterday. Mr Giacosa joined the company as an engineer in 1928 and was credited with creating the original Fiat 500, first introduced in 1936 as the "Topolino" or Mickey Mouse car. The car - small, rounded and very economical - proved

hugely popular. In its later guise as the Nuova 500, introduced in the 1950s, it revived the spirits of a nation emerging from the hardships of the second world war. The later model remained in production until 1975, and thousands are still being driven throughout Europe. Mr Giacosa was head of the company's research and development division when he retired in 1976.

Reuters, Turin

Orders gloom lifting in France

French wholesalers do not expect to have to reduce their orders further, according to a survey by the Insee national statistics bureau. However, orders in the construction and semi-finished goods sectors will probably weaken, the study indicated.

Overall, inventories during January and February continued to shrink, particularly for consumer goods. They are now viewed as being at normal levels. Wholesalers also said their sales during that two-month period improved slightly after having fallen in the previous six months. Sales improved in the consumer goods and food sectors, but continued to fall in the equipment and semi-finished agricultural goods sectors.

France's gross domestic product shrank 0.3 per cent in the fourth quarter of last year, for the entire year, it slid to 2.4 per cent from 2.9 per cent. The government is forecasting growth around 1.3 per cent this year.

AP, Paris

French new car sales rise 3.3%

New car sales in France rose 3.3 per cent in March to 192,000 from 186,000 a year earlier, the French carmakers' association said yesterday.

During the first three months of the year, sales of new cars rose 12.2 per cent compared with the same period a year earlier to 553,900. The quarterly figure was boosted in part by very strong January sales, which included cars that couldn't be delivered in December because of nationwide strikes.

Sales of Renault cars rose 1.5 per cent in March to 55,400 and grew 1.7 per cent in the first quarter. Sales of Peugeot-Citroën cars fell 1.5 per cent to 55,500. That includes a 10 per cent drop at the Peugeot division partly offset by a 13 per cent rise at the smaller Citroën unit, but total sales during the first quarter rose 8.5 per cent. French carmakers took 57.5 per cent of the domestic market in March and had 57.2 per cent for the three-month period.

AP, Paris

Sicilian bishop in EU fraud case

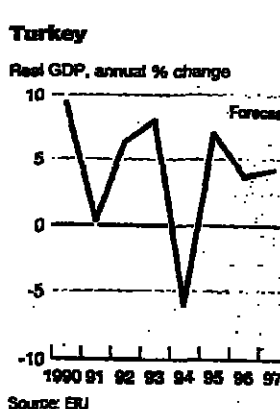
A Roman Catholic bishop in Sicily was ordered yesterday to stand trial on charges of corruption and fraud involving European Union funds, judicial sources said. They said Bishop Salvatore Cassisa of Monreale, near Palermo, was ordered to stand trial on July 18.

Bishop Cassisa was charged with corruption in connection with bribes alleged to have been paid by a company awarded a contract to renovate the Arab-Norman cathedral at Monreale. He was also charged with fraud for allegedly overstating the amount of vineyards the church owned to obtain an EU agricultural grant.

Bishop Cassisa, 74, denies the charges. Reuters, Rome

ECONOMIC WATCH

Turkey puts growth at 8.1%



Turkey claims economic growth was 8.1 per cent last year, more than making up for a 6.1 per cent contraction in 1994 when the country slid into its worst recession on record. According to the state institute of statistics, gross domestic product rose to \$165.5bn, raising per capita income by more than 30 per cent to \$2,688. However, economists emphasise that the unrecorded economy is now so large as to make official national income and growth figures unreliable. Bankers say their corporate clients evade up to 90 per cent of their taxes and estimate the unrecorded economy could be as large as official total GDP. One Istanbul banker claims Turkey's economy actually grew modestly in 1994.

The new conservative coalition government of Mr Mesut Yilmaz has scaled back growth forecasts this year from 6.5 per cent to 4.5 per cent, although this may be too optimistic if ministers are serious about aggressive anti-inflation policies. Prices rose 78 per cent last year, down from 126 per cent in 1994. Belgian GDP rose 1.8 per cent in the fourth quarter of 1995 to a provisional BFr1,470bn (£31.7bn) from the third quarter, and was 0.7 per cent higher than a year earlier.

Yeltsin breaks his sixth appointment in Kiev

By Christia Freeland in Moscow and Matthew Karnitski in Kiev

President Boris Yeltsin yesterday broke his sixth Kiev appointment with his Ukrainian counterpart, Mr Leonid Kuchma. The Kremlin leader will not after all make his first visit to the Ukrainian capital on Thursday because he "deems it impossible to sign accords which do not fully meet Russia's interests," said Mr Sergei Medvedev, the presidential spokesman.

Not even frantic shuttle diplomacy over the past two weeks could settle the dispute between the two countries over how to divide up the rusty 300-ship Black Sea Fleet and the associated land.

Few Ukrainian or Russian commentators had expected that Mr Yeltsin would keep the appointment. Less than three months before a presidential election - in which Mr Yeltsin faces a stiff challenge from a communist-nationalist alliance - the Russian leader stood to

gain little and risked losing a lot by making it to Kiev.

"Why should he go to Kiev and get photographed among blue and yellow Ukrainian flags," asked one analyst. "He's not campaigning as a reformer and beginning legal action in London to recover money it claims the investors owe it."

The embarrassing legal feud is expected to drag on until at least next year, when the suit brought by investors against the bank is due to come to trial in Luxembourg.

The battle revolves around the multiple roles played by Morgan Stanley in the fund. As registrar and administration agent, Morgan Stanley in Luxembourg provided investors with monthly valuation certifi-

cates. But, as custodian, Morgan Stanley in London produced a different valuation for the fund's largest single investment, a block of warrants in an Italian telecommunications company.

The fund was actually managed in London by InterCapital Asset Management, whose managing director was Geoffrey de Sibert, a former Kleinwort Benson director.

Morgan Stanley says the valuation of the Italian warrants had nothing to do with the Global Opportunity Fund's collapse. "The losses in the fund were caused by poor trading results in 1994 and by... foreign exchange and other dealings by the fund managers.

the base as critical to its precarious territorial integrity. Russia wants the town all to itself, drawing on the strong emotional attachment many Russians claim to the port built by Catherine the Great. Leasing terms have been discussed for nearly four years.

The two countries had agreed to divide the ships evenly, with Ukraine then handing most of its share to Russia. Ukraine last week also finalised plans to sell several nuclear bombers to Russia.

Ukrainian and Russian negotiators have long claimed that "99 per cent of all issues are settled". At earlier summits - in 1993 in Crimea, the Ukrainian peninsula, and again in 1995 in Sochi, a Russian Black Sea resort - the presidents even announced "historic" breakthroughs, only to back-track the day after.

A Kiev meeting was always intended to sign a fleet agreement, along with a standard friendship treaty. The first summit had been scheduled for September 1994.



Boris Yeltsin takes the train: he is unlikely to travel to Ukraine before the presidential election in three months' time

Enterprise derailed in new Russia

In the Soviet era, Russians held up the board-game "Monopoly" as a symbol of the cut-throat business practices of rapacious western capitalists. Today, after five years of turbulent market changes, many former Communist apparatchiks have grown into adept monopolists, playing with a ruthless skill which is crippling hundreds of struggling enterprises.

Russia's monopolists owe their vast power to the uncomfortable limbo the economy occupies between central planning and a free market. For 70 years of communism, monopolies were a building block of the economy. Many have been broken up by market reforms, but those that remain - railways, natural gas and electricity among them - are more powerful than ever. This is because their strict Soviet masters have given way to a weaker, more decentralised government, whose writ often runs no further than the suburbs of Moscow.

The plight of a factory manager in Siberia illustrates the nearly unlimited muscle of Russia's new economic warlords. The individual, who asked to remain anonymous, directs one of the country's few

Christia Freeland reports on how the country's monopolies are prospering despite market reforms

producers of railway sleepers. However, the Railways Ministry, a feared monopolist, was not paying, so the enterprise stopped supplying.

This is precisely the sort of market-oriented decision which armies of western management consultants have been trying to teach Russia's Soviet-era factory bosses to take. But, in Russia's sometimes twisted version of capitalism, it was a very bad move.

The ministry immediately cut off all deliveries to, and shipments from, the factory, which was paralysed within two days. The ban was lifted only after the manager and his deputies flew to Moscow to apologise to the minister. After keeping them waiting for 24 hours, the lord of Russia's railways received his disobedient vassals and lifted the blockade.

After that humbling experience, the manager concluded that "if we fight with the railways, our unpleasantness will be very, very great; so now we no longer quarrel with them".

Instead, the enterprise continues to supply sleepers and,

in lieu of payment, is given vouchers for the shipment of goods along specified routes throughout Russia. To transform the vouchers into something that it needs, the enterprise must engage in a costly and complex barter, which can involve as many as eight intermediaries.

This woe-tale comes as no surprise to senior federal government officials in Moscow, who say their efforts to regulate the monopolists are hamstrung by the reluctance of victimised managers to make public complaints. "People complain very rarely and when they do it is usually in a personal conversation,"

explains Mr Evgeny Yasin, the government agency spokesman. "And I say to them, please write this down. But they say 'No, No', and their reaction is understandable, because they are dependent and they fear that the monopoly will pressure them in ways they are unable to fend off."

It is a situation, says Mr Yasin, which sometimes makes him feel like Don Quixote "who defended the peasants but then he left and the oppressors returned".

Mr Leonid Bochyn, head of the anti-monopoly committee, says Mr Bochyn, who describes the railways as a state within a state, which engages in complex barter deals, and at one point owned 60 banks across Russia. "The victimised directors fear that if they turn to the anti-monopoly committee, the ministry will twist their hands even harder."

But other government officials also warn that seeking to rein in the imperious behaviour of Russia's monopolists is a delicate business, which can have unwelcome consequences.

Mr Vadim Panskov, the finance minister, cites the government's decision last year to publish a list of "protected" organisations, after electricity companies horrified the nation by pulling the plug on strategic military sites, including a missile command centre, for not paying their bills. However, the move has unwittingly exacerbated the non-payments problem in the energy sector, by making it possible for some organisations to ignore their electricity bills and get off scot free.

"Many organisations were included in the list [of protected companies] and as soon as the decision appeared, they stopped paying their electricity bills altogether," Mr Panskov says.

One solution might be to separate government subsidies more clearly from the provision of services such as electricity or railway transport. But this is a move which Russia's most powerful monopolists oppose.

On the contrary, the country's new, post-Communist behemoths, such as the Gazprom natural gas monopoly, and the railways, argue that they should not be broken up or fully privatised because they provide important social services, which cannot be jeopardised.

Like the feudal lords to whom they are often compared, the new masters of the Russian economy know when to leave their autocratic rule with benevolent works.

Advertisement for the Business Forum of the Black Sea Economic Cooperation in Bucharest, 25/28 April 1996. Includes contact information for the Cross Montana Forum and the Chamber of Commerce of Romania.

Advertisement for Commercial Property Advertising, featuring contact details for Courtney Anderson and Nadine Howarth.

Handwritten Arabic text: سكرات الأصيل

Brussels warns on Spanish TV venture

By Neil Buckley in Brussels and David White in Madrid

The European Commission has warned participants in a Spanish cable television joint venture that they could face heavy fines unless they formally notify the Commission of the deal.

Mr Karel Van Miert, the competition commissioner, has told Canal Plus, the French pay-TV company, and Telefonía, the Spanish telecommunications group, that by failing to notify the Commission of their venture, called Cablevisión, they are contravening EU competition regulations - even though the Spanish government has given it the go-ahead.

Telefonía, which has 51 per cent of the venture, and Canal Plus's Spanish subsidiary, with 10 per cent, plus several other partners, plan to set up a series of regional cable television operations. They already have pilot projects in Madrid and Barcelona.

Although the Spanish competition tribunal recommended against allowing the project to proceed because it felt it was an abuse of Telefonía's dominant market position, the Spanish government before the

The European Commission has criticised changes to Belgian, German and Italian excise duty arrangements which it said risked creating long delays at the European Union's external road borders, Reuter reports from Brussels.

The three countries have changed the rules about the sealed lorries carrying the blue TIR plates which signify compliance with the International Road Transport convention, amid suspicion of widespread fraud.

The United Nations Economic Commission for Europe said in January that lorries carrying TIR plates - which are usually waved through European customs posts without inspection - were involved in fraud amounting to \$113m last year.

National duty guaranteeing associations in Belgium, Germany and Italy have suspended cover for "sensitive goods" - a euphemism for those prone to fraud, mainly agricultural products.

recent general election allowed it, with certain conditions.

These included the requirement that Telefonía should give access to its cable network to any other operators.

The government argued that since France's Canal Plus had only a 25 per cent stake in the Spanish subsidiary, the deal was a national rather than international one, and did not require Commission approval.

The current caretaker government has maintained this line.

But the Commission says that since France's Canal Plus has the right to appoint more than half the Spanish subsidiary's board, including the managing director, this gives it

Recession and job losses hit German building industry

By Peter Norman in Bonn

Germany's building industry is in its first recession since unification and facing the loss of 90,000-100,000 jobs this year, the Munich-based ifo economic research institute reported.

Investment in construction is expected to fall nationwide by 2.3 per cent in 1996 after a sharp deceleration in growth last year to only 1.2 per cent from 7.8 per cent in 1994.

Ifo expects a moderate 4 per cent expansion in construction output in eastern Germany this year after growth of roughly 10 per cent last year and 21 per cent in 1994.

However, eastern German growth will not be sufficient to offset the anticipated 3 per cent fall in western German output.

The institute forecast that the building industry recession would reach eastern Germany next year, with output in the new Länder declining more sharply than in the west so that overall investment in construction could fall by another 2.3 per cent in 1997.

Ifo said that the completion of new homes could fall to 585,000 in the whole of Germany this year from an estimated 615,000 in 1995, with demand in the western Länder bottoming out in the course of the year.

The outlook for commercial property development in the west was bleak because of oversupply of offices and hotels and the growing tendency of manufacturing industry to invest abroad.

In eastern Germany, ifo forecast a 10 per cent increase in investment in new homes in 1996 but a 2 per cent fall in spending on commercial property and only 2 per cent growth in public sector construction investment.

Dresdner chief's tax plea

By Andrew Fisher in Frankfurt



Jürgen Sarrazin, chairman of Dresdner Bank, criticised tax raids

One of Germany's leading bankers yesterday made a sharp attack on the country's tax system and high tax rates, blaming them for hindering investment by industry, thus harming employment.

Mr Jürgen Sarrazin, chairman of Dresdner Bank, also criticised the effect on banks and Germany's status as a financial centre of recent

highly publicised raids on Dresdner and other banks in a tax evasion inquiry.

The tax raids - also affecting Commerzbank, Merrill Lynch of the US, Hypo Capital Management (part of Bayerische Hypothek und Wechselbank) and others - have been aimed at finding out if customers evaded tax by transferring funds to Luxembourg, Switzerland and elsewhere and if banks helped them.

"The campaign initiated by the tax authorities against the banks is not suited to improving tax morality," he added.

The tax system 'nourishes dissatisfaction and arouses resistance'

He agreed that measures had to be taken against tax evasion, but criticised "the defamatory, even criminalisation" of the bank's employees and customers through the raids.

"This situation is intolerable and also harms our financial centre," he said, arguing that customer confidentiality scarcely existed any more. He made a clear link between Germany's high income tax and corporation tax rates and taxpayers' desire to side-step these where possible.

A system which lacked transparency and often left those taxed with net income of less than half what they had earned "nourishes dissatisfaction and arouses resistance". The system also led to "undesired side-effects" - a clear reference to the tax raids.

He did not give any detailed proposals for reform, but said they should be wide-ranging "with no sacred cows". He said politicians had so far rejected many serious proposals.

The government does plan to reduce business and wealth taxes and the 7.5 per cent solidarity surcharge levied on income tax bills - the top marginal tax rate in Germany is 53 per cent - but people on high incomes have many ways of reducing tax liabilities through special investments, write-offs and expenses.

Dresdner Bank results, page 16

Slovenia's main mutual fund facing charges

Slovenia's Securities Market Agency said yesterday it had filed a court case against the country's largest mutual fund, Proficia Dadas, on allegations of irregular stock trading practices. Reuter reports from Ljubljana.

"We found out the fund was pushing prices up by trading between the companies connected to the fund, therefore we filed a court case on Thursday to bar the fund from trading," said Ms Lidija Nikolic, head of the legal department at the Securities Market Agency.

She said the fund also had unsatisfactory business

reports and an excessive concentration of its portfolio investments.

The agency said the fund had strong capital connections to brokerage firms, Dadas, and financial consultancies, Primofin and Finmedia. The Ljubljana bourse on Friday halted trading in Dadas, Primofin and Finmedia.

The agency said: "We are waiting for more information on recent events from the three companies. Trading in them is expected to resume this week."

Proficia Dadas yesterday denied any wrongdoing.

Last year Proficia Dadas

recorded the highest profit among Slovenia's 12 mutual funds, totalling some 50 per cent return on capital.

The news hit the country's stock market, which closed at a new low for 1996, down 2.47 per cent to 1,273.85.

"The agency's action will prove to be beneficial in the long run because it will limit monopolies on the market. But in the near future large falls can be expected," said Mr Gregor Katicic, an analyst at Creditanstalt. Other market participants were not so optimistic and said the agency's action could result in a collapse of the market.

Women's retirement age expected to rise in plan to save DM10bn

Bonn to act on pension reform

By Michael Lindemann in Bonn

Mr Norbert Blum, Germany's labour minister, is planning a number of changes to Germany's pension system, part of a larger package of cost-cutting measures due to be introduced after the Easter break.

Mr Blum plans to raise the retirement age for women from 60 to 63, reduce the pensions payable to ethnic Germans returning from Russia and elsewhere and force the state-owned pensions funds to sell off property holdings, according to German press reports.

Time spent on apprenticeships will no longer count towards pension payments and companies will be forced to transfer payments to the state-run pensions systems every two weeks, instead of the present monthly transfer, thereby increasing the system's liquidity, reports said.

The measures are aimed at saving about DM10bn (\$6.7bn) and ensuring that pensions contributions are kept below 20 per cent of gross wage costs. They currently

represent 19.2 per cent of gross wage costs. The Labour Ministry yesterday declined to confirm the reports. However, a spokesman said a complete package of savings would be discussed by Chancellor Helmut Kohl's government after April 15 when business resumes in Bonn. The spokesman added that Mr Blum had repeatedly said

that savings needed to be made but that these should be done "sensibly". "We do not want to take part in a chaotic discussion at the moment," the spokesman said.

Keeping the costs of pension contributions down is an important priority for the government because they have such a direct impact on wage costs, already among the highest in the world.

Mr Kohl has warned that following the three state elections last week difficult spending cuts would have to be forced through. The press reports have also suggested Bonn would have to forego a pensions increase due in 1997.

The VdK, which represents German pensioners, wrote to Mr Kohl yesterday reminding him of commitments he had made to pensioners before the elections in Baden-Württemberg, Rhineland-Palatinate and Schleswig-Holstein.

NEWS: INTERNATIONAL

Social clauses divide G7 jobs meeting

By Robert Taylor in Lille

Deep divisions at the world employment meeting of the Group of Seven largest industrialised nations emerged last night over whether social clauses protecting workers should be included in future trade agreements.

The US government, which until recently was itself divided on the issue, last night indicated it would be supporting France and the International Labour Organisation in demanding that labour standards be embraced in today's communiqué concluding the two-day meeting.

However, strong opposition to the inclusion of social clauses in trade agreements was last night still coming from Japan, Germany, the UK, Canada and the Organisation for Economic Co-operation and Development. The European Commission has still to declare its position, because of continuing differences of opinion between its financial and labour experts.

The G7 comprises the US, Japan, Germany, France, Italy, the UK and Canada.

Although the social clause issue is only being discussed over today's lunch and not in a formal conference session, it threatens to disrupt the public unity of the conference. The issue was pushed forcibly to the forefront yesterday morning by Mr Jacques Chirac, the French president, who reaffirmed France's support for the proposal in his opening speech to the conference.

He said the liberalisation of world trade and the development of employment could "not be dissociated" from respect for universal labour standards that involved acceptance of freedom of trade unions and collective bargaining as well as the abolition of forced labour and exploitation of child work.

"For greater freedom of trade to be possible and to legitimise it, a few basic rules must be applied by one and all so as to guarantee the dignity of the

working man, wherever in the world he may be," he said.

Mr Chirac added that differences in wage levels, social security and labour laws would be "less and less tolerated as international competition grew in intensity".

He added that people in the industrialised nations were "becoming better and better informed about forms of labour abuse and rightly judge them to be intolerable".

Although Mr Chirac's backing for a reduction in government deficits and tight control of public spending were welcomed by the UK government, there was criticism for his view on social clauses. Mr William Waldegrave, the UK's chief secretary of the treasury, said such a proposal was in danger of being "protectionism by the back door if we are not careful", while Mrs Gillian Sheeran, the country's employment and education minister, said that such an approach "would not be helpful for developing countries".

However, Mr Padraig Flynn, EC social affairs commissioner, will tell ministers today the social clause issue must be faced and discussed. He wants to see the proposal on the agenda at December's Singapore World Trade Organisation meeting.

Further support for social clauses came from Mr Michel Hansenne, ILO's director general, who said that "if the stresses and strains resulting from the movement towards an integrated, market-oriented world economy was to be accepted by working people, some basic assurances that competition was not being pursued at the price of fundamental human rights was indispensable".

"Pure market criteria might dictate maximum labour market flexibility without protectionist guarantees. But this would clearly be socially unacceptable," he said. "It would impose an intolerable burden of insecurity on workers, aggravate inequalities and breed social resentment."

Peres to seek referendum on peace agreement

By Avi Machlis in Jerusalem

Israeli prime minister Shimon Peres yesterday said he would seek a referendum on a final peace agreement with Palestinians involving permanent borders, Palestinian statehood and the future of Jerusalem.

Mr Peres' proposal, if carried forward, could well complicate the lengthy final status talks between Israel and the Palestinians set to begin in May.

He is to ask his Labour party, the coalition's senior partner, "for a mandate to hold negotiations on the final status accords, to announce we will bring it to a referendum".

The remarks, made en route to the Arab Gulf state of Oman, are a sharp shift from current government policy, and apparently aimed at attracting floating voters who could determine the outcome of next month's national elections.

Mr Peres yesterday visited Oman, and today makes a landmark trip to Qatar, the first Israeli prime minister to do so, in an attempt to strengthen economic ties between Israel and Arab Gulf states.

Political experts said Mr Peres' visit was also meant to promote his vision of a new Middle East and highlight Arab-Israeli co-operation unfolding along with the peace process, ahead of

Israeli elections. While in Qatar Mr Peres is expected to announce the opening of an Israeli economic representative office in the Qatari capital, Doha.

He will also visit the Ras Laffan natural gas fields. Israel last October signed a memorandum of understanding with Euron of the US for a \$2bn project to supply Israel with natural gas from Qatar. The deal was the first between Israel and a Gulf state.

Details of the project have not yet been finalised and Mr Peres is expected to discuss the deal while in Qatar.

Mr Peres was warmly welcomed upon landing in Muscat despite the lack of diplomatic ties between the

two countries. He later met Mr Qaboos bin Said, the Omani Sultan.

Although Israel does not have full diplomatic relations with Oman or Qatar, both Gulf states have accords with Israel for exchange of trade missions.

Oman has maintained quiet contacts with Israel since the 1970s. Qatari ministers recently made strong statements favouring promotion of full peace with Israel and integrating it into the regional culture and economy.

Meanwhile, Palestinian leaders sharply criticised both Gulf states for hosting Mr Peres while Israel maintains its five-week-long closure of the

West Bank and Gaza after a spate of suicide bombings in Israel by Palestinian extremists last month.

Israel yesterday slightly eased the closure by allowing 3,000 Palestinians to work in Israel. Before the closure, however, approximately 60,000 Palestinians had jobs in Israel.

Japan had donated \$21m to the Palestinian Authority for health and education projects in the self-rule areas, FLO officials said yesterday. Reuter reports from Gaza. The PLO said this was the first time a foreign country had donated funds directly to the self-rule administration rather than channelling the money through the UN or World Bank.

Angola's war is ending, but the economic hell drags on

The conflict always obscured policy, writes Michela Wrong

Expatriates call it "the City of the Thousand Smells". There is the stink of urine in public buildings and the whiff of sewage. The country's drains empty their contents. And there is the stench of rotting rubbish piled by the roadside, a sun-baked buffet for rats, dogs and street children.

For the capital of Africa's second-largest oil producer and the world's fourth largest diamond producer, Luanda is in bad shape. In a continent of collapsing cities, few have disintegrated more dramatically.

Huge sections of town are plunged into darkness at night as the electricity fails. Water supplies are sporadic and tainted, triggering yearly outbreaks of cholera. In the squalid suburbs, the residents' reddening hair attests to malnutrition. At every traffic light, *mutilados* with stumps left by landmines, compete with ragged orphans for handouts.

The youths loitering on the sea-front, whose colonnaded Portuguese colonial buildings still retain some faded elegance, are in better shape but face an equally bleak future. With 45 per cent of the population under 15 and unemployment soaring, they are unlikely to find work. Their existence will be nasty, brutish and short: average life expectancy is 46.5 years.

A two-week cut in all water supplies to Luanda, the latest inconvenience in the long-suffering Angolan capital, has been traced to a gang that stole metal supports from electricity pylons, Reuter reports from Luanda. Police said they had arrested 16 people who stole angle irons supporting pylons supplying the city's water treatment plant. During recent heavy rains, the pylons collapsed and the water supply dried up. The angle irons had been used to build windows and doors for homes. Taps throughout the city of 3m people have been dry for more than 15 days. Trucks have been ferrying water from the Bengo River.

"Angola," says a diplomat, "has among the worst socio-economic indicators not just in Africa, but in the world."

The official explanation is the war with Unita. Two decades of civil strife and superpower interference forced the authorities to channel oil revenues into maintaining an enormous army, put large sections of the country off limits to farmers, prevented the free movement necessary to trade, created a population of refugees and lost the authorities control of Angola's lucrative diamond-producing areas.

But as negotiations with the guerrilla movement grind on and peace begins to seem a real possibility, some observers are looking further for explanations of the extent of the decline.

"Perhaps the highest cost of the civil war is that it has taken attention away from the disastrous economic policies that have impoverished the people," says an African economist. "So much has been squandered."

Winning independence in 1975, Angola's Popular Movement for the Liberation of Angola (MPLA) followed the Marxist route, introducing a system of centralised planning modelled on the Soviet Union in an economy short of skilled and educated labour after 90 per cent of its Portuguese settlers had fled the country.

Inefficient state-owned companies and a cumbersome bureaucracy stifled initiative, artificially low prices kept the urban population happy but penalised business, foreign debts piled up and money was recklessly printed to cover yawning budget deficits.

By the late 1980s it was clear reform was badly needed and in 1990 the government announced the adoption of a market-driven economy. Price controls were lifted, the kwanza devalued, companies prepared for privatisation. The

1992 resumption of the war, and increasing resistance from insiders who saw their privileges being whittled away, dealt these plans a big blow.

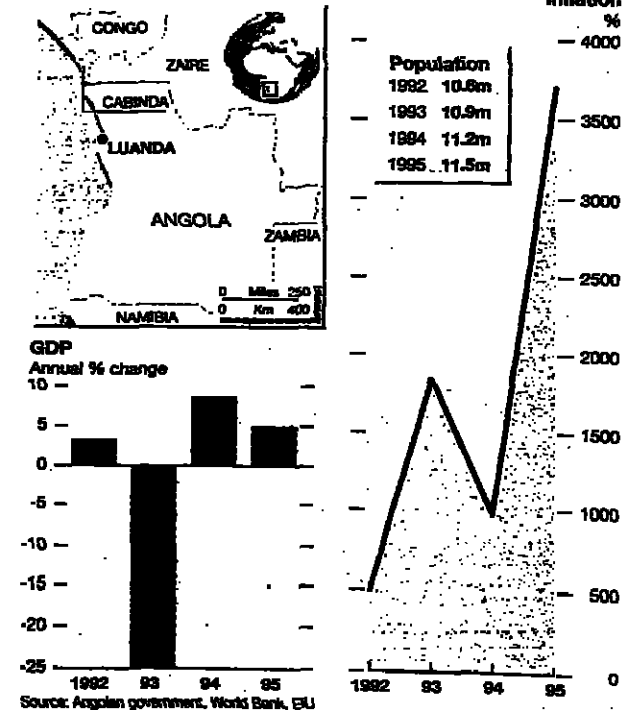
But critical scrutiny started to focus on the system whereby a small elite with ministerial access was allocated foreign exchange, allowing massive profits to be made on the differential between official and black market rates.

And the arrangement whereby state oil company Sonangol serviced credit lines contracted by the government with oil deliveries, bypassing the finance ministry and central bank, also began to be seen for what it was - a parallel system of public finances offering unrivalled opportunities for corruption.

In recent years the government has shunted backwards and forwards, as reformers and the World Bank and International Monetary Fund push for change and former socialists warn of the danger of street wars of the danger of street wars. "But each time the constituency that believes reform cannot be shelved is getting bigger and more vocal," says one economist.

Last year's economic performance, the worst on record, strengthened the reformers' case. Inflation hit 3,700 per cent. A fifth of the population was dependent on aid for survival. A government think

Angola's ravaged economy



tank is now working on a new reform package for approval this month.

Unless the MPLA takes drastic measures, it will remain cut off from structural adjustment support from the IMF, ruling out a rescheduling of its massive official debts. The plan in aid promised by donors last September to rebuild the country could also be compromised. "The one billion could be a pie in the sky or a pie on the table depending on two factors: peace and economic reform," said a donor representative.

If Angola's slide gets any steeper, the MPLA risks

playing into Unita's hands as it prepares a new future as a political opposition movement. Mr Jonas Savimbi, Unita's leader did, after all, win the support of 40 per cent of the population in the 1992 polls.

The MPLA knows its management of the economy means it could run a serious risk of defeat in the next elections, especially if the war is not there to scare the population," says a western diplomat. "The party is going to have to deliver something more than peace and security if it wants to win. To do nothing is akin to suicide."

سكوا من الأصل

NEWS: THE AMERICAS

Field for vice-presidential candidate has been stripped of most prominent names

Dole urged to choose young running-mate

By Jurek Martin in Washington

Senator Bob Dole, now taking a few days off in Florida, is not lacking for advice over whom he should choose as Republican running-mate in the November presidential election.

While most attention focuses on the Republican governors of the four big Midwestern states where the majority leader needs at least a split to beat President Bill Clinton, he is also being urged to consider a younger, more charismatic

partner to offset his age and reputation for dourness.

The potential field is now stripped of some of its once most talked-about candidates. Retired General Colin Powell, easily the most popular choice, continues to insist he is not available, as last week did Governor Christie Whitman of New Jersey.

Governor Pete Wilson of California would be a drag on the ticket even in his home state, exit polls from last Tuesday's primary showed. Of those Mr Dole defeated en route to the

Republican nomination, former governor Lamar Alexander of Tennessee and Mr Steve Forbes, the magazine publisher, have taken themselves out of consideration. Senator Phil Gramm of Texas is now concentrating on running for re-election.

Another erstwhile candidate, Senator Richard Lugar (Indiana), gets a mention, but more often as prospective secretary of state for defence.

He comes from a Republican state in Mr Dole's pocket and would bring experience rather

than distinctive style or regional balance to the ticket.

Senator John McCain of Arizona is a favourite with some pundits. The former Vietnam prisoner of war has emerged as one of the Senate's most thoughtful leaders. Sufficiently conservative that he first backed Mr Gramm in the initial caucuses, he has proved a moderating influence on foreign policy issues ranging from Vietnam to Bosnia.

Some rightwing pundits, including Mr William Safire of the New York Times and Mrs

Arianna Huffington, wife of the former senate candidate in California, have been pushing Congressman John Kasich of Ohio, the young and energetic chairman of the House budget committee. Mr Kasich, 43, would certainly constitute a link to the conservative Contract with America manifesto, about which Mr Dole has always been lukewarm. A group of House freshmen, who believe they owe their election in 1994 to the Contract, want the majority leader to choose one of their own but few are

well enough known to command obvious attention.

Two exceptions in that class, and favourites of some rightwing talk show hosts, are young former football stars, both from Oklahoma. They are Congressman J.C. Watts, who is black, and Steve Largent.

Most frequently mentioned candidates are four governors who appear to fit most Mr Dole's requirements: Messrs John Engler (Michigan); Jim Edgar (Illinois); George Voinovich (Ohio); and Tommy Thompson (Wisconsin).

Skeletons in the cupboard bode ill for Brazil

Until reforms are undertaken, the budget will remain fragile

Brazil unearthed the first big skeleton from its high inflation past last month when the government agreed to inject at least R\$2.2bn (£1.5bn) into the country's largest bank, Banco do Brasil.

The announcement, and the suspicion that plenty more skeletons remain hidden, highlighted the fragility of the government's budget and its difficulties in bringing spending under control.

Banco do Brasil's bad debt problems have been mounting for years but were concealed until 1994 by high inflation, which allowed the government and banks to benefit from the daily fall in the value of money.

By paying paying benefits or salaries, the government kept real spending under control. Banks earned money by investing overnight deposits on which they often did not themselves pay interest.

But inflation's sharp fall since June 1994 stopped the banks' windfall profits and restored reality to the public sector's finances.

The government's operational deficit, which takes

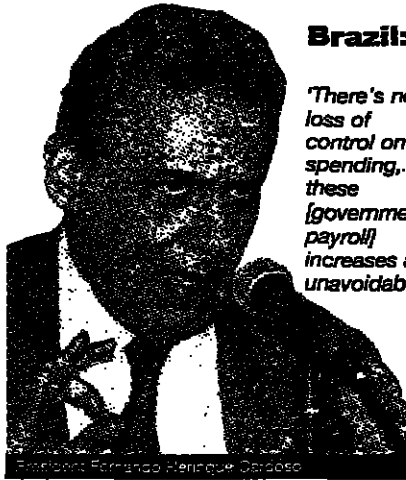
account of inflation and interest payments, last year recorded a deficit of nearly 5 per cent of GDP, its worst performance since 1993.

Government and private sector economists agree the deficit will fall this year, probably to about 3 per cent, thanks to lower interest rates and a government freeze on pay rises. But some analysts worry the deficit remains too high and should be falling faster given the government's healthy tax takings. Until structural reforms are undertaken to cut spending, economic policy will remain reliant on short-term measures, like high interest rates, and the budget will remain fragile.

"This year's [deficit] fall is no reason to relax," says Mr Lauro Vieira de Faria, editor of the magazine Conjuntura Econômica.

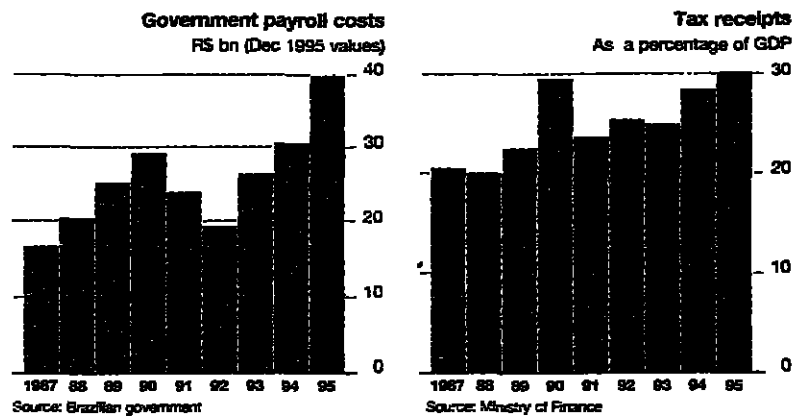
Provisional figures for the first two months of this year, which show a 12 per cent increase in government spending from the same period a year ago, also suggest last year's bad result was not as exceptional as ministers hoped.

President Fernando Henrique Cardoso insists higher



Brazil: pressure on the budget

'There's no loss of control on spending, these [government payroll] increases are unavoidable'



than expected deficits do not mean the government has lost control over spending. Speaking to foreign journalists last month, he blamed the sharp rise in the government's payroll on wage increases granted by his predecessor. "There's no loss of control on spending, these increases are unavoidable. I don't have the instruments to say 'don't spend money on salaries' or 'don't spend money on interest costs,'" he said.

Mr Cardoso's critics agree that most government revenues are earmarked for predetermined areas, thereby limiting its control over the budget. But they also point out that Mr Cardoso was responsible for last year's 43 per cent increase in the minimum wage.

In spite of pledges not to raise salaries, the government's wage costs rise by 1.3 per cent each month because of automatic increases originally designed to protect against inflation. Payroll costs

have nearly doubled since 1990 and last year almost reached R\$40bn.

Projections for a lower deficit this year rest on two key assumptions. First, that after a sluggish start, the economy will accelerate to record 4 per cent growth for the year - some economists see this as optimistic. Growth will be an important determinant for tax revenues, which appear to be falling from last year's record levels, when they accounted for 30 per cent of GDP for the first time. According to some economists, a government deficit amid such record tax receipts is a cause for concern.

The second assumption is that the government keeps a lid on spending. If so, its costs will fall in real terms, eroded by annual inflation expected at 15 per cent. But its task will be made difficult by public sector wage claims and by municipal elections due in October, when incumbent mayors are likely to raise spending. High profile

government promises, such as extending agricultural reforms to cover more families this year, will also prove expensive.

The Banco do Brasil crisis shows the difficulties of spending restraint. Other skeletons which may haunt the government this year include crises in the sugar and shoe industries, and banking problems at several other state-controlled banks. In an unrelated move last month, Mr Cardoso agreed to help refinancing part of São Paulo city's debts in return for support on a vote in Congress.

Although the refinancing has no immediate impact on the budget, it shows how vulnerable the government remains to political bargaining.

Even if the government succeeds in bringing down its deficit, there will be little scope for celebration. Structural problems within its budget remain unsolved and reforms proposed by Mr Cardoso are making painful progress through Congress. Analysts agree the gov-

AMERICAN NEWS DIGEST

Purchasing index edges up in US

The US purchasing managers' index edged up last month, but continued to indicate depressed conditions in the manufacturing industry. The index rose to 46.9 per cent against 45.3 per cent in February, but remained below 50 per cent - the threshold for expansion in manufacturing - for the eighth month running.

Mr Ralph Kaufmann, a spokesman for purchasing managers, said indices for production and new orders, although slightly stronger than in February, still pointed to construction in manufacturing. If the overall index maintained last month's level for the rest of the year, the economy was likely to grow by only 0.9 per cent in real terms this year, he said. This is considerably more pessimistic than the consensus of private-sector economists who are projecting real growth of about 2 per cent.

The purchasing index used to be regarded as an accurate guide to the direction, if not magnitude, of economic changes. But confidence in it has been shaken recently because it has been sending more pessimistic signals than many other indicators.

For example, in February official data showed a significant rebound in activity from January: non-farm employment rose 705,000 - the biggest gain in a decade - and industrial production increased 1.2 per cent. However, the purchasing index barely moved.

In recent congressional testimony, Mr Alan Greenspan, the Federal Reserve chairman, cited many indicators of improving economic conditions including increases in car and retail sales, housing starts and business capital spending.

He appeared to imply, contrary to the impression given by the purchasing index, that the recovery was sufficiently strong and that further cuts in short-term interest rates would not be required for the time being. *Michael Prouser, Washington*

Montana standoff continues

The standoff at a snowy Montana ranch between federal agents and a band of armed militants entered a second week yesterday, providing the first high-profile test of the FBI's new low-key strategy to handle anti-government groups.

More than 100 FBI agents and local law enforcement officers were keeping watch on the 960-acre ranch in eastern Montana where up to 25 anti-government militants calling themselves Freemen have taken refuge.

The standoff has disturbing echoes of encounters between federal agencies and extremist groups such as the Branch Davidians at Waco, Texas, in 1993, when more than 70 men, women and children were killed when the cult's headquarters burned to the ground after a siege by federal agents.

Stung by criticism of the handling of Waco and similar incidents in the past, the FBI has not sealed off the area and is trying to end the Montana standoff through negotiation. In Washington, officials said President Bill Clinton was monitoring developments in Montana.

They added there was "absolutely no suggestion" of plans to storm the ranch.

Democratic Senator Max Baucus of Montana, who visited the area on Sunday, said in his opinion the FBI had "done a very good job in trying to keep this thing at a low emotional level". *Reuters, Jordan, Montana*

Canada to recycle plutonium

The Canadian government is backing a plan to use plutonium from surplus nuclear warheads from abroad to fuel nuclear power plants, including one in Ontario, according to newspaper reports yesterday.

The Globe and Mail, quoting federal sources, said Canada would be ready to buy some of the plutonium from Russia and the US and use it for fuel at the Ontario Hydro reactor on Lake Huron. The sources told the newspaper that Mr Jean Chrétien, the prime minister, would give the plan his political support when he meets later this month with other world leaders at a special nuclear-safety summit in Moscow. One official said this was an ideal way for Canada, and other countries which have nuclear reactors but no nuclear weaponry, to help speed up the post-Cold War nuclear disarmament process. Canada is aggressively trying to export its Candu nuclear reactors, especially to Latin America and Asia. *AFP, Toronto*

Zedillo talks snubbed

Mexico's conservative opposition National Action party yesterday reaffirmed its decision to stay away from key political reform talks with the government and other parties, accusing the government of President Ernesto Zedillo of engaging in "double-talk".

"The existence of double talk from the PRI government remains a political problem in Mexico: pro-democracy in words, authoritarian in deeds," the PAN said in a statement, referring to the long-ruling Institutional Revolutionary Party (PRI).

The PAN, Mexico's biggest opposition party, said its return to reform talks was contingent on solving a post-electoral conflict in the municipality of Huejutzingo, in the central state of Puebla, where the PAN alleges fraud by the PRI. It also said, however, that the current format for reform talks - which are aimed at agreeing electoral reform before 1997 congressional elections - was inadequate. *Reuters, Mexico City*

No deal for Brazilian hostages

Inmates holding 23 hostages at a Brazilian maximum-security prison have rejected the government's offer of guns, money and getaway cars, pushing the standoff to its fourth day yesterday.

"We're at an impasse," Capt Adailton Florentino do Nascimento of the Goiás state police said. Inmates at the Agro-Industrial Penitentiary in Aparecida de Goiânia, a small town 500 miles north-west of Rio, seized 40 officials and reporters on Thursday during a tour of the overcrowded prison.

They later released 17 hostages in exchange for food and water. Negotiations between officials and rebellion ringleader Leonardo Pareja, a convicted kidnapper and bank robber, broke down on Sunday.

The government had agreed to provide guns, ammunition, \$20,000, and five getaway cars to 20 to 30 inmates in exchange for 18 of the hostages. The inmates would leave the prison with five hostages, one in each car. *AP, Rio de Janeiro*

Put brakes on lawsuits, say US carmakers

Liability claims are the biggest threat to our survival, say Detroit's 'Big Three'. Haig Simonian reports

The biggest threats to US carmakers are not foreign competition or new technology but product liability laws, according to Mr Richard Wagoner, head of North American operations at General Motors.

"We've got to start working together more in this country, on a basis of mutual trust, and stop suing everybody for everything," Mr Wagoner told a gathering of automotive engineers in Detroit recently.

"I sure hope we can make some real progress on tort [the right of action for damages] reform, or we'd better be ready to let others lead the industrial world."

The US "Big Three" carmakers are facing claims totaling billions of dollars for allegedly defective products. Many involve the alleged failure of brakes or steering which caused or contributed to accidents.

A growing number, however, are more hypothetical. Take the case of Ms Rebecca Anne Tebbetts, who died when her 1988 Escort ran into a tree. According to her relatives, Ms Tebbetts' life might have been saved had her car been fitted with an airbag.

Ford claims the case has no justification as the car was built three years before airbags

became mandatory and at a time when carmakers only had to fit some form of passive restraint system (such as airbags) to 25 per cent of their 1988 model year cars.

The company has tried unsuccessfully to persuade the US Supreme Court to look into the issue on the grounds that there is growing confusion on whether such cases are constitutional. Ford says that without action from the Supreme Court, there is the risk of a judicial jumble resulting from conflicting state rulings.

Something of a legal potpourri is already emerging. While the New Hampshire courts have allowed the airbag case to proceed, a federal court in Denver in January struck out a similar action because it was unconstitutional.

Carmakers have been looking to Congress to resolve matters, with hopes for legislation to limit product liability claims. In spite of a steady build-up in congressional pressure for legal changes, President Bill Clinton has indicated strong opposition to any attempts to limit damage awards in liability cases.

Such lawsuits are not only time consuming for carmakers, they can also be expensive. GM is appealing against a \$57m (£37.5m) award to the relatives

of two crash victims who died after their vehicle missed a curve and plunged down a ravine. GM argues that both died from injuries from the crash rather than the subsequent fire which engulfed their vehicle. However, a jury in Texas awarded the damages "on the theory that GM might have put an additional valve in the fuel line to prevent gasoline from escaping", says Mr Wagoner.

Such "if only" arguments are "a fairly common plaintiffs' technique", says a Ford official.

The company is fighting a lawsuit brought by the driver of a Ranger pickup who is citing a subsequent design change to the vehicle as "proof" that Ford was negligent.

The number of "if only" cases has risen "dramatically" in recent years, although the majority of lawsuits still involve alleged liability of actual components, notes one leading corporate lawyer. He says the change has come partly because of the invention of the airbag, which has raised expectations of driver and passenger safety.

"It's very visible," he says. Carmakers blame the plethora of cases - and the huge damages awarded - on the US legal



Richard Wagoner: 'We've got to start working together... on a basis of mutual trust... and stop suing everybody for everything'


system. "Is spending hundreds of millions of dollars - and I mean that literally - for lawyers and other costs associated with the US product liability system adding any real value for our customers, and, for that matter, society as a whole?" asks Mr Wagoner.

Plaintiffs' litigiousness has been spurred by the "no win, no fee" practice of law firms. In the GM case, the lawyers could make as much as \$17m if the verdict is upheld, says Mr Wagoner.

Ford makes a telling comparison between the US and Europe. The company, which sells roughly the same number of vehicles on both sides of the Atlantic, has more than 1,000 product liability suits pending in the US and 12 in Europe. GM, which sells many more vehicles in the US than in Europe, has a ratio of US to European court actions in

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NEWS: WORLD TRADE

Pakistan to tighten energy policy

By Farhan Bokhari in Islamabad and Peter Montagnon in London

Pakistan will announce a new private sector power generation policy later this year, allowing the government to negotiate more competitive rates from investors and reduce its dependence on imported oil.

Current policy promises returns of some 18-22 per cent to investors but has been criticised as too generous. Officials said the government would try to negotiate lower rates for power generation in future, but existing commitments would remain intact.

Prime minister's adviser on economic affairs, said: "Previously, the idea was to get on with attracting investors, but now we want to look at a range of issues."

Besides Siemens, other partners in the Sidnal deal are Roush Finance, a consortium of US, Middle East and German investors, and ESB International, the Irish engineering consultancy.

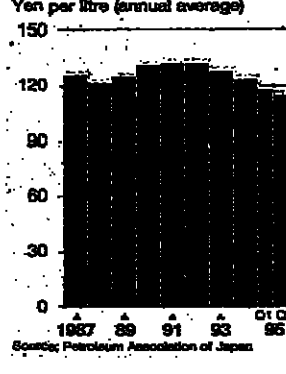
year loan carrying interest at a margin of around 3 percentage points over eurodollar deposit rates. As a further indication of banks' willingness to fund Pakistani projects, some \$40m of the credit bears no guarantees at all.

Japan braces itself for end to oil import curbs

By Emiko Terazono in Tokyo

A ship carrying 5m litres of South Korean petrol, the first load of imported oil products, arrived yesterday at the port of Chiba, east of Tokyo, signalling the opening of Japan's market.

Japan's price of petrol



Japanese companies have moved quickly to take advantage of the opening up. Itochu, a leading trading group, has tied up with Yukong, the biggest oil company in South Korea.

Philippines in push to secure GM plant

By Edward Luca in Manila and Ted Bardecke in Bangkok

The government in Manila yesterday beefed up an already generous incentive package in an attempt to persuade General Motors to choose the Philippines for a US\$1bn plant.

front-runner because of its superior record and infrastructure. But Philippine officials say the US company, which yesterday embarked on its sixth fact-finding tour of sites close to Manila, was taking the decision "down to the wire".

The GM investment, which would create 30,000 direct jobs and initially involve the production of more than 100,000 cars a year mostly for export, would be the single largest foreign investment in the Philippines.

Manila yesterday offered to shoulder the entire bill for a US\$20m manpower and research and development training institute connected to the plant.

Officials in Bangkok believe the country's record provides sufficient inducement for GM.

Brittan urges US change of heart on shipping talks

By Guy de Jonquieres in Geneva

Sir Leon Brittan, Europe's trade commissioner, said yesterday that the US needed to adopt a much more constructive negotiating approach if World Trade Organisation talks on liberalising maritime transport were to reach an agreement by their end-June deadline.

the US trade representative, next week and at a meeting of Quad trade ministers - from the US, EU, Japan and Canada - later in the month.

Sir Leon also renewed his demands that the WTO agree to discuss proposals for a multilateral agreement which would contain legally binding rules for treatment of foreign direct investment. He said economies worldwide should recognise such rules were needed if they were to compete successfully for foreign direct investments.

Good engineering should advertise itself with good design



make things be

Asian satellite contract agreed

Matra Marconi Space (MMS), the joint Franco-British space company, has won a \$240m contract to supply a telecommunications satellite to Singapore and Taiwan, which will each have a ground control station.

The ST-1 satellite will be based on MMS's Eurostar platform, and once launched in 1998 will cover part of south-east Asia and India. The order is the sixth telecoms satellite contract won by MMS in as many months.

Mr Noel Forgyard, head of Matra Defence-Space, part of the Lagardere group that shares control of MMS with GEC of the UK, stressed that ST-1 was an "entirely civil" project, but that MMS's satellite prowess made it well placed for observation satellites with a military as well as a civil use.

MMS is competing with Aérospatiale of France to develop the Proteus small observation satellite for the French space agency, a technology for which MMS claimed yesterday it had some 10 potential foreign customers.

Danone in China drinks venture

Danone, the French food group, yesterday announced a joint milk drinks venture with Hangzhou Wahaha Group of China. The Chinese company is already the country's biggest producer.

Danone and Peregrine International Holdings, a Hong Kong-based institution, are to take 51 per cent of the joint venture, with 49 per cent held by Hangzhou Wahaha, which is based in Zhejiang province. The Chinese company sold 500m bottled milk drinks last year and had turnover of US\$100m.

Nokia to shut German plants

Nokia, the Finnish electronics group, is to close its two television factories in Germany following the failure to find a buyer. The decision affects Nokia's factories in Bochum and Ziemetshausen which employ some 1,200 people and last year made 1m television sets.

Mr Tapio Hiltikka, president of Nokia General Communications Products, said over-capacity in the industry in general and high German production costs in particular had prompted the company's decision to close the factories. Nokia made provisions in its 1995 accounts for the withdrawal from the television sector.

Philippine Airlines yesterday confirmed its order for 24 Airbus Industrie aircraft. They are four A340-300s, eight A330-300s and 12 A320s. The confirmation means the European consortium has now had more than 2,000 orders since it was set up in 1970.

Enough for a kitchen appliance to be well built, it also has to be well designed. It is Eimar Zankl, a work-preparer in the Philips Appliances Plant, Klagenfurt, Austria, who, working with designers from Alessi, we developed this synthetic material to meet the demands of modern manufacturing. In our product quality we can now achieve the perfect synthesis of design and function. Our Alessi line are already industry yardsticks.



PHILIPS

NEWS: ASIA-PACIFIC

Indian opposition takes hard line on foreign investments

By Mark Nicholson in New Delhi

A senior leader of India's Bharatiya Janata party, the main opposition grouping, yesterday outlined a hardline campaign agenda for this month's general elections, advocating restrictions on foreign investment in India.

Mr L K Govindacharya, the BJP's general secretary and one of its leading ideologues, also suggested a BJP government would both declare India a nuclear power and consider conducting nuclear tests.

He told foreign reporters that the BJP would "review" the liberalising policies of the present Congress party government. He said while it unequivocally supported

deregulation of the domestic economy, such as the removal of industrial licensing, and supported foreign investment in "high-tech" and that of "mutual benefit" in infrastructure, it opposed foreign investment into "consumer goods" industries.

Without specifying how curbs might be defined or applied, he characterised the party's economic policy as "internal liberalisation, yes; external liberalisation, with caution". Asked if the party might rescind permission for such companies as Coca Cola or Pepsi, the US drinks groups, to operate in India, he replied: "If my statements tend to that conclusion, yes."

The BJP, which defines itself in conservative religio-cultural and nationalistic

terms as the voice of "Hindu-ness", has yet to publish its official manifesto and the party hierarchy is known to be divided over how vigorously to push its *swadeshi* (self-reliance) policies of "economic nationalism".

Mr Govindacharya's comments suggest a harder-line tone will prevail, one which will discomfit foreign investors, particularly given the experience of Enron, the US energy group, whose Dehli power project was cancelled, then renegotiated, by the BJP coalition government of Maharashtra party on *swadeshi* grounds.

The BJP's internal dilemma over "economic nationalism" is, however, highlighted by its state government in Gujarat,

which has been far more muted in echoing a *swadeshi* line, and highly successful in attracting foreign investors.

The BJP won 120 seats in the 545-seat Lok Sabha assembly in the 1991 polls and, following a string of state election successes in the past two years, claims to be "within reach" of an outright majority in the April-May elections. Many independent analysts doubt this, but most agree the BJP could make substantial gains in the poll, while also predicting serious losses for the ruling Congress party.

Mr Govindacharya said the party hoped to double its 1991 haul of 51 seats from the vital Hindi "cow-belt" states of Uttar Pradesh and Madhya Pradesh, which together

send 126 MPs to the assembly, while expecting gains in Bihar and Karnataka states.

Mr Govindacharya also outlined a robust approach to national security, saying the BJP regretted that India had not "expedited" its nuclear option "fast". India tested a nuclear device in 1974 and makes an open secret of its potential to develop a deliverable nuclear weapon, but has fallen short of overt declaration as a nuclear power.

But Mr Govindacharya said a BJP government would sign neither the nuclear non-proliferation treaty nor a comprehensive test ban treaty "in its present form" and would "go in the direction" of declaring India's nuclear hand. Asked if a BJP

government would conduct nuclear tests, he replied: "We feel it to be in the interests of the country."

A more muscular nuclear posture, he said, was a national security necessity in view of "the friendliness of big powers to Pakistan and the fact there are no curbs on the powers of China".

On domestic social policies, Mr Govindacharya said the Hindu nationalist party would aim to institute a common "civil code", which would remove certain exemptions of family law permitted to the country's 11 per cent Muslim minority. He claimed that Congress had followed a policy of "appeasement" to Muslims, which he said discriminated against the majority Hindu population.

Tokyo stock market closes at four-year high

By Enriko Terazono in Tokyo

The Tokyo stock market closed at a four-year high yesterday at the end of the first day of the new Japanese business year on rising hopes of an improving economy and corporate earnings growth.

Investors shrugged off a weekend announcement that Daiichi Bank, a regional bank based in Tokyo, was to be liquidated because of an irreparable hole balance sheet. The Nikkei benchmark index closed up 153.54 points or 0.72 per cent at 21,560.39, the highest since February 1992.

In the currency market, the collapse of Daiichi, the second liquidation of a listed bank since the second world war, prompted selling of the yen, and the dollar hit a new year's high of ¥107.70 in Tokyo trading.

But on the stock market, analysts noted recovering confidence. "People seem to have a brighter outlook on the government's deregulation of the pension fund market which comes into effect this month has prompted pension funds to shift their money from life insurers to investment management companies, which specialise in equity linked investments."

steels, shipbuilders and electricals, gained ground. Overseas investors, who have been leading buyers of Japanese shares over the past year, were also active.

Hopes that fresh money would be allocated to the stock market by fund managers for the new business also boosted investor confidence. The government's deregulation of the pension fund market which comes into effect this month has prompted pension funds to shift their money from life insurers to investment management companies, which specialise in equity linked investments.

Nenpuku, the country's largest holder of public sector funds, has indicated that it will shift up to ¥5,000bn (530.7bn) formerly allocated to life insurers, and some analysts expect ¥3,000bn of this to be invested in stocks.

Meanwhile currency traders saw the liquidation of Daiichi by Sekura, Fuji, Tokai and Sanwa, its four main shareholder banks, as a sign of continued weakness of the country's financial sector. Expectations that the Bank of Japan will maintain low interest rates to support other small ailing banks such as regional banks

and credit associations which may face the predicament as Daiichi, triggered selling of the yen.

The four shareholder banks have agreed to establish a new bank to take over the operations of Daiichi in order to protect depositors, but the divestiture of the financial burden has yet to be worked out.

At Daiichi, bank officials said that withdrawals yesterday totalled ¥7.5bn, 20 per cent higher than usual. A Bank of Japan official said that depositors had been reassured by the bailout announcement.

Markets, Section II

ASIA-PACIFIC NEWS DIGEST

ADB to lend Pakistan \$1.5bn

The Asian Development Bank yesterday pledged to lend up to \$1.5bn (996m) to Pakistan during the next three years, to help in the construction of an ambitious dam project and to improve the country's social sector. The loan is expected to strengthen Pakistan's case at an aid consortium meeting in Paris this month for further international loans of more than \$2.7bn for the next fiscal year which starts in July.

Mr Noritada Morita of the ADB said in Islamabad that up to \$988m would be provided by December for the construction of the Ghazi Barotha dam project in the north of the country and for a social action programme which aims to improve primary health care, population measures, education, water supply and sanitation in rural areas. Mr Morita said the bank's future lending to Pakistan would increasingly focus on the country's social sectors.

Farhan Bokhari, Islamabad

China warns over US-Japan ties

Mr Qian Qichen, Chinese foreign minister, yesterday warned implicitly that a planned Japan-US summit could adversely affect China, leaving Tokyo at a loss over how to balance its ties with the two countries. On a visit to Tokyo Mr Qian told Mr Ryutaro Hashimoto, prime minister, that he hoped Mr Hashimoto's meeting with President Bill Clinton this month would not bring any "new problems" to China or hamper the healthy development of Sino-Japanese ties, according to Japanese government officials. The remarks were understood as a veiled warning against moves toward strengthening Japan-US security arrangements, and against possible interference by the two countries in China-Taiwan relations. A senior Foreign Ministry official stressed: "The US-Japan Security Treaty is not directed against China or any other country. This is not at all a reason for concern."

Kyodo, Tokyo

Inflation rate slows in Thailand

Thailand's inflation rate in March slowed for the first time in a year, the Commerce Ministry reported yesterday. Prices rose 7.3 per cent against the same month a year ago, down from the 7.4 per cent registered for the past three consecutive months. A year ago, the last time the monthly inflation rate dipped, inflation stood at 4.8 per cent.

As has been the pattern for several months, rising food costs drove inflation, with prices increasing year-on-year by 11.4 per cent in March, against 11 per cent in February. Non-food prices rose 4.6 per cent, down from 4.9 per cent in February.

The ministry also ordered manufacturers and distributors of five products to cut prices by up to 25 per cent. Mobile phones, distributors, which charge high rates for handsets but low call rates, must submit plans to the ministry to cut the price of handsets by 15-25 per cent over the next two months. Other products affected by the move are instant coffee, drinking water, tissue paper and tobacco.

Ted Baradack, Bangkok

Hong Kong civil servant on political frontline

Anson Chan's stance on institutions poses challenge to China, writes John Ridding

Civil servants are seldom popular public figures. Mrs Anson Chan, Hong Kong's chief secretary, is something of an exception.

Over the past week, the head of Hong Kong's civil service has been pushed into the political frontline by a controversy over the fate of the territory's legislature and the independence of its top officials after the handover to China next year.

The dispute, sparked by China's move to replace the existing elected Legislative Council (Legco) and a demand that its replacement be supported by senior government servants, has strained Sino-British relations and raised a threat to a smooth transition.

Mrs Chan's stance in support of the civil service and the existing Legco confirmed her credentials as a defender of Hong Kong's institutions but could compromise her chances of keeping a senior post after the handover.

The implications extend beyond her personal position. The preservation of the personnel and morale of the 180,000-strong civil service is a crucial issue in the transition.

"Autonomy and continuity are the key concerns," says Mr Michael DeGolyer, director of the Hong Kong transition project at Baptist University. "Anson Chan, as the head of

the civil service, is increasingly seen as a symbol of that continuity."

Polls support this view. According to a survey by Baptist University in February, 45 per cent of respondents said they would choose Mrs Chan if they could elect the chief executive, the post which after the handover next year will be the territory's equivalent of governor. No one else reached double figures.

A similar sentiment exists in many Hong Kong boardrooms. Businessmen who have sharply criticised the democratic reforms of Mr Chris Patten, Hong Kong's governor, see Mrs Chan as an important member of a post-1997 administration.

"It is essential the rule of law is maintained and the civil service stands up to external interference," one senior executive says. "Mrs Chan would be a central figure in this."

Mrs Chan herself has emphasised the stakes involved. "The civil service plays a crucial role in securing a smooth transition," she told a conference last week. "It can only do so if it remains politically neutral."

"We can see no justification for a provisional legislature. No such arrangement is mentioned in either the Joint Declaration or the Basic Law," Mrs Chan added, referring to the transition treaties. She warned



Anson Chan: warned of 'confusion and uncertainty'

of the "confusion and uncertainty" resulting from a provisional legislature.

Such straight talking is one of the reasons Mrs Chan has been backed for high office after the handover. Others are her close knowledge of the government machine, gained from her 34 years as a public ser-

vant, and her standing on both sides of the border.

Born in Shanghai, Mrs Chan is the first ethnic Chinese to hold the post of chief secretary, the number two to the governor. She was invited to Beijing last year to meet Mr Qian Qichen, China's foreign minister, and Mr Lu Ping, director of the Hong Kong and Macau Affairs Office.

Her family is well regarded in China. Her grandfather, Fang Zhensu, is recognised as a patriot by the Communist party for his resistance to Japan's 1936 invasion of the mainland while a general in the Nationalist army.

"She has some strong cards," one diplomat says. But he, like many others, does not expect Mrs Chan to be given the chief executive's post.

The Chinese are going to want to signal a break from Britain. They will not achieve that by picking the current number two. "The ideal scenario, cited by several businessmen, is for Mrs Chan to be chief secretary to the chief executive. But this, too, has been jeopardised by her stance on Legco. "Loyalty is the bottom line for Beijing," Mr DeGolyer says. "China believes the existing Legco is a breach of agreements on Hong Kong's transition," says one Asian diplomat. "So there is not much room for manoeuvre."

Much will depend on whether the dispute over Legco and the civil service can be defused. Some encouragement is drawn from recent statements from Xinhua, the news agency which is China's *de facto* embassy in Hong Kong, which has dismissed the idea that senior officials must declare support for the provisional legislature.

Pro-Beijing politicians in Hong Kong indicate Mrs Chan remains a contender for high office after the handover, arguing her stance reflects pressure from Britain.

Mrs Chan herself is seeking to resolve the dispute over civil servants' loyalty, inviting Mr Lu Ping to discuss this and other issues when he visits in April.

Despite a softening in Beijing's line on the civil service, China still requires that officials recognise the provisional legislature. The question of how and whether government members can work with the chief executive-designate, to be named in the autumn, also remains to be resolved.

The risk is that the renewed tensions in Sino-British relations will harden the positions of the two sides, which would put Mrs Chan and her civil service colleagues into an even more uncomfortable position.

S Koreans show distrust of the big and concern for the small

In the midst of South Korea's booming economy last year nearly 200 owners of small businesses killed themselves.

"The government's economic policies are heaven for big business, but hell for small companies," says Mr Lee Chong-chon, an opposition candidate from Seoul in Korea's general election on April 11.

Mr Lee, like much of the opposition, believes that small businesses, which employ the majority of Korean workers, are ill-prepared for increased economic competition.

It is that sentiment that has led political analysts to predict that Korea's efforts to deregulate its state dominated economy may suffer a setback if the three opposition parties, as expected, gain a parliamentary majority next week.

The election comes at a sensitive time as Korea this year prepares to join the Organisation for Economic Co-operation and Development, the "club" of more than two dozen industrial countries, which is urging Seoul to accelerate its economic reforms as the price for admission.

Opposition politicians have expressed worries that relaxing state controls will allow the country's giant industrial groups to grow bigger at the expense of small business, while opening Korea's protectionist economy to foreign competition too soon could cause industrial disruption and loss of jobs.

Many regard the election as a mid-term referendum on President Kim Young-sam. It could turn him into a lame-duck leader for the rest of his term, which ends in February 1997.

Most political analysts pre-

dict that the centre-right New Korea party, which has a slim majority in the 299-member National Assembly, will win only a third of the seats next week.

The centre-left National Congress for New Politics, the main opposition party, is expected to gain another third, with the rest split between the conservative United Liberal Democrats, the moderate Democratic party and independents.

Mr Kim's mandate is likely to be weakened even if he is able to forge a coalition to maintain the ruling party's control.

The most likely alliance would be the Democratic party and independents. But there is also talk of a "grand coalition" with either the NCNP or the ULD if Mr Kim agrees to adopt a cabinet system that would give ministerial portfolios to opposition politicians.

Analysts say the most disastrous outcome for the government would be to fail to gain 100 seats, which could lead to the break-up of the faction-ridden ruling party.

The prospect of parliamentary chaos worries officials. "We need political stability because we are entering the most difficult phase of the reform process," says Mr Rha Woong-bae, the deputy prime minister for economic affairs.

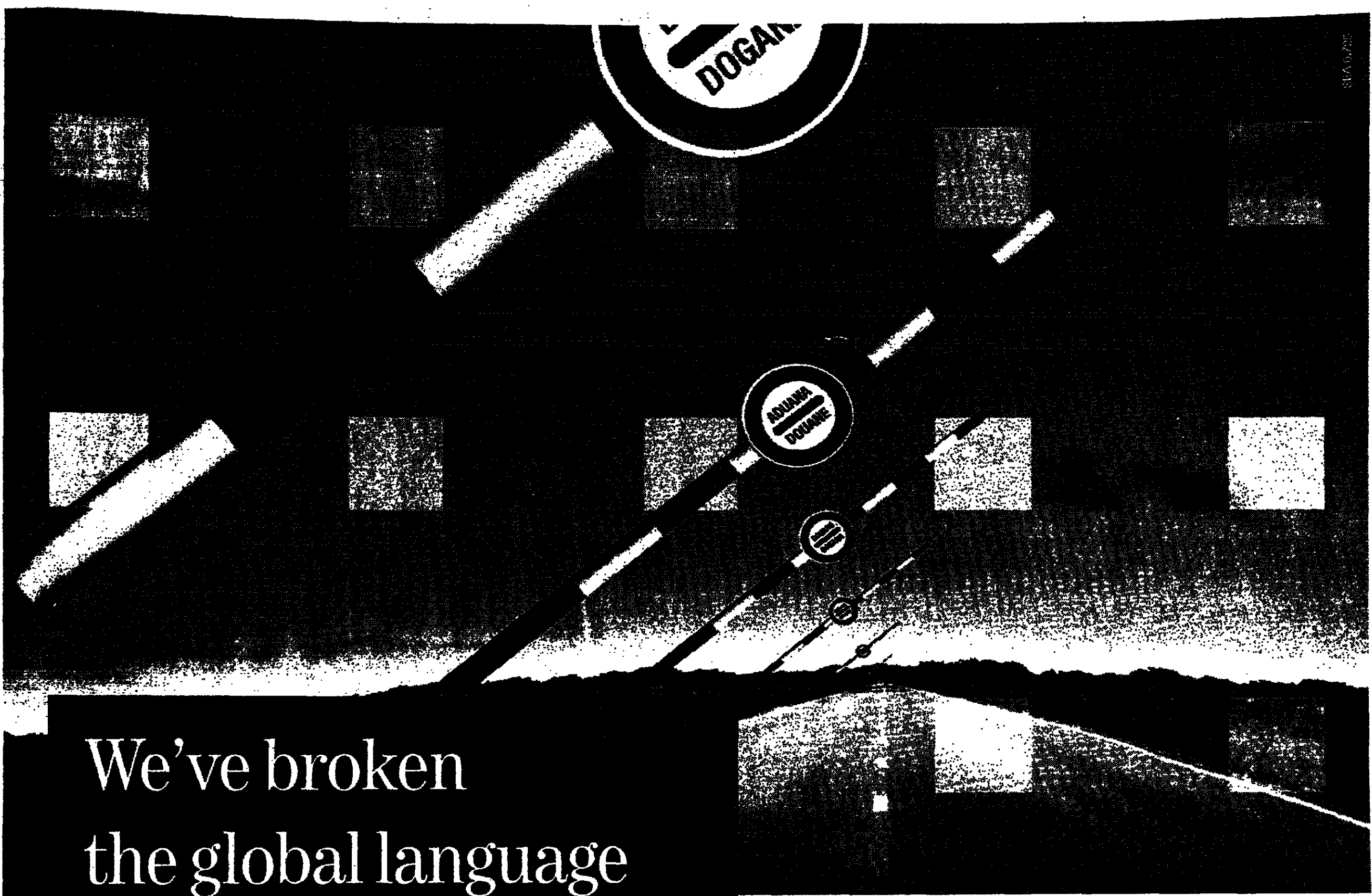
The government's programme of economic deregulation, financial liberalisation and lowering trade barriers is

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (ECU). The ECU exchange rate shows the number of national currency units per ECU. The nominal effective exchange rate is in index with 1985=100.

UNITED STATES					JAPAN					GERMANY				
Exports	Imports	Current balance	Reserve	Effective exchange rate	Exports	Imports	Current balance	Reserve	Effective exchange rate	Exports	Imports	Current balance	Reserve	Effective exchange rate
1995	279.8	-174.2	-163.0	100.0	228.2	73.5	64.5	160.50	100.0	242.7	33.3	22.5	2,280	100.0
1996	291.0	-140.6	-153.4	98.96	91.4	208.9	94.2	97.2	155.11	127.7	245.5	53.3	41.3	2,179
1997	292.2	-131.7	-141.1	101.1	71.9	194.7	63.7	75.5	158.59	135.6	254.4	56.7	40.0	2,071.0
1998	272.5	-100.2	-107.4	1,183.3	67.0	218.7	79.0	151.51	153.7	272.6	61.4	11.9	2,079	71.4
1999	330.2	-99.3	-84.3	1,017.0	70.0	245.0	70.6	53.1	151.87	147.0	310.1	65.2	32.0	2,068
2000	328.2	-79.9	-72.1	1,274.5	68.1	280.0	60.0	26.3	184.94	125.2	323.8	51.5	38.5	2,057
2001	340.5	-55.9	-40.0	1,239.7	64.9	247.9	63.3	22.4	185.44	143.7	327.5	10.1	-13.6	2,040
2002	345.9	-65.2	-47.5	1,297.7	64.4	304.8	102.1	80.4	164.05	150.7	331.1	18.9	-18.7	2,018
2003	387.3	-88.7	-65.4	1,705	66.3	350.0	120.8	111.1	130.31	181.0	323.3	31.8	-13.4	1,937
2004	432.3	-117.0	-81.1	1,857	62.1	323.3	122.5	108.3	120.39	194.9	352.9	27.9	-7.1	1,918
2005	451.6	-125.5	-118.3	1,289.8	61.2	331.1	104.2	86.4	121.43	204.8	352.6	50.2	-1.9	1,896
1st qtr-1996	111.3	-32.8	-26.5	1,261.9	62.7	82.0	27.7	22.8	121.16	202.1	94.9	12.3	-2.0	1,864.5
2nd qtr-1996	110.0	-33.0	-27.7	1,317.5	58.0	87.5	29.1	23.4	111.31	225.3	98.0	12.5	-1.4	1,840.2
3rd qtr-1996	113.1	-31.1	-30.9	1,300.0	61.0	81.2	25.3	22.7	122.36	203.7	97.6	12.2	-1.7	1,884.2
4th qtr-1996	117.3	-28.9	-24.1	1,289.7	62.3	83.3	22.1	17.5	130.87	187.8	100.1	13.2	-3.9	1,896
February 1996	37.2	-10.7	n.a.	1,245.6	63.3	28.7	9.5	8.2	122.27	195.1	37.1	3.8	-1.5	1,898
March	37.4	-9.9	n.a.	1,302.9	60.8	27.5	9.8	7.1	117.89	211.3	31.8	3.2	-0.1	1,828
April	36.0	-11.1	n.a.	1,327.9	58.7	29.1	8.8	6.2	111.24	226.9	32.9	4.7	-0.9	1,820
May	37.5	-10.7	n.a.	1,305.5	59.1	29.0	8.9	6.0	111.17	224.4	32.2	4.1	-0.1	1,840
June	36.5	-11.1	n.a.	1,312	59.0	29.4	10.4	9.2	111.51	225.1	33.8	3.7	-0.1	1,857
July	35.3	-11.4	n.a.	1,333.5	58.2	28.7	7.8	7.2	116.38	217.2	32.3	3.7	-3.0	1,851
August	38.4	-9.6	n.a.	1,325.6	61.3	28.1	8.5	8.7	122.82	202.8	32.0	4.1	-2.6	1,870.5
September	38.2	-8.8	n.a.	1,272.2	62.3	28.2	8.8	8.8	128.19	191.6	31.4	4.5	-1.6	1,866
October	38.3	-8.5	n.a.	1,297.7	61.9	25.5	8.0	4.2	130.78	188.9	33.4	4.5	-1.6	1,866
November	38.9	-8.6	n.a.	1,295.4	62.2	26.9	8.0	8.5	131.98	185.8	33.4	5.3	-0.2	1,866
December	40.1	-8.1	n.a.	1,279.8	62.3	25.0	8.1	5.7	123.55	187.9	33.3	3.7	-1.9	1,874
January 1996	39.2	-11.4	n.a.	1,283.4	63.6	23.1	8.1	5.7	133.43	182.1	35.2	4.1	-1.6	1,840
1st qtr-1996	133.4	-3.7	-0.2	6,794.2	100.0	103.7	21.0	2.0	206.9	70.3	46.2	-2.4	-0.0	7,974
2nd qtr-1996	127.1	0.0	3.0	6,794.2	100.0	99.4	-2.5	-1.4	149.1	101.4	106.3	-14.2	-1.3	6,708
3rd qtr-1996	129.3	-4.6	-1.1	6,859.9	102.7	103.7	17.5	-2.1	149.3	101.1	112.3	-18.4	-1.1	7,047
4th qtr-1996	141.9	-4.7	-3.4	7,035.4	100.6	108.3	-6.9	-0.0	136.8	97.7	120.9	-20.3	-2.5	6,854
1999	182.9	-6.3	-3.6	7,016.9	99.8	127.8	-11.3	-17.0	150.2	98.8	137.0	-36.7	-8.6	6,728
2000	170.1	-7.2	-7.2	6,532.2	102.3	133.6	-9.3	-16.0	152.2	98.7	147.7	-14.7	-11.7	7,032
2001	175.4	-4.2	-4.9	6,964.3	102.1	137.0	-10.5	-17.7	157.3	98.7	147.7	-14.7	-11.7	7,032
2002	182.5	-4.5	2.9	6,942.0	105.4	137.9	-8.0	-21.5	159.1	95.6	145.9	-17.8	-11.7	7,032
2003	179.8	13.3	8.0	6,828.1	105.1	144.3	17.9	9.7	183.6	80.6	156.1	-17.2	-14.2	7,780
2004	188.8	12.9	8.8	6,859.9	110.1	152.1	18.6	2.1	190.6	77.0	162.1	-14.0	-2.7	7,736
2005	221.2	16.8	13.1	6,448.0	113.4	177.3	21.1	13.7	210.6	65.4	186.4	-4.1	-8.1	8,190
1st qtr-1996	54.9	4.7	6.8	6,511.6	112.2	41.3	2.9	2.0	206.9	70.3	46.2	-2.4	-0.0	7,974
2nd qtr-1996	55.8	4.6	3.6	6,492.2	113.2	44.5	5.0	5.9	219.2	68.4	45.3	-4.0	-2.3	8,253
3rd qtr-1996	54.8	3.1	0.5	6,439.3	114.0	43.5	7.1	4.1	209.6	70.0	46.9	-4.3	-2.6	8,258
4th qtr-1996	55.7	4.3	2.3	6,350.0	114.3									

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NEWS: UK

Aftermath of the BCCI collapse Central bank denies that ruling backs claims against it

Liquidators claim progress in court

By Ralph Atkins in London

Liquidators at Bank of Credit and Commercial International yesterday claimed a partial victory in efforts to win compensation from the Bank of England for depositors who lost money when BCCI collapsed five years ago.

Bank of England, the UK central bank. It said the judgment did not support claims that, as a regulator, it could be held liable for negligence in carrying out public duties.

on preliminary issues of law. Further hearings are expected after Easter. In a 141-page judgment, the High Court said that its "provisional" answer to the question of whether the Bank of England was capable of being liable "for the tort of misfeasance in public office" - or negligence - was "no".

depositors' losses were capable of having been caused by the alleged "misfeasance" on the part of the Bank of England. But the liquidators seized on the court's comment that it retained an open mind on the later point and that further submissions were possible. Crucially, the ruling added that if it were subsequently decided that depositors' losses could have been caused by the

Bank of England's negligence, it would reverse its finding on the principle of whether it could be held liable. The Bank of England said the court's "central conclusions are that currently, the Bank is not capable of being held liable to the plaintiffs for misfeasance in public office and that the plaintiffs' alleged losses were not caused in law by the Bank".

Australia, NZ and Argentina deplore beef ban

By Jimmy Burns in London

The British government faced international pressure yesterday to lift a confusing ban on imported beef which has brought the UK meat wholesale trade to a virtual standstill.

imports from third countries into the EC. The Argentine government yesterday instructed its embassies in Europe to pursue the matter, after learning that recent Argentine meat imports into the UK are going unadvised because of the ban.



These butchers in Palermo, Sicily, handed out beef for nothing yesterday as part of a national effort in Italy to restore demand depressed in the wake of the scare about British beef

Australia, New Zealand, and Argentina, whose meat exports to the UK are currently most affected by the ban, are among the countries that have protested. An Australian official said: "We have made our feelings known to the UK government and we are pursuing the matter in Brussels. What we are questioning, under the terms of the Common Agricultural Policy, is the right of a single member of the EC [European Union] to unilaterally stop

Mr Carlos Martinez, general manager with Trans Oceanic Meat, which trades about 40 per cent of Argentine meat imported into the UK as well as beef from other countries outside the European Union, said last night: "The situation remains as bad as it was at the end of last week. I am having to tell my clients that I cannot sell what I have until the UK government clarifies the situation." A spokesman for the UK Ministry of Agriculture said last night that there was "no change" to the government's emergency rules.

The rules are designed to keep meat from cattle aged over 30 months out of the food chain. However, the rules have been widened to cover both UK and imported beef, and beef from cattle which may be aged between 24 and 30 months. There was still confusion yesterday among officials and traders as to what extent the

ban was enforceable in practice, and where enforcement was expected to take place. The rules refer not to specific age of the cattle, but the number and type of teeth which roughly identify the age of a cow. One trader said last night: "The meat we bring into this country from Argentina doesn't have teeth."

Mr Mohammad al Massari, the Saudi Arabian dissident, pledged last night to resist efforts to deport him, as the Saudi ambassador in London confirmed that the case was hurting Saudi-British trade. The British government, which has tried unsuccessfully to send Mr al Massari to the Caribbean island of Dominica, said it was hoping that some other country would accept him.

UK NEWS DIGEST

Police gain more powers against IRA

Mr Michael Howard, the home secretary, announced measures to strengthen police powers to fight terrorism in a signal that the government does not expect the Irish Republican Army to resume its ceasefire in the foreseeable future. Police in Britain will be given stop-and-search powers to look for terrorist items as part of a five-point package to enhance the powers of security forces following the breakdown of the ceasefire.

The government has won support for the amendments to the Prevention of Terrorism Act from the opposition Labour party, until this year opposed to the Act, and intends to push the measures through parliament before Easter. Mr Seamus Mallon, deputy leader of Northern Ireland's Social Democratic and Labour party, described the plans to rush through new anti-terrorism powers as "underhand in the extreme". The measures will enable the police to search pedestrians in a designated area, search listed non-residential premises, search freight at ports, cordon off areas and impose temporary parking bans.

James Harding, Westminster

Warning from Saudi Arabia on dissident

Mr Mohammad al Massari, the Saudi Arabian dissident, pledged last night to resist efforts to deport him, as the Saudi ambassador in London confirmed that the case was hurting Saudi-British trade. The British government, which has tried unsuccessfully to send Mr al Massari to the Caribbean island of Dominica, said it was hoping that some other country would accept him. The Saudi physics professor, an Islamist and anti-corruption campaigner, said he was convinced that British law entitled him to remain in London. "We came here believing that Britain is an established democracy," he said. "If British people decide to change their laws, it is up to them, but current laws are in our favour." Mr Ghazi Algoeabi, the Saudi ambassador in London, said in a BBC documentary broadcast last night that the dissident's presence in London would hurt relations.

FT Reporters in London

Aristocratic developer faces royal obstacle

The Grosvenor Estate, which manages the property interests of the Duke of Westminster,

is preparing to unveil plans to redevelop a sensitive site overlooking the grounds of Buckingham Palace. The estate intends to replace Hobart House in Grosvenor Place - until recently the headquarters of British Coal - with a limestone and glass building. The Royal Fine Art Commission, which reviews important architectural plans but has no formal powers, expressed reservations about early versions of the Grosvenor Estate's plans. "We are trying to address their concerns," said Mr Dick de Broekert, the estate's development director.

The design - by Hellmuth, Obata and Kassabaum, the US architects - aims to echo the style of the Georgian and Regency terraces which dominate nearby Belgraveia. The Grosvenor Estate owns most of Belgraveia, the area to the west of Buckingham Palace. It has a long-standing policy of not erecting buildings which might encourage an invasion of the royal family's privacy. The windows on the upper floors of the existing building are set high in the walls to discourage the occupants from spying on the royal garden.

Simon London, Property Correspondent

Output of manufacturing industry is weak

Manufacturing industry continued to stagnate last month, although companies making consumer goods enjoyed big rises in orders and output. The buoyant performance in consumer goods industries was in contrast to the falling orders and weak output growth seen by makers of plant and machinery, according to yesterday's monthly survey by the Chartered Institute of Purchasing and Supply. As a result, manufacturing output as a whole was virtually unchanged last month, the weakest performance since Britain left the European exchange rate mechanism in autumn 1992. Order books were subdued by weak domestic and export demand, while one company in five reported a rise in stocks of unsold goods. The slowdown was reflected in the jobs market, manufacturers reporting they had shed jobs for the third successive month.

Robert Chote, Economics Editor

Names register approval of recovery plan

Lloyd's of London said its recovery plans were overwhelmingly positive, judging by calls to its telephone helpline. Four out of five Names using the helpline said either that they would support the plan or were likely to. The service has received about 3,800 calls so far. Lloyd's has about 34,000 Names. The results came a month after Lloyd's sent Names - individuals whose assets have traditionally supported the insurance market - a first indication of the likely cost of the plan to them. Names will have to pay to have liabilities outstanding on insurance policies sold before 1998 transferred into Equitas, a new reinsurance company. To offset the cost of setting up Equitas, and to legal action by Names for damages, a £2.5bn out-of-court settlement offer has been put forward.

Ralph Atkins, Insurance Correspondent

McDonald's rejects 'panic' charges from MPs

By Alison Maitland in London

McDonald's, the leading fast food chain, was yesterday criticised by MPs for leading the field in banning British beef from its restaurants in Great Britain because of the BSE crisis. The chain, which has consistently declared it has "complete confidence" in British beef, was accused by members of the House of Commons all-party employment committee of acting over-hastily and contributing to consumer panic and job losses. Mr Andrew

Taylor, executive vice-president of McDonald's, rejected the charges and insisted the decision on March 23 to stop using British beef was driven by a collapse in customer confidence. "Our decision was very commercial," he said. "It was driven by the market, by customers. As far as the British public is concerned, the feedback was that, if it was British beef in our products, they didn't want to know... the public saw this [decision] as a leadership statement by McDonald's." He added that "the swing out of beef was in the

order of 50 per cent". Mr Geoffrey Clifton-Brown, a Conservative MP, accused McDonald's of putting "thousands of people out of work" by its move, which was followed by similar decisions by other fast food chains. Mr Taylor replied: "I don't think the decision has been the catalyst for thousands of people losing their jobs at all. Public confidence had been impaired already." He said that if people stormed McDonald's "we do not have a business and our 38,000 employees do not have a job".

Other MPs suggested that the company should have adopted the practice of supermarkets over the weekend and cut the price of beef by up to half. Sales picked up following the discounting. Mr Taylor said discounting "would have appeared very hasty". Asked whether the company should spend some of the £91m operating profit last year on its restaurant business on promoting rather than dropping British beef, he said it would resume buying as soon as customer confidence returned.

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Imagine a car loaded with every electronic goodie money can buy. Multi-angle radar (to avoid collisions). Satellite positioning and digital communications (to navigate and keep in touch). The biggest and brightest head-up display (to drive without taking your eyes off the road). Even seat sensors (to prevent an airbag inflating unnecessarily in the rare event such a secure vehicle could end up in a crash).

All these, and more, are found in the SSC (standing for Safety, Security and Communications), a technology showcase vehicle from Delco Electronics, the electrical components division of Hughes Electronics, itself a subsidiary of General Motors.

Bringing about ultra high-tech gadgetry influencing the mundane world of car components has become a fetish for component companies used to being dismissed as mere metal-bashers. But Delco, which became part of Hughes when GM bought the latter in 1988, has a better case for making such claims than most of its peers, even if much of its turnover still comprises commodity products such as car radios.

Two years ago, Delco set up an Automotive Electronics Development team as a "halfway house" between Hughes - predominantly a high-tech aerospace business - and the car side. Based near Hughes's headquarters on the west coast of the US, AED comprises 35 specialist scientists and engineers working to put aerospace technology into automobiles.

The SSC is one of their first tasks, says Ross Olney, manager of the project. Not only does the vehicle provide a genuine opportunity to

FT writers look at the electronic revolution that is set to transform how drivers use their cars

Showcase for safe driving

transfer technology, but it is also an effective marketing tool to distinguish Delco from other car components companies by highlighting its links with the glitzy world of aerospace.

Delco does not claim the SSC breaks new ground. Many of the technologies on board, such as satellite navigation and head-up displays, can be found as expensive

and night-vision systems on the vehicle.

In turn these are linked to its speed sensor, anti-lock brakes, windshield wipers (which detects rain) and tyre-pressure sensors.

The focal point of the information flow is the SSC's head-up display - bigger, brighter and more colourful than any predecessor.

Its size has been dictated by the

colour, rather than the duller images to date.

It projects images at the ideal focal length for driving and replicates important instruments, such as the speedometer.

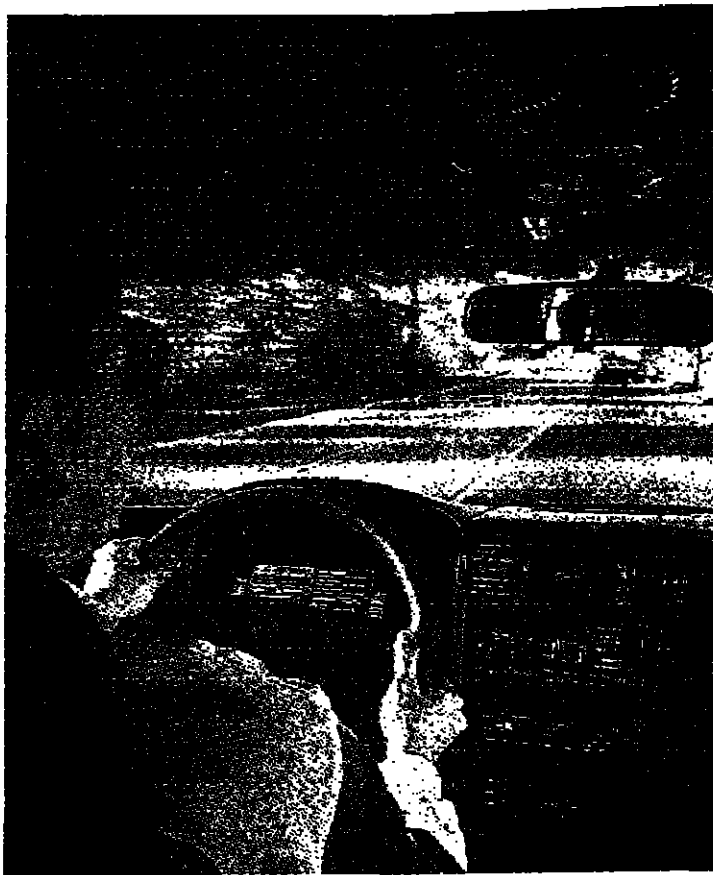
It also includes pictorial material from the SSC's on-board navigation system and icons used in the complex collision-warning system.

These icons appear in the SSC's side and rear-view mirrors to ensure the driver looks in the direction of the impending hazard.

For instance, an excessively sharp lane change, which might impede a vehicle in the next lane, triggers a bright yellow collision-danger icon in the appropriate side-mirror.

The system even primes the master brake cylinder, ensuring the brakes will respond quickly if required.

The collision-warning technology includes three radars covering the front, back and sides of the vehicle. Whereas the back and side radars are relatively simple proximity-warning devices, the front-facing version is a much more complex Doppler system, explains Olney.



Inner vision: Delco's SSC displays owe much to the aerospace industry

"The radar is the most high-tech part of the vehicle," he says. "It is probably the furthest out [in terms of production] but potentially the most important for safety."

The radar and collision-warning systems highlight the spin-offs from the aerospace industry, says Javier Lopez, an AED software specialist. Hughes has worked closely with the

US military on head-up displays and object recognition. Surprisingly, however, such recognition is much harder to achieve in a car than a jet fighter, according to Olney. "In a fighter, the system can concentrate on a limited number of potential risks, like a missile heading its way," he says. "Most of the other information coming in is just sky."

A car, by contrast, has to handle much more data and know what to reject as irrelevant. "About 90 per cent of the data must be recognised and then discarded," Olney says.

Some of the trickiest recognition problems, which are still being polished through improved algorithms for the software, involve apparently mundane events, such as taking a bend on a multi-lane road with a crash barrier between the two carriageways.

"The system must work out the guard rail, which is theoretically cutting across the car's path as it corners, is not a hazard," Olney says. "And it must also understand the same applies to a vehicle in the adjoining lane, provided it steers around the corner at the right angle."

Upgrading the collision-warning system will keep AED busy for some time but the team will soon start to reap some public reward for its labours once a second, identical SSC vehicle starts "live driving" tests later this year.

Putting the SSC through its paces dynamically should show it off far more convincingly than on a static display stand, says Olney.

Haig Simonian

car has been stolen, its movements are tracked by satellite until police close in.

- Remote door unlocking. A driver who has locked the keys in the car can make a free call to the service centre, go through a verbal security check and have the vehicle unlocked remotely.

- Routing and location assistance. A driver who wants route help can be guided by an online adviser watching the car's movements on GPS-linked electronic maps.

- Not least of the system's attractions will be the "convenience" services made possible by a human interlink. GM says a driver will be able, for example, to find out the location of the nearest ATM or cash machine, make hotel reservations or send flowers while on the move.

- The OnStar system being made available this year "is only the beginning", according to Wagener - other technology will be added later.

John Griffiths

Some of the trickiest recognition problems involve apparently mundane events, such as taking a bend on a multi-lane road with a crash barrier between the two carriageways

options on cars currently available.

Its uniqueness lies in the unprecedented integration of such technologies in one vehicle and the extent, in certain cases, to which the scientific frontiers have been pushed back. The vehicle carries about 50 times as much computing power as the typical new car, says Olney.

The nexus for integration and research lies in the combined radar, collision warning, head-up display

incorporation of a night-vision system using infra-red cameras to "see" in the dark. The display is also unusual in being reconfigurable to suit individual tastes.

Objects picked up by the night vision camera can, for example, be displayed white on black (as in a traditional film negative) or vice versa.

The display is also much brighter than its predecessors to handle full

In touch on the road

One of the most ambitious attempts to create an integrated vehicle communications system, linking a car electronically with a variety of emergency and other services, will be launched by General Motors as an option on Cadillac models later this year in the US.

The system, called OnStar, marks a further step towards the "intelligent" car.

The GM system is notable not so much for any dramatic new single technology as for the variety of communications and services available and the creation of GM's own staffed "base station" to service communications from the car. "This is not the usual thing of technology being marketed for technology's sake. This is technology purely in pursuit of better customer service," stresses Cadillac.

When OnStar is introduced, the hardware is expected to cost just under \$1,000 (£658) as an option in the US, with a pay-per-use system for the services which, according to Cadillac, should add only "a token amount" to monthly cellphone call charges from the vehicle.

"Until now the information revolution has touched the automobile in only the most mechanical and operational ways," says Mr Richard Wagener, president of GM's North American operations. "But OnStar can do things that literally were not possible in personal transportation until now."

The key in-car elements of the system will already be familiar to some executive and luxury car users: the advanced cellular telephone and global positioning satellite (GPS) transmitter/receiver, for instance. In fact, the GM system

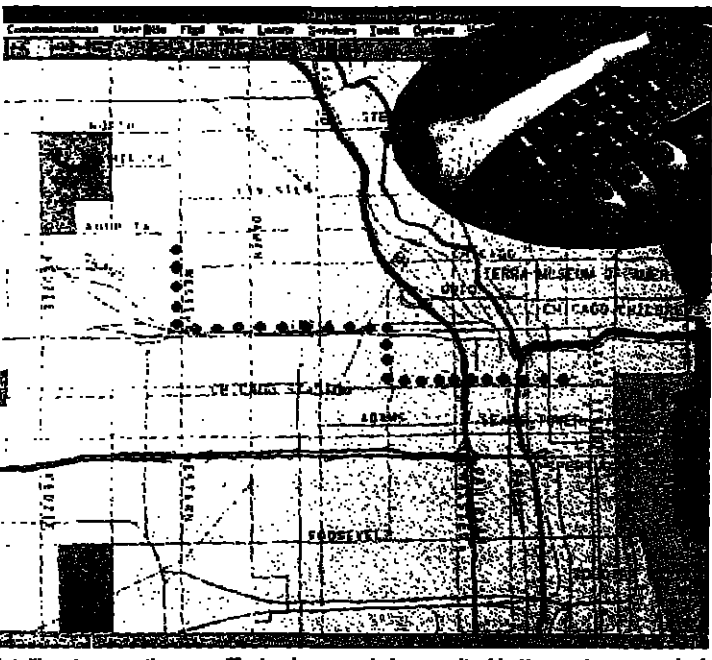
lacks some of the most advanced individual features of some rivals, such as TV-based route guidance and information systems aboard BMW's 750iL. GM insists that the decision to avoid a TV- or video-based system was the result of customer research rather than keeping costs down.

"We know they are liked in Europe, and Oldsmobile [another GM division] has been doing testing with a system called GuideStar, which is TV screen, satellite and CD-Rom map-based," Cadillac says. "But all our findings are that people see them as intrusive and an annoyance."

It is the link of the car and driver with direct human help using instant access to databases that distinguishes the system - and marks an extension of the vehicle manufacturer's role into relatively uncharted territory.

The principal functions of the system are:

- Roadside assistance with location. If the car breaks down, the driver presses the phone's "customer service" button to access GM's customer assistance centre. An adviser pinpoints the vehicle location via GPS and dispatches help without driver or passenger having to leave the vehicle.
- Airbag deployment. This automatically triggers a "priority one" emergency signal to the centre. If the adviser cannot immediately contact the occupants by phone, he or she alerts emergency services and gives them the exact location, again identified by GPS.
- Automatic theft tracking. If the car's ignition system is accessed improperly, a signal is sent automatically to the service centre, which telephones the owner. If the



Intelligent car on the map: 'Technology purely in pursuit of better customer service'



Unless help is given, soil is exhausted very quickly by "slash and burn" farming methods. New tracts of tropical forest would then have to be cleared every two or three years.

This unnecessary destruction can be prevented by combining modern techniques with traditional practices so that the same plot of land can be used to produce crops over and over again.

In La Planada, Colombia, our experimental farm demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.)

WWF fieldworkers are now involved in over 100 tropical forest projects in 45 countries around the world.

The idea behind all of this work is that the use of natural resources should be sustainable.

WWF is calling for the rate of deforestation in the tropics to be halved by 1995, and for there to be no net deforestation by the end of the century.

Write to the Membership Officer at the address below to find out how you can help us ensure that this generation does not continue to steal nature's capital from the next. It could be with a donation, or, appropriately enough, a legacy.



World Wide Fund for Nature
International Secretariat, 1196 Gland, Switzerland.

FOR THE SAKE OF THE CHILDREN WE GAVE THEM A NURSERY.

For the latest on the Internet surf the Financial Times.

The FT's A to Z of the Internet, Wednesday, April 3.

On Wednesday, April 3 the FT will publish a 32 page colour magazine, the A-Z of the Internet, inside the monthly FT Review of Information Technology. It will cover everything you need to know from Advertising and Browsers to Routers and the World Wide Web. You'll also find articles from around the world examining the impact of the Internet. So, if you want to find your way round the internet, browse the FT this Wednesday.

Financial Times.
World Business Newspaper.

سجدا من الاله

ARTS

The cutting edge of innovation

William Packer on two abstract sculptors who deserve greater attention from the establishment

More than a refrain, it is my constant complaint that official support for the visual arts in this country, in terms of patronage and promotion, is partial and unfair.

years, and as widely represented in public collections. He is among the most interesting of our sculptors: his work is of the utmost technical refinement in wood and bronze, and always teasingly thoughtful and intelligent in imagery and idea.

practically, by vertical or near-horizontal elements. They seem innocently simple, but soon their tricks begin as the viewer's perception is nudged and shifted in moving round them.

counter to each other, bending space and twisting conventional perspective as they brave the mind's eye to comprehend them. They too are beautifully made.

things, to go by what Owen himself has done. None of it has been seen before in London, though there was a show at the Southampton City Art Gallery in 1990 and Owen's large sculptural projection, *Great Metaphysician*, based on Giorgio de Chirico's painting of 1917, *Il Grande Metafisico*, was shown at the de Chirico retrospective at the Centre Pompidou in Paris in 1988.

From the back board against which it stands, set up on its trestle-cum-stage, the figure explodes forward, its fragments projected literally into three dimensions from the painted image. They are held upon threads that converge in reverse perspective, piercing the containing frame of the glass at the front to come finally together, two or three feet, as it were, into the real world.

its own questions. What is the difference between pictorial and sculptural reality? Why are the shifts and jumps of scale and perspective found in the original and echoed in the derivative, so disquieting? All that Owen can say is that he doesn't really know.

Theatre/Simon Reade For the love of a foxy lady

The novellas of minor Bloomsbury writer David Garnett have proved the inspiration for several large-scale novels. His *Aspects of Love* is now a multi-national musical, and Garnett's earlier fiction has proved equally durable in converted form.

Bloomfield sits at the grand piano himself, sometimes as the accompanist to the protagonists, Mr and Mrs Tebrick, sometimes joining them in duet or trio, sometimes a soloist, sometimes mute.

It cannot be. There will be no more playing at cards, no more fussing over knick-knacks and haberdashery. The three-month-old marriage is shattered when, on a New Year's day walk in Oxfordshire in 1888, Mrs Tebrick inexplicably turns into a fox as the huntsmen's hounds bay.

As an allegory for the stifling of wives by Victorian husbands, Bartlett's dramatisation can be too scolding at times. It succeeds when it is less censorious, more mature: when confronting Mr Tebrick's jealousy, not rage, at the prospect of dogs rapping her, or when her help and bawls about the forgotten triviality of counting the hours burgeo into new-found lyricism.



Louise Gold is alluring and Dale Rapley leonine in an erotic staging of Garnett's novella

Tebrick cannot help loving her, even lusting after her when fuelled by the whisky decanter. The piece is peculiar, fantastic, erotic. With her blood-red velvet dress and full head of russet hair Louise Gold as Mrs

Tebrick is furtive, alluring. Dale Rapley as her husband is leonine, vulnerable. Both are assured singers with wide ranges and clean voices. The fable is full of mystery; the music stammers with unresolved tensions. Leah Haus-

man's production is emotionally engaging, amply rewarding our wide range of human - and animal - sensibilities. At the Lyric Studio, Hammersmith, until April 20 and then on tour until May 25.

Music futures: our critics report on bright hopes and young performers Slavic flair strikes right note

The biennial BBC Young Musicians '96 - as it was labelled this time, instead of *Young Musician of the Year* - concluded at the weekend. It used to be a kind of competition, but the new title is meant to play that aspect down, as well it might. What contest can there be between pianists and violinists, who are lavishly endowed with the cream of the solo and concerto repertoires, and trombonists, tuba players and the newly recognised percussionists, for whom orchestral teamwork will have to be their mainstay?

Neither won. Nor did Benjamin Hudson, whose address in his Mozart - the sole bassoon concerto in the repertoire - was attractively contemporary and colloquial, without "period" archness. The face-off was obviously between pianist Julien Cheryan and violinist Rafal Payne, playing popular standards: Grieg's appealing, undemanding concerto and Khachatryan's flashy Hollywood-Borodin affair. As it turned out, there was no real contest. Cheryan is a prematurely cultivated pianist who pulls his punches, with too much good taste to rise to Grieg's brittle salon-flair; indeed, his calculated, thoughtful manner regularly dampened the rhythm and the rhetoric. Payne, barely identified on Radio 3 as "from Aberdeen" (he was born and raised in Lodz), brought a fine Slavic style to his pop Khachatryan, with an unabashed relish for sliding portamenti - absolutely right - that one would never expect to hear from a British player, and a keen individual temperament to boot. Though Payne has been at the Memphian

School in Britain for some four years now, it has not spoiled him. He won, of course. I do not know what difference that should make to what we think of any of the contestants, except that the "winners" enjoys an early spate of valuable publicity. On Saturday we heard another precocious star at the Barbican. When I interviewed Maxim Vengerov a few months ago, the 24-year-old Vadim Repin was the only other young violinist whom he mentioned with sincere respect. They were friendly contemporaries when they were both students of the revered Zakhar Bron in Novosibirsk, but Vengerov's judgment was impartial: Repin is a superbly assured player, already mature. His Shostakovich 1st Concerto (with the Royal Philharmonic under Sirian Edwards) was an intensely gripping performance, full of passionate resource - to be reckoned with Vengerov's own, which made the Gramophone's latest "record of the year". We shall have to get used to having two prodigy-violinists from Western Siberia leading the virtuosos pack.

David Murray

Maintaining the tone of the aria

It is end of term at the nation's music colleges. All the major opera schools put on fully staged productions at this time, and this is the chance for both the students and the college itself to put their best feet forward in front of funding authorities, teachers, agents and opera-house talent scouts - not to mention mums and dads. The atmosphere at opera school is a microcosm of the professional world outside. Anybody who thinks that prima donnas only throw tantrums at La Scala or Covent Garden has not been in the refectory on the day when two student tenors both thought they were getting the lead role. The reputation of the UK colleges also means they attract students from overseas, so there is an international flavour. Among the delights of this year's productions were an Icelandic tenor passing off as an old Venetian widow in drag, and a gravel-voiced Polish bass, who clearly wished he was singing Boris Godunov rather than struggling to keep up with runs of Handelian semiquavers.

All the same I doubt that Wolf-Ferrari's *Il campello* will be one of those. That was the Guildhall's choice this term, and a light, cheerful but ultimately vacuous evening it made. With a bit more self-discipline the ageing Wolf-Ferrari might have turned Goldoni's affectionate play about life around a piazza in Venice into a slick one-act. Instead, he let it acquire middle-age sprawl: too much flabby incidental business and not enough musical fibre. The Guildhall students had little real singing to get their teeth into, though the opera does usefully offer a range of approachable roles. The school fielded three contrasting sopranos as the piazza's of desirable young ladies: Adèle Bikenes from Norway, Sandra Zeltzer from France and Louise Cannon from England, each appealing in her own way. The staging was attractively Venetian but the student orchestra played as if it did not take its duties in the pit seriously. *Il campello* really is one for the history books. We are never likely to see it live again.

complained about a lack of subtlety have missed the point, for the challenge in an opera like this is to get redolent young singers to let go of their inhibitions and find some Italian passion. The RNCM's Mexican tenor, Rafael Rojas, sang Roberto Devereux with the right Latin style, and Rosalind Martin (one of two New Zealand sopranos in the title role) tackled Queen Elizabeth with some spirit. The attractive soprano of Vanessa Woodfine as Sara caught the attention. The other two leading London music colleges - the Royal Academy and the Royal College - pooled their operatic resources a few years back. In collaboration with the 19th London Handel Festival they proposed a mixed offering - a professional, original-instrument orchestra (conducted without much life by Michael Rosewell) and student singers. There are unteamed Handel operas that remain near to unknown, and *Armistio* (1737) is fairly typical: the plot is as limp as a drooping washing-line, but Handel hangs wonderfully inventive arias from it all the way along. The royal schools' production helpfully reduced the recitative to barely a sentence between each musical number, but there was still too much to tax the resources of its modest cast. The main pleasure was the pure, early-music soprano of Victoria McLaughlin, who brought Sigismondo's part brightly to life. Henry Moss showed a promising basic tenor as Vano; Mary Nelson's lyrical Tuzuela lacked stage presence.

Altogether, the class of '96 may be short on obvious stars, but for a trio of operatic rarities these three productions would be hard to beat.

Richard Fairman

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Martin Wolf

Disappointment assured

International labour standards are incapable of giving rich countries the job security or poor countries the economic opportunities they want

"It isn't fair." Most parents of small children hear this complaint many times a day. Occasionally, the child is correct. More often, what it means is "how could this happen to me". Fortunately, as people grow older, they usually learn to distinguish what is genuinely unfair from the mischance of life. Usually - but not always - among the biggest exceptions is international trade. One reason for this is that legislators are as amenable to the whingeing of their citizens as are parents to children's moans.

Complaints of unfairness are central to the demands of what Americans call the "blue-green coalition" - bringing together labour unions and environmentalists - which argues for inclusion of labour and environmental standards in trade agreements. Such demands have surfaced both in regional arrangements and in the World Trade Organisation. The environment is already on the agenda of the WTO. A coalition of the US and France is working hard to put labour standards on the agenda, too.

So is harmonisation of labour standards a prerequisite for mutually beneficial liberal trade? The answer is no. More precisely:

- minimum labour standards are unlikely to raise the welfare of poor people in poor countries;
 - the absence of internationally enforced minimum labour standards is unlikely to damage the interests of rich countries; and
 - there exist no standards that would do much to help rich countries sustain their own labour standards while not harming poor countries.
- Virginia Leary, professor of law at the State University of New York, argues - in one of the papers contained in a splendid pair of books on harmonisation and trade - that everyone would agree certain practices are beyond the pale. These include slavery and forced labour; child labour; restrictions on freedom of

association and the right to collective bargaining; and discrimination in employment.

"The acceptance of these fundamental standards should not result in economic difficulties for developing countries," she argues. Unfortunately, things are not that simple. Prisoners are not better off if they do not work. On the contrary, if they were paid wages for work that also taught valuable skills, they are likely to be better off than if left in idleness. Similarly, whether it is better for children to be prevented from working depends on what would happen to them otherwise. What is forgotten in considering the alternatives confronting their parents is how desperately poor many in the poorest countries actually are. Real income per head in Bangladesh is only a twentieth of that of the US.

What then of collective bargaining? As the chart shows, east Asia is the one region in the developing world to have achieved rapid increases in real wages since 1970. It is also a region in which the rights of collective bargaining were almost universally restricted during the initial period of industrialisation. Is this a coincidence?

And the growth of labour-intensive, modern industry will be curtailed. The proposition that there exists a set of universally agreed labour rights whose forcible imposition would unambiguously benefit poor people in the poorest countries is very questionable. But would their imposition at least

benefit people in rich countries? The answer again is no. The heart of this argument is the notion that trade can be mutually beneficial only if there is a "level playing field". The applicability of this sporting image is demolished in another article in the books, by Professor Richard Cass of Boston University and Richard Boltuck of the Trade Resources Company.

Behind it, they note, lies the assumption that trade is a zero-sum game in which the authorities should give each contestant a fair opportunity. But this is self-evidently inconsistent with the notion that comparative advantage is determined by features of an economy, such as supplies of skilled labour, over which nobody has much control except in the long term.

In their chapter, Professors Drusilla Brown, Alan Dear-dorf and Robert Stern of Michigan University note that if higher labour standards are imposed on the export industries of labour-abundant countries, the prices of their exports will rise. The resulting deterioration in their terms of trade will reduce the aggregate incomes of importing countries. Thus the argument in favour of imposing standards on poor countries is more about the internal distribution of income within rich countries, which can also be tackled with taxes and subsidies.

The argument is also about the feasibility of sustaining high labour standards in rich countries at all. This is the "race-to-the-bottom" argument - the view that low labour standards elsewhere make it more difficult to maintain one's own high standards. To aspects of this process the pejorative label "social dumping" is commonly applied.

Is this a reasonable concern? Not really is the answer, for at least three reasons.

First, labour and other standards should diverge across countries, because of differences in income, tastes, resources, skills and so forth. Such diversity may itself be a

source of beneficial trade. It would, for example, be possible for countries wanting to limit health-threatening work to go further in that direction with trade than without it, since they will be able to import the products of dangerous activities.

Second, the combination of high standards with international trade does not mean a country will have a comparative advantage in nothing. If the standards raise the cost of unskilled labour more than of skilled labour, activities intensive in the use of the former will shrink. A rich country will then be forced to move still further towards activities intensive in the use of skilled labour than otherwise.

Finally, as John Wilson notes in an article in the book, "there can be no race to the bottom if there are no constraints on available tax instruments and the economy is competitive". The race need not occur if, for example, governments impose optimal taxes or fines to offset social costs imposed by more hazardous or more unpleasant forms of employment.

The most important point, however, lies at the intersection of the aims of poor countries with the aims of rich ones. Poor countries will find any standard that raises their costs enough to undermine their comparative advantage in labour-intensive activities unacceptable; rich ones will find any standard that fails to reverse their comparative disadvantage insufficiently effective. No set of standards can leave poor countries with the opportunities they need and rich countries with the easy life they desire. There is only one certainty in this debate - disappointment.

* Jagdish N. Bhagwati and Robert E. Hudec, *Fair Trade and Harmonisation: Prerequisites for Free Trade? Vol 1 - Economic Analysis*; Vol 2 - Legal Analysis (Cambridge, Massachusetts and London, England: MIT Press, for the American Society of International Law, 1996).

Philip Stephens

Invitation to honesty in the halfway house



Twice in recent weeks well-known Conservative politicians have raised in the House of Commons the prospect that

Britain may have to consider withdrawal from the European Union. Both served in John Major's cabinet before departing in, let us say, unfortunate circumstances. But we would be unwise to dismiss the warnings of Norman Lamont and Jonathan Aitken as no more than the mutterings of embittered outsiders.

Whatever their personal motives, theirs is the intellectually honest case, the only logical way ahead for the Eurosceptics. It recognises that, for all the posturing among less thoughtful enemies of Brussels, there is only one choice over the next five or 10 years. Britain can reach an accommodation with the European Union. Or it can disengage.

It is a choice, of course, that most of the sceptics will not admit. To do so would be to confront the reality that the battle has probably already been lost. However, much as the electorate dislikes the idea of being pushed around by foreigners, it understands the link between Europe and prosperity. The voters would not hesitate for long before opting for jobs ahead of the political abstraction of sovereignty.

To understand why the line must be drawn so sharply one has merely to consider the demands of the Eurosceptics for the intergovernmental conference which opened last week in Turin. Forget about future integration. The sceptics want to undo the past.

Thus William Cash says of the Maastricht treaty that it represents "an integrationist programme for European government which must be repealed". Others demand Britain withdraws unilaterally from the common fisheries policy. And the fury over the Brussels beef has already

unleashed cries for renationalisation of trade policy.

But the target of the sceptics' most serious vilification is the European Court of Justice. This institution, created in 1951 as one of the pillars of the European Coal and Steel Community, is the final arbiter in disputes arising from the treaties. Its responsibilities and duties were spelled out in the Treaty of Rome and its powers enhanced at Maastricht.

The Court's supranational jurisdiction is pivotal to its role as the guardian of system of law under which the Union operates. It was always clear to anyone who thought about it that, for Europe to function, its rulings would have to prevail over national law. To assume otherwise would be to accept that governments could flout the treaties. And, though the fact is conveniently forgotten, it was Mr Major who argued at Maastricht for the Court to be given power to impose fines on recalcitrant governments.

But now the sceptics demand that an axe be taken to its authority, that the Westminster parliament should again reign supreme. In the words of John Redwood, its judgments represent one of the "biggest threats to our freedom and independence". It is one thing for the Court to upbraid Italian milk producers or Greek olive-growers. But how dare it challenge laws made in the House of Commons?

The sceptics who pretend that the Tory party joined a common market only to be dragged unwittingly towards political union ignore their own history

To suggest such goals are achievable at the intergovernmental conference is to insult reason. Britain would be asking others to dismantle that which they have so painstakingly built over the past 45 years. As to the much-vaunted veto on treaty amendments, it cannot apply to decisions made, agreements already signed.

Nor is the veto a reliable brake on future integration. The enthusiasm with which Germany and France are pursuing the idea of a "flexibility clause" in the next treaty should be cause for consternation, not celebration. Douglas Hurd used to think that a Europe of "variable geometry" could square the circle of Conservative disunity. Now it is obvious that it has failed to placate the sceptics and yet will further erode British influence and interests.

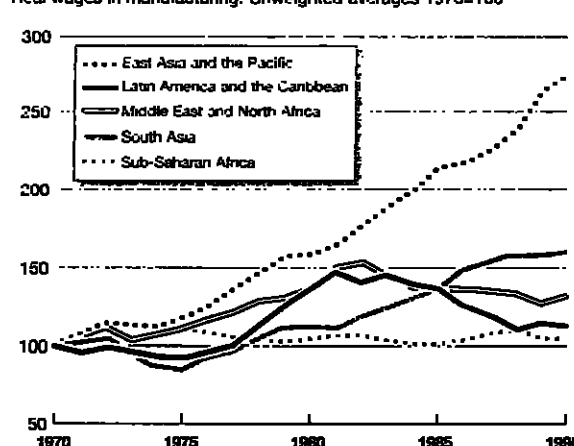
Those interests were always political. The sceptics who pretend that the Tory party joined a common market only to be dragged unwittingly towards political union ignore their own history. When Harold Macmillan set out the European case in 1963 his first stated objective was political: to gain a "new stature in Europe and increased standing in the councils of the world".

So Messrs Lamont and Aitken are right. There is no comfortable halfway house. Britain may succeed in tempering the ambitions of its partners. It can slow the drive towards centralism. But the basic choice now is the same as then. It is in or out. Those who claim otherwise do so without comprehension or honesty.

On the other side of the fence, the pro-European Kenneth Clarke understands well what is happening. He sees his party lurching towards a policy the logic of which it refuses to admit. That is why he is still fighting John Major's demand that the government put the further obstacle of a referendum in the way of a single European currency. That is why Mr Clarke may yet surprise us all.

Industrial wages soar in east Asia

Real wages in manufacturing, Unweighted averages 1970-100



Source: UNIDO and World Bank

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Irony of trading outcome if veto abandoned

From Mr Bill Cash MP.
Sir, Your leader "Making the EU work" (March 29) states that a European Union in which some countries would be allowed to drift closer together, in other words variable geometry, would be an acceptable way forward for Europe. But the whole point of variable geometry, as the Germans have made clear, is to create a hard core in the field of governmental levers of power which would act as a magnet for the more reluctant member states.

What we need and what Maastricht moved away from is a genuine European Community - not a two-tier Europe - as I argued in my paper for the Conservative manifesto committee in January 1991. But now we are trapped by Maastricht in a two-tier Europe and from which we can only escape by renegotiation at the intergovernmental conference. In the Union now proposed the German-dominated hard core would call the tune. Theo Waigel, the German finance minister, has already proposed

that member states which will not, or cannot, participate in economic and monetary union must enter a new ERM or be punished for having "unfairly competitive currencies by means of fines or even trade sanctions. We would then find ourselves in a Community whose institutions - which belong as much to us as to anyone else - could be used to impose sanctions on us. If, as you advocate, we abandon the national veto, we would not be in a position to block such a move. What a remarkable irony this would

be: 25 years after joining a Common Market, ostensibly for reasons of free trade, we would find it more difficult to trade with the rest of the Community than would countries on the outside. Nothing could more threaten to any state's national interest than handing over levers of governmental power to a hard core.
Bill Cash, chairman, The European Foundation, 61 Pall Mall, London SW1Y 5HZ, UK

Selling at the right price

From Mr S.B. Yuskel.
Sir, A senior EMI executive is reported as saying: "The staple repertoire we've been selling for years is just not selling any more" (Arts: "Truce likely in soundtrack row", March 29). It may be good to note that the budget label Naxos, with artists like the pianist Iddi Biret, is selling millions of CDs with the very same staple

repertoire of Chopin, Brahms, Rachmaninoff etc. The answer to the problem is to combine high quality with affordable prices. Obviously difficult with a £60,000 production cost for a Mahler Symphony CD selling only a few thousand copies a year.
S.B. Yuskel, 526 Avenue Louise Bte 9, Brussels 1050, Belgium

Nothing dictatorial about minimum wage countries

From Mr Chris Pond.
Sir, Until I looked at the data above the article, I thought that Michael Prowse was serious in his contention that "minimum wages are the kind of dictatorial measure that one expects in a totalitarian society" ("Jobless by decree", April 1). Every member of the G7 meeting in Lille, except the UK, has some form of legally enforceable minimum wage protection, and few would consider themselves, even jokingly, as "dictatorial" or "totalitarian". Prowse believes that in Europe "minimum wage laws substantially increased unemployment". Not surprisingly, he offers no evidence for the assertion. In fact those countries with minimum wages actually performed far better than the

UK in terms of employment growth throughout the past quarter of a century. An April Fool jest from across the Atlantic? Well maybe, but some won't be laughing. The residential care worker who came to the Low Pay Unit recently for help, for instance, working 112 hours a week for a wage before tax of £150. Low pay is the single most important cause of poverty in the UK. Despite its pitifully inadequate social and employment protection, Britain continues to slip down the world competitiveness league. And that's no joke.
Chris Pond, director, Low Pay Unit, 27/29 Amwell Street, London EC1R 1UN, UK

Real Soviet turning point

From Mr A. Latham-Koenig.
Sir, In his interesting review of Archie Brown's book *The Gorbachev Factor* (March 28), Rodric Braithwaite writes that Gorbachev "insisted on the contested elections in 1989 which were a turning point in Soviet history". He omits, however, two other important turning points: first, Andrei Sakharov's liberation in 1986 which showed

Gorbachev's willingness to alter the rules of the regime; and, especially, the ending of political power by a vote of the central committee in February 1990 - which was the real and conclusive turning point.
Alfred Latham-Koenig, Ernst & Young, Beckett House, 1 Lambeth Palace Road, London SE1 7EU

World Bank staff more in need of clear-cut role than criticism

From Mr Anthony Rowley.
Sir, World Bank president James Wolfensohn laments that there appears to be a "glass wall" dividing him from his staff ("World Bank chief accuses staff of blocking reforms" March 29). He also appears to be dismayed by the "cynicism" which he suggests prevails among many senior managers within the institution. The World Bank is a very large and bureaucratic

institution, and is no doubt subject to the kind of inertia that characterises all such institutions. However, it is also true that the bank has been robbed of its sense of mission by the prevailing confusion over what should be the relative roles of the public and private sector in development. Responding largely to current US orthodoxy that multilateral institutions should function mainly as "catalysts" for private sector financing,

the bank has been forced to modify its original mission drastically. It is as if an army with a long record of fighting its own battles were suddenly told that its job is simply to clear away land mines and other obstacles so that a privatised military force with barely any record in the field could take over. Is it so surprising that regimental morale and sense of mission should be lacking in such circumstances?

Mr Wolfensohn might more profitably engage in dialogue with his paymasters in Washington and elsewhere on what is a realistic and clear-cut role for the World Bank rather than holding endless in-house meetings alternately berating or cajoling his demoralised subalterns.
Anthony Rowley, Nishi Azabu 2-18-2, Minato-ku, Tokyo 106, Japan

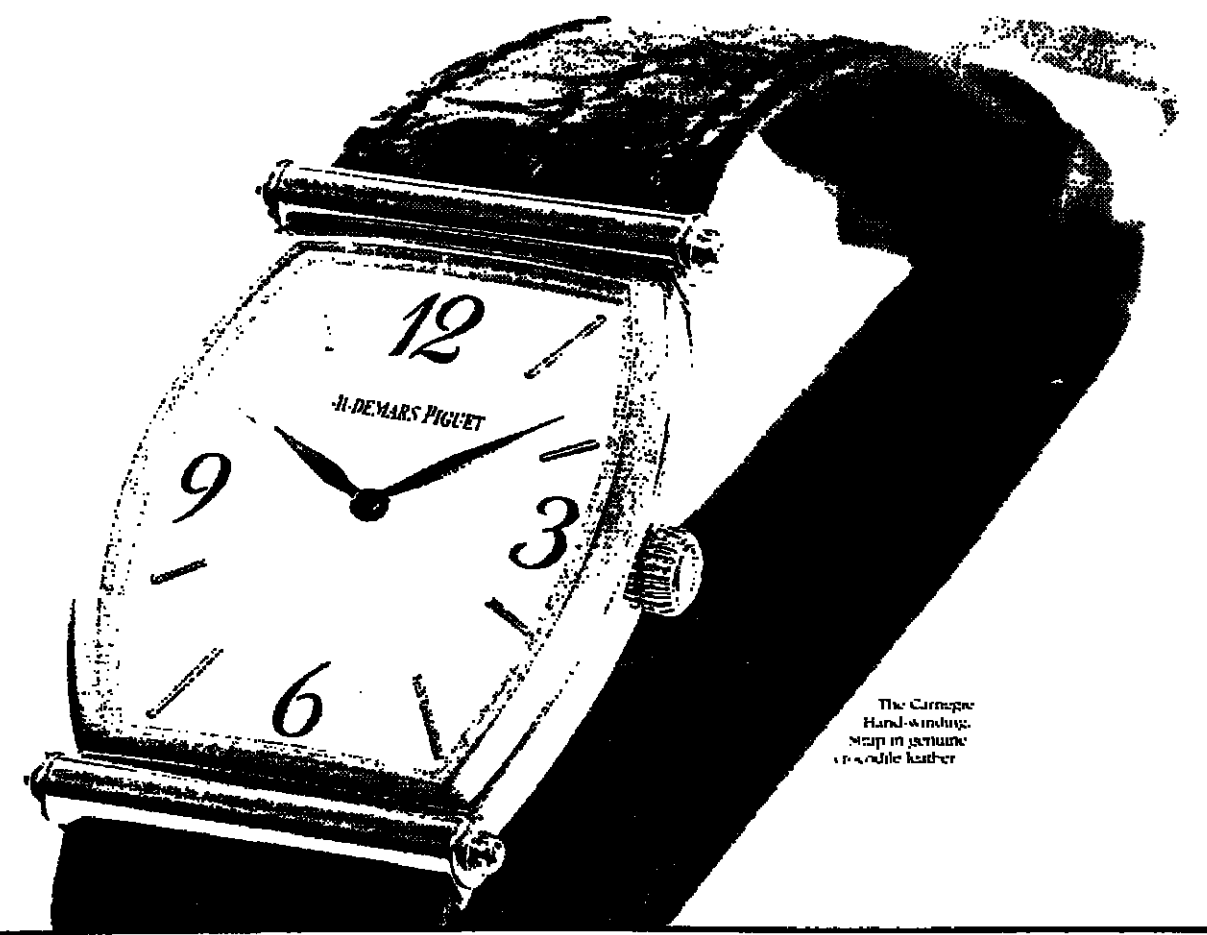
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COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Tuesday April 2 1996

Yeltsin's Vietnam

On March 31, 1995, Lyndon Johnson halted the bombing of North Vietnam and offered peace talks "any place, any time". Boris Yeltsin is unlikely to have had this precedent in mind when he chose the same date to announce his peace plan for Chechnya. Unlike Johnson, he did not seek to give credibility to his offer by announcing that he would not stand for re-election. On the contrary, Mr Yeltsin's peace plan is transparently aimed at securing his re-election, by disassociating him from a war which has become one of the most unpopular aspects of his rule.

Yet the two wars do have much in common. Both were undertaken for objectives which enjoyed broad popular support. Most Americans wanted to resist the spread of communism in Asia. Most Russians wanted, and still want, to resist the break-up of the Russian Federation. But in both cases the cost of the war undermined the state's ability to carry out domestic reforms without resorting to inflation. In both cases the loss of soldiers' lives, in a war that dragged on with no clear strategy, alienated much of the public. In both cases the wholesale destruction wrought by a great power on a small country shocked the world and sapped morale at home, including the morale of the armed forces. In both cases, but in the Russian case on a much larger scale, units in the field committed atrocities which may not have been authorised or intended by their superiors.

Lasting damage

The precedent is not encouraging for Russia, or indeed for Chechnya. The US remained in Vietnam for nearly five more years after Johnson's initiative, then withdrew, leaving its South Vietnamese protégés to their fate. US prestige and morale suffered lasting damage. Vietnam asserted its independence, but at a terrible price, and languished for many years thereafter in isolation and poverty, under a dictatorial regime. Chechnya today has little reason to trust Mr Yeltsin's overtures. A period of uneasy truce last summer, during which there were indirect talks between Rus-

sia and their leader, Dzhokar Dudayev (much as Mr Yeltsin again proposes now), was followed during the winter by a renewed onslaught as savage as the original bombardment of Grozny in December 1994. In the last few weeks, especially, there has been vicious and widespread bombing of civilian settlements. Even now General Vyacheslav Tikhomirov, commander of Russian forces in Chechnya, says that "mediated talks with Dudayev's supporters can only be about them handing over their weapons, not about any sort of concessions".

Electoral chances

Yet the rest of the world can only welcome Mr Yeltsin's speech as at least a step away from the brutal policy of the recent past. Clearly he has come to realise, however belatedly, that the war is doing immense damage not only to his reputation abroad but also to his electoral chances at home, undermining his economic policies and making it impossible for many leading democrats to support him even against a communist rival.

By promising "free democratic elections... to a republican legislature which must represent the interest of all the population of Chechnya", Mr Yeltsin is admitting that the election held there last December was neither free nor democratic, because it excluded Mr Dudayev's supporters, whom a large part of the population sees as representing its interests. His promise will be meaningless unless there is a genuine and complete ceasefire, and unless the conditions for holding new elections are negotiated with Mr Dudayev. Troops, including the dreaded "Omron" antiterrorist brigades, would have to be withdrawn to barracks, if not from the territory altogether, and there must be impartial foreign observers, presumably from the Organisation for Security and Co-operation in Europe.

If such terms were offered, and if the amnesty Mr Yeltsin proposed is put into effect, Mr Dudayev should certainly be prepared to negotiate. Anything less he could denounce as a sham, and most of the outside world would agree with him.

The giants of world telecoms

A handful of giants, straddling the world market. That may be the ultimate result of the revolution in world telecommunications. What is more, many of those titans may be former national or regional monopolies. The continuing strength of such companies in many countries is striking, despite the host of rivals and new technologies entering the fray.

Recent proposals for corporate mergers - between British Telecom and Cable and Wireless, and between the two US Baby Bells SBC Communications and Pacific Telesis Group - suggest how entrenched positions may be bolstered and extended. The questions now are whether incumbents' market power will persist, and whether regulators should do anything about it.

Such questions might seem curious given the legislative and regulatory drive now under way across much of the globe. The US is forging ahead with deregulation, removing barriers between long-distance and local markets.

In January 1995, 15 European Union countries, Switzerland and Norway are due to open their domestic markets to competition. Japan has been considering whether to break up NTT, the state-controlled monopoly, while Chile, Malaysia and the Philippines are all courting competition for their existing services.

These moves are intended to introduce competition, improve services and bring down prices. Many are confident that they will do so. Some industry analysts estimate that European national monopolists could lose up to 40 per cent of their markets and 70 per cent of their profits in five years.

Grounds for caution

Yet the experience of the UK, which led the way with the 1984 privatisation of BT, gives grounds for caution. Despite the government's policy of promoting competition in infrastructure, and of tilting the rules in favour of new entrants, BT has held on to 76 per cent of the business market and 92 per cent of residential.

In part, that is because competition has yet to bite as hard as it might. Local competition, mainly from cable, is still young. While

all call charges have fallen since privatisation, the present changes still support an intricate pattern of cross-subsidies between different regions and types of user.

That is vulnerable as competition increases; for example, the Internet puts pressure on long-distance and international rates. Such pressures may bring prices closer to costs, and may also help erode an incumbent's grip on certain markets.

But that will occur only if rivals are genuinely competitive. BT's new rivals have made an unimpressive plea to the regulator not to set BT's price cap so tightly that they cannot undercut its prices, as they must do to persuade its customers to switch.

Inherent advantages

The worry for new entrants is that incumbents may enjoy more inherent advantages than previously recognised. These could rest in economies of scale, experience, and customer familiarity. There may also be benefits from vertical integration of network and retail businesses which regulators have not yet eliminated.

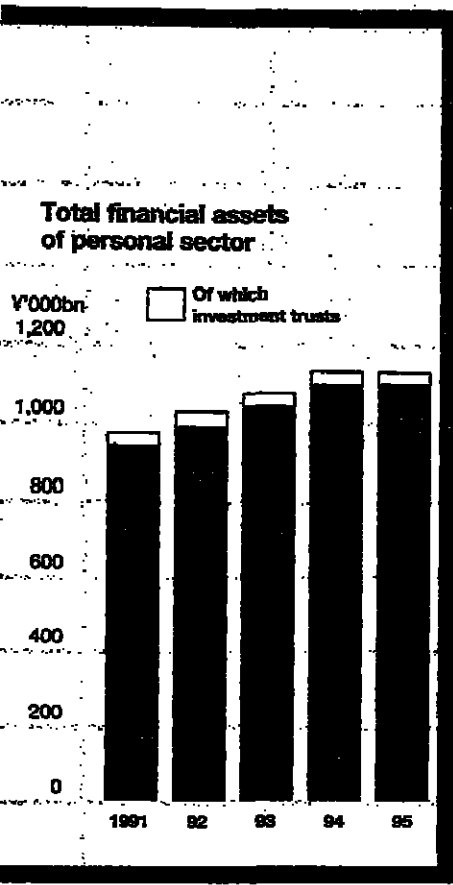
The existence and extent of such advantages are a moot point. But if incumbency advantages prove significant, there are important implications.

For companies, the value of an entrenched position may be greater than previously thought. The mutual interest of BT and Cable and Wireless may be better justified by their market power in the UK and Hong Kong than by hopes of "growth in Asia" which BT has expressed.

Similarly, while many predict that the Baby Bells' profits will be slashed by competition, the capital and marketing costs for new rivals are formidable.

Governments should not expect competition to flourish just because they have made it legal. New services will need to be genuinely cheaper than existing ones. The vision that regulation will withdraw away as competition grows may also need modification.

There may be a case for breaking up incumbents, or for regulating them for longer, and more intrusively, than originally envisaged.



Source: Bank of Japan



Financial assets of personal sector, June 1995

Category	Value	Percentage
US total	\$19,613bn	
Japan total	\$13,283bn	
Cash & time deposits		16.4%
Other		53.3%
Securities		30.3%
Cash & time deposits		56.2%
Securities		11.3%
Other		32.5%

Japan pension assets managed by investment advisers on a discretionary basis

Investment advisers	Value of assets (¥bn)		% change	Number of accounts		% change
	Dec 1995	Dec 1994		Dec 1995	Dec 1994	
Japan	3,779.8	2,697.0	40.1	625	570	44.7
Foreign	565.9	370.8	52.6	105	74	41.9
Industry total	4,345.7	3,067.8	41.7	830	644	44.4

Source: US Federal Reserve, Bank of Japan, Japan Securities Investment Advertisers Association

Graphic by Chris Walker

The doors are opened

The latest package of measures to deregulate Japan's financial markets follows pressure at home as well as from abroad, says Gerard Baker

Cynics might say it was appropriate that Japan chose April 1 for the introduction of what it describes as one of the largest ever deregulation packages to open the country's financial markets to the world.

Foreigners have found that the potential rewards of participating in these markets generally prove to be much greater than the actual results. In spite of repeated claims by the government that it is abolishing or relaxing thousands of rules that limit freedom of manoeuvre, access for foreigners has been strictly limited.

But the latest measures that came into effect yesterday - the culmination of a rolling programme of reforms - could turn out to be rather more than a cruel April Fool's Day delusion.

They come at the end of a tumultuous financial year for Japan and its banks, brokers and insurance companies. By market pressure as much as regulatory fiat, the stranglehold of the domestic institutions on financial markets has at last begun to loosen.

Mr John Alkire, president of Morgan Stanley Asset and Investment Management in Tokyo, says: "The reforms mean that increasingly for foreigners the limitations on our capacity to do business here are limitations we create ourselves, not constraints imposed from outside."

April 1 this year was the deadline set in January 1995 by the Japanese and US governments for deregulation in some of the most important and lucrative areas of financial activity.

Japan agreed in effect to open the doors of these markets not just to US but all foreign companies. But some of the changes are the product not only of outside pressure but also of growing dissatisfaction at home among the big clients of the domestic Japanese institutions that currently dominate the markets.

The most important reforms are in the field of asset management.

with foreign companies gaining much greater access to Japan's enormous, but underperforming, pension fund assets.

Japan's ¥200,000bn (£1,234bn) pension market was once the exclusive preserve of the country's trust banks and life assurance companies.

The first foreigners were allowed into the market in 1985 when foreign trust banks were permitted access. But they have made relatively slow progress in a still limited field of operation. In 1990, a further small niche in the private sector market was opened to investment advisers - a category including most foreign asset managers.

But from yesterday, investment advisory companies have access to half the funds of corporate pension funds - an increase from a third under the old rule. This alone opens up another potential ¥5,000bn in private companies' funds to foreigners.

Perhaps even more revolutionary is the change that permits the big public sector pension fund, the Pension Welfare Service Public Corporation, or Nempuku, to commit all its funds to investment advisers; previously foreigners had no access to these funds, worth an estimated ¥20,000bn.

Nempuku has pressed hard for the change and has already been active in handing out the first tranches of its funds to foreigners. In February, it announced that two foreign companies - the fund management arms of the US firms Morgan Stanley and Goldman Sachs - would each receive funds. Within a few weeks, it is expected to offer more contracts to foreigners.

While the timing of the Nempuku decision was dictated by the rule change, the move also emphasises the growing strength of market forces within the Japanese system. The public sector trust fund manager has become increasingly disillusioned by poor returns on its assets placed with Japanese life insurers and trust banks.

A few months ago, that disillusionment reached breaking point when the life insurers said they planned another cut in the guaranteed rate of return they offer investors. From this year, the return is just 2.5 per cent.

And it is not just the public sector that, freed from its regulatory shackles, is vowing with its feet. Dozens of private sector companies are now opening the doors of their pension funds to foreigners.

In the last year, the value of pension fund assets managed by foreign investment advisers has risen by 50 per cent. According to foreign managers in Tokyo, more than half of the top 30 Japanese companies have recently appointed foreign companies as pension fund managers.

"Once you've developed a pedigree in the Japanese market, corporations are now quite ready to sign you up to manage their funds," says Mr Clifford Shaw, president of Mercury Asset Management in Tokyo.

Again, the pressure for change comes as much from disgruntled Japanese companies as outside. Most big corporate pension funds are looking to improve their returns. The prospect of better returns from US and European managers are alluring.

The next big area of change under the US-Japan agreement concerns reforms to the operation of investment trusts. These vehicles - akin to US mutual funds or British unit trusts - hold about ¥30,000bn in total funds and have been heavily dominated by domestic brokers.

The first access for foreigners came in the late 1980s but growth has been gradual, and foreigners now have about 8 per cent of the market.

US companies in particular regard a breakthrough in the investment trust market as the key that will unlock much of Japan's money. Investment trusts represent a rare opportunity for foreigners to

sell direct to the consumer.

The higher performance track record of US companies should enable them to succeed in this market in much the same way that companies like McDonald's and Coca-Cola have succeeded in theirs - by proving themselves a better product than their Japanese competitors.

The longer-term potential is enormous. The thrifty Japanese hold personal financial assets of over \$11,000bn, the bulk in low-yielding deposit and current accounts at banks and the post office.

Access to that money is made easier for foreigners by the abolition last year of a rule requiring separate investment trust and asset management offices in Japan.

Several US companies have already merged their two operations and expect significant cost benefits which will enable them to secure better access to the investors.

"The economies of scale we have achieved through the change are significant," says Morgan Stanley's Mr Alkire. "That should help us improve the efficiency of what we do here."

Problems remain to be solved before the foreigners can expect to overrun the Japanese financial citadel, however. The biggest impediment is still the need for companies to distribute their products through a domestic broking network, but here, too, change is expected soon.

A third area of reform under the US-Japan deal opens a completely new market. Companies in Japan will now be able to issue securities backed by bundles of their financial assets as a means of raising new finance. These so-called asset-backed securities, a big source of corporate funds in the US, have previously been banned in Japan.

The biggest demand is expected to come from businesses such as leasing and credit card companies which plan to issue securities backed by their receivables.

The big beneficiaries, though, could well be foreign securities

houses. As a finance ministry official points out: "The US companies have considerable knowhow in this market and we would expect them to make a considerable impact."

Another big series of changes being implemented under the US-Japan agreement concerns the easing of restrictions on capital flows. Reforms have made it easier for companies in Japan to issue bonds overseas, and to deal in foreign exchange without the costly intervention of Japanese banks.

"We're pleased with the speedy implementation of the agreement to date," says a US Treasury official in Tokyo. "We expect to see real benefits from it quickly."

But perhaps the most striking aspect of the changes is that in every area they represent a realisation that the closed market has proved not only unfair to outsiders, but unfair to the domestic investor too.

The performance of Japanese financial institutions has fallen far behind that of their rivals overseas in a range of asset management, banking and securities markets.

The reforms are by no means exhaustive. On pension fund management, for example, they still leave over half of all pension assets out of reach of foreigners, and the web of controls that remain in the broad areas of insurance broking, derivatives trading and the like are heavy impediments to domestic and foreign companies alike.

And the central feature of the regulatory approach has certainly not changed: Japan is still a rules-based system.

As one jaundiced western observer puts it: "In Japanese financial markets, there are no clearly delineated black and white areas where something is either permitted or not, but just a vast palette full of shades of grey."

But even he admits that recent reforms have improved the picture. The overall effect has been to leave more of Japan's markets open for business.

OBSERVER

Worms for the early bird

■ You have to have some sympathy for Lech Walesa. First he lost a presidential election. Then it appears that there's nothing in Poland's constitution about giving a pension to ex-presidents. Not that Poles believe Walesa is hard up; the tax authorities want a large chunk of the \$1m a film company paid him way back in 1993.

Nevertheless, times are hard. Walesa was due to check on a very early today the Gdańsk shipyard, regarding his old work as an electrician.

He might not have to set the alarm clock for too much longer. Privatisation minister Wiesław Kaczmarek says he's talked to private investors interested in buying the mighty inefficient state-run shipyard.

Meanwhile, Kaczmarek says that if the shipyard is put on the block, interested buyers will be able to sift the details via an advertisement in the FT. Thanks very much.

Big brother

■ The purpose of *Aufsichtsräte*, or supervisory boards, has long been a considerable mystery to observers of the German corporate landscape.

Certainly Dieter Vogel, the new

boss at Thyssen, must be feeling his *Aufsichtsrat* is a luxury he could well do without just now.

No sooner has Vogel slipped into the driving seat than his predecessor, Heinz Erwert - now head of the supervisory board - sounds off about the need to split the group into three separate listed companies. Which would get rid of Vogel's job...

It's no secret that Erwert was reluctant to move upstairs quite so quickly. As an old steel man, he's a bit irritated by Germany's biggest steelmaker now being run by someone who has probably never been near a blast furnace in his life, let alone had to shovel coal into it.

There's a lesson in this for Vogel's fellow chief executives across Germany. Inundate your supervisory boards with piles of work; then perhaps they will not have time for dreaming up similar schemes.

The unreal thing

■ Something large will emerge from an aircraft hangar at London's Gatwick airport this morning. If it were a balloon, it would easily float non-stop around the world, given the hot air and hype issuing from its sponsor, PepsiCo.

One blast should have already arrived on millions of British doorsteps. The Labour-supporting newspaper, *Daily Mirror*, was due

to turn its pages an uncharacteristic blue, to promote Pepsi's new blue livery. Pepsi's agents are touting earnest stories about how Pepsi's new TV commercials - starring Cindy Crawford, André Agassi and Claudia Schiffer - are the most expensive ever shot. Who knows - or cares?

Almost swept away by this avalanche of self-promotion is the real story. Pepsi-Cola thinks it has re-created itself, with new senior executives, "new culture" and new investment.

The fizzy new team are straining at the leash to take on Coca-Cola, which remains their awesome and eternal competition around the world. (Sorry about the clichés, that's the world we're in.)

So the true message they hope will emerge from the hangar this morning is "watch out Coca-Cola." Given the enormous hype, there's every chance it will drown in a sea of froth.

Slice of action

■ The Tommy Mann Bumber, the Canterbury Big Bursar and the King Snake sound innocuous. But they're driving the people who run America's big golf equipment companies crazy.

They are all cheaply-made counterfeit golf clubs, with names deliberately intended to confuse. The Tommy Mann Bumber is a rip-off of the famous Taylor Made

Burner Bubble. The other two are illegal versions of the Callaway Big Bertha and the King Cobra.

Manufacturers of the genuine articles are fighting back. The US customs service has ruled that the Tommy Mann Bumber was indeed an illegal version of the Taylor Made Burner Bubble, and could be confiscated. The US customs service are now more likely to dig around other rip-off merchants. In the US alone, annual sales of fake golf clubs are reckoned to be worth at least \$30m, most of them coming from China or Taiwan. They sell for as little as \$89, against \$250 to \$300 for the real thing.

Mind you, a slice is a slice, whatever's between your hands.

Crashing bore

■ This could catch on. Lynne Battaglia, a US attorney, has just filed a claim against convicted marijuana smuggler Robert Michael Pata. Besides his freedom, Pata has also lost his house and cash. Now Battaglia wants... his frequent flyer miles, all 117,705 of them.

Federal prosecutors say that as Pata acquired the miles - enough for three return trips to Jamaica - through his drug business, the miles are government property. If the state gets its hands on the miles, law enforcement agencies will use them in pursuit of other drug traffickers. The world's their oyster...

Financial Times

100 years ago

The rising in Rhodesia
London: A meeting of the directors of the British South Africa company was held yesterday, and a request was forwarded to the Government for the despatch of a force of 500 men to Bulawayo from the Cape to reinforce the volunteers and police.
Cape Town, April 1, evening: Sir Hercules Robinson, the High Commissioner, has authorised the raising of a body of 500 men at Mafeking for service in Rhodesia. Major Plumber is to command the force. Reuter.
[An *Ndebele* uprising against the demands from European settlers for prospecting rights was suppressed in 1896.]

50 years ago

The unusual state
The Bill for expropriating the Adelaide Electric Supply Company's Undertaking, now before the South Australian Parliament, combines in one measure almost every injustice that can be done to ordinary shareholders. It bases compensation on arbitrarily "pegged" market prices. It robs them of their residual equity. By sweeping aside income-tax rights of the British-held shares, it discriminates against absentee holders.



Project aims to enhance city's influence in east Asia Shanghai shortlists three designs for new airport

By Tony Walker in Beijing

Shanghai has shortlisted three designs for its planned showcase international airport in Pudong, the 500 sq km economic zone designed to boost the city's industrial and financial influence in east Asia.

The remaining contenders for design work on the airport, to be located on the east bank of the Huangpu river, are Greiner Engineering of the US, Naco-Foster, a Dutch-British consortium, and Aéroport de Paris of France.

The Shanghai municipal government had initially selected six contenders from 30 proposals submitted for the prestigious project. An international panel of judges narrowed this to the shortlisted three.

Pudong airport is expected to be operational by 1999 and to be handling an estimated 30m passengers a year by 2005. This compares with the 13m passengers

using the existing Shanghai international airport annually. The official Xinhua news agency reported that civil works were already under way on the new airport, which is to occupy a 36 sq km site 30km from Shanghai's city centre.

Plans for Pudong airport are part of an ambitious Chinese programme to build new airports and upgrade existing sites to cope with rapidly increasing air traffic. China has earmarked Yn9bn (\$1.1bn) for spending on airports this year, the first year of the ninth five-year plan (1996-2000).

Mr Li Zhao, vice-minister of civil aviation, said recently China would "do its best" during the plan to reconstruct 40 of the country's 132 airports. This would involve upgrading passenger facilities and improving runways and navigation aids.

Mr Li expected airport reconstruction to cost Yn73bn over the

next five years, of which the government would provide about a third. The balance would come from local government and foreign investors.

The amount earmarked for investment in airports to the end of the century is about three times that provided in the eighth five-year plan.

The most ambitious airport project is in Beijing, where work has begun on a new terminal with capacity for 30m passengers. This is expected to be completed in 1999 at a cost of Yn7bn-Yn8bn.

China, whose economy is expected to grow at 8-10 per cent for the rest of the century, is planning for 10 per cent average annual passenger growth for the next 20 years, compared with a forecast worldwide increase of 5.1 per cent.

Chinese airlines have about 400 commercial jets in service. This number is expected to rise to 640 by the end of the century.

US backs Chechnya ceasefire effort by Yeltsin

By Chrystie Freedland in Moscow

Russian president Boris Yeltsin's effort to bring an end to the war in Chechnya - and to improve his chances of re-election - yesterday prompted a lull in the fighting and a show of strong support from the US.

The US government, which fears a communist victory in June presidential elections, backed the Russian leader's attempt to halt the unpopular war. "We welcome president Yeltsin's decision... and call on Chechens to respond in a similar spirit," said Mr Anthony Lake, the US national security adviser.

Mr Mikhail Gorbachev, the former Soviet president who, like Mr Yeltsin, is more popular abroad than at home, yesterday tried to lift his political profile, offering his services as a mediator between the Kremlin and Chechen separatists.

In spite of the international backing, Mr Yeltsin did not seem much closer to achieving his twin goals of ending the 15-month conflict in Chechnya and winning back disenchanted Russian voters.

Less than 24 hours after Mr Yeltsin's appeal to halt the region's offensive in the separatist region, the gap between rhetoric in Moscow and the realities of a partisan war which has already claimed some 30,000 lives was already apparent.

Chechen separatists said they did not expect the war to end and Russia's senior general in the region admitted Russian forces would continue to fight, although not as intensely as over the past few weeks.

General Vyacheslav Tikhomirov, the commander of Russian troops in Chechnya, said federal forces would continue to "disarm unlawful gangs", a phrase which Russians leaders have used to cover everything from sporadic gunfire to the bombing of villages.

In Moscow, Mr Yeltsin's initiative received a cool domestic reception.

A group of Russia's most prominent liberals, including one of Mr Yeltsin's former cabinet ministers, publicly announced they would not support the Russian leader's bid for re-election in the June 16 ballot.

Ms Ella Panfilova, former minister for social policy and a member of the group, said that despite the threat of a communist comeback she could not back Mr Yeltsin because of "a number of moral factors, including the war in Chechnya".

The liberals said they would support Mr Grigory Yavlinsky, Russia's most popular reformer outside the government, whose backers Mr Yeltsin has been trying to woo in an effort to build a broad, anti-communist coalition.

Editorial Comment, Page 13

THE LEX COLUMN

Ringing the bells

The Baby Bells' mating season has begun. Yesterday's \$17bn all-share purchase of Pacific Telesis by SBC Communications is probably only the first such combination. This year's US Telecommunications Act - which pulls down the barriers between cable, local and long-distance communications - is spurring a dramatic restructuring of the industry.

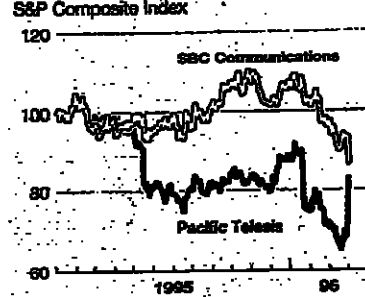
The rationale for such deals is not cutting costs but expanding "footprints". With bigger footprints, the Baby Bells - now largely confined within their regions - will be better able to compete against nationwide groups like AT&T. Over 60 per cent of the long-distance traffic originating in SBC's and PacTel's regions terminates in their enlarged territory; the merged group will be in an excellent position to bid for this business. And with 20 per cent of US traffic to Asia starting in their regions, which include California and Texas, it is well-placed to build an international business. The combined group will also be well on the way to offering nationwide mobile communications.

SBC is paying a healthy premium of nearly 40 per cent. Still, the weak performance of PacTel's share price means that the deal will barely dilute SBC's earnings per share. And the multiple of six times operating cash flow does not look extravagant compared with the 12 times cash flow US West paid for Continental Cablevision, a cable group, in February. Meanwhile, the decision to cut PacTel's dividend as part of the merger will save about \$400m a year. With strengthened finances and greater bulk, SBC will soon be a force overseas.

FT-SE Eurotrack 200: 1639.9 (+1.1)

US telecoms

Share prices relative to the S&P Composite Index



Source: FT Estm

likely be an avalanche of similar schemes throughout German industry. Deutsche Bank last week announced its plans. Deutsche Telekom and Siemens are considering following suit. In terms of making German companies more investor-friendly, share options are probably more important even than Daimler's pioneering listing on the New York Stock Exchange and its switch to US accounting rules two years ago. That said, Daimler could improve the details of its scheme. Allowing options to be exercised if the share price rises 15 per cent could reward luck rather than good performance; Daimler might underperform a rising stock market. It would be much better to link the exercise of options to outperforming an index like the Dax.

Aetna/US Healthcare

Aetna's \$8.9bn takeover of US Healthcare could trigger a wave of bids for other "health maintenance organisations". HMOs, which offer low-cost health cover to employers by providing only limited access to doctors and drugs, have been stealing market share from traditional insurers such as Aetna. These are also finding that too much of the claims they pay out on their old-style indemnity policies is gobbed up by medical costs. Clearly Aetna wants the expertise of US Healthcare to help contain these costs, as part of total expected savings of \$300m from the merger. The combined group will now be able to offer the likes of General Motors two types of insurance policy, both backed by strong brand names. Aetna, which was cash-rich following last year's \$4bn sale of its property-casualty business, is also buying itself a more stable source of income.

At first sight, it is less easy to see what US Healthcare is getting out of the deal. HMOs have been expanding exponentially - the group's growth rate between 1989 and 1994 was 70 per cent annually, making a bid at 20 times this year's earnings look stingy. But that growth was fuelled by an ability to cherry-pick employers with young workforces and below-average claims. As geographic coverage of the HMOs has spread, competition has heated up.

US Healthcare shocked the market when it announced a cut in its premiums a year ago and analysts now estimate its future earnings growth at 12 per cent a year. Perhaps Mr Leonard Abramson, its chairman and main shareholder, has spotted a chance to get out at the top.

Scitex

Hostile takeovers have been anathema in corporate Israel, but it is easy to see why Scitex could become a rare victim. With around \$150m of net cash and a book value of \$38.38 a share, the company looked extremely vulnerable at Friday's closing share price of \$13.74. The management allowed Scitex to miss out on the desktop publishing revolution and costs got out of hand. A new chief executive was brought in last November, but it looks like a case of too little too late, so there is little reason for shareholder loyalty. And since the approach has been from a respected Israeli entrepreneur, there should be no objections on nationalistic grounds.

Israeli investors should welcome the concept of hostile takeovers as a means of keeping managements on their toes. But Mr Davidi Gil's proposed \$20 a share offer looks more opportunistic than generous, and at that price he is unlikely to dislodge Scitex's core Israeli shareholders Clal Electronics and PEC. The company was in the red last year thanks to \$67m of exceptional charges, but having stripped out costs and refocused on growth areas it is back on a recovery track. Besides, the IDB Development group, which controls PEC, would not relish any dilution of its influence in Israeli business. The wild card in any bid battle will be International Paper, which paid \$44 a share for its 11 per cent stake and must be keen to liquidate a poor investment. But the current offer would represent an unpalatable 65 per cent loss on the investment. Mr Gil will have to pay more.

Additional Lex comment on UK water, Page 24

Daimler

Continued from Page 1

supervisory board, it will also need to be approved by an annual shareholders meeting in May.

Other German companies are considering following suit. Mr Ron Sommer, chief executive of Deutsche Telekom, said in an interview last week he would like an executive share option scheme introduced when the state-owned telecommunications group is privatised later this year.

Siemens, the German electronics group, is also examining possible schemes.

Daimler's plan comes after a year of turmoil at the group, marked by a change of chairman, the dismantling of the loss-making AG industrial goods subsidiary, mass redundancies at Daimler-Benz Aerospace and a DM6bn loss for 1995.

Telecoms

Continued from Page 1

price, reached in January this year. A third of the enlarged board of the merged company will consist of Pacific Telesis executives.

Apart from the US, SBC has operations in the Liverpool area of the UK, Israel, Australia and Mexico. It has strengths in cable television and mobile communications and claims to have been the first company to deploy a commercial personal communications service in the US.

It has spent almost \$16bn on its US network since 1984 but was the slowest of the Baby Bells to convert the network to modern digital transmission. Pacific Telesis has its core strength in California and Nevada, where it has more than 14.2m lines in service.

Eastern German states fear cuts in cash aid from Bonn

By Peter Norman in Bonn

Finance ministers from five eastern German Länder (states) yesterday buried their political differences to warn that sharp cuts in financial support could cripple investment and boost unemployment in a region still struggling to catch up economically with the west.

The ministers from Chancellor Helmut Kohl's Christian Democratic Union (CDU) and the main opposition Social Democratic party (SPD) issued a joint document rejecting recent calls for cuts in financial assistance from western Germany to the east.

Their paper, agreed at a meeting in Schwerin last Friday, did not make any special demands for assistance from Bonn. But it was a further sign that Germany's economic slowdown is fuelling tensions between the two parts of the country.

With concern mounting over large public sector deficits at both federal and state levels, the ministers' action was a clear warning that the sharp cuts in public spending promised by Chancellor Kohl in the 1997 federal budget should not put an unfair burden on the former Communist east Germany.

The ministers said sharp cuts in financial transfers to assist investment "would in all probability lead to economic setbacks in the new Länder". Such cuts could be counter-productive as they might lead to increased transfers for social support. Ms Barbel Kleedehn, the CDU finance minister of Mecklenburg-

Vorpommern, said growth in the eastern German economy was not yet self-sustaining in spite of progress since reunification five years ago.

Eastern Germany accounted for only 10.9 per cent of the nation's gross domestic product, she said. Industrial production was only 5 per cent of the national total while productivity levels were still only just over half those in the western states. After taking into account concealed unemployment, which is held out of official statistics through such measures as job creation schemes and training programmes, about a quarter of the labour force was without a regular full-time job against about 10 per cent in the west.

Ms Wilma Simon, finance minister in the SPD government of Brandenburg, said the economic situation in the eastern Länder was worsening, with a steep deceleration of growth hitting tax revenues. Leading economic research institutes had calculated that the new Länder would need financial support for the next 10-15 years, she said.

Mr Georg Milbradt, CDU finance minister of Saxony, said that the end of the post-reunification construction boom in eastern Germany was a particular threat to growth.

The five ministers took issue with the common assumption that western Germany was supporting the east to the tune of DM500bn (\$138bn) a year. They said this was a gross amount that took no account of flows back to western Germany.

FT WEATHER GUIDE

Europe today
Most of Europe will have below average temperatures. Northerly winds will direct cold air from northern Europe into most of the continent. It will remain fair with considerable sun from southern Norway and Sweden to the British Isles, the Benelux, northern France and Germany. In spite of the bright sun, it will remain chilly with temperatures below 10C. A low will influence conditions south of the Alps. Italy, southern Switzerland and Austria will be cloudy with prolonged periods of heavy rain. There will be snow above 1,000 metres in the Alps and above 1,500 metres in Italy with even some thunder showers. The former Yugoslavia will have plenty of rain but Greece will stay dry and rather sunny.

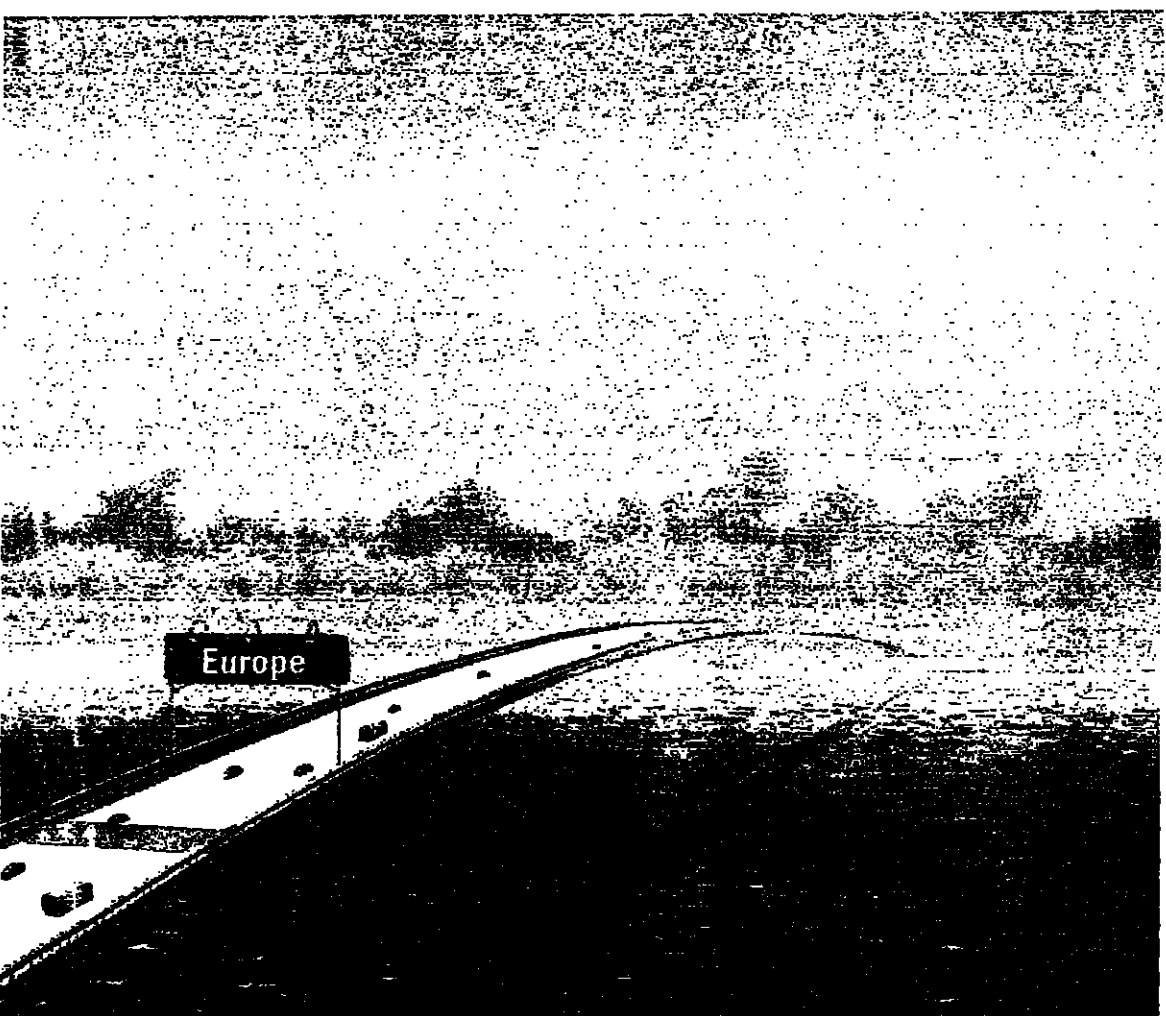
Five-day forecast
North-western regions will remain rather calm and mostly sunny with a gradual increase in temperatures. Clear skies may still bring night frost. The low over southern Europe will slowly move east causing widespread rain in Greece and Turkey later this week. The rest of southern Europe will stay rather unsettled with showers at times. It will also remain chilly with temperatures below 20C.

TODAY'S TEMPERATURES

Maximum	Beijing	fair	15	Ciavaca	fair	30	Faro	sun	19	Madrid	shower	15	Rangoon	sun	36
Minimum	Cebu	fair	9	Cardiff	fair	8	Frankfurt	fair	7	Manila	fair	16	Raykivik	fair	5
	Abu Dhabi	sun	32	Belgrade	rain	18	Geneva	fair	9	Moscow	fair	20	Rio	fair	30
	Accra	shower	33	Berlin	fair	5	Chicago	shower	8	Geneva	fair	7	Rome	thund	17
	Algiers	shower	19	Bermuda	rain	20	Cologne	fair	6	Glasgow	fair	8	S. Frisco	fair	19
	Amsterdam	fair	6	Bogota	cloudy	18	Dakar	sun	26	Hamburg	fair	5	Melbourne	cloudy	19
	Atlanta	sun	17	Bombay	sun	25	Dallas	sun	25	Helsinki	snow	-1	Mexico City	sun	21
	Bahia	sun	21	Buenos Aires	rain	8	Delhi	sun	32	Hong Kong	cloudy	21	Miami	rain	23
	B. Aires	shower	27	Budapest	fair	4	Dublin	sun	9	Honolulu	cloudy	29	Montreal	fair	2
	B. Ham	fair	7	Chengde	fair	4	Dubai	sun	9	Istanbul	sun	12	Osaka	rain	24
	Bangkok	fair	36	Caro	sun	27	Durban	thund	15	Jakarta	cloudy	32	Moscow	fair	5
	Barcelona	fair	16	Cape Town	sun	26	Edinburgh	fair	7	Jersey	fair	9	Munich	snow	3
										Karachi	sun	34	Nairobi	shower	28
										Kuwait	fair	30	Naples	rain	16
										L. Angeles	sun	22	Nassau	fair	27
										Lima	fair	22	New York	fair	8
										Lisbon	fair	25	New	shower	15
										London	fair	18	Nicosia	sun	20
										Luxembourg	fair	6	Oulu	fair	3
										Lyon	sun	6	Paris	sun	8
										Madeira	fair	21	Prague	cloudy	4
													Warsaw	show	2
													Washington	fair	11
													Wellington	fair	17
													Whangp	snow	5
													Zurich	cloudy	7

Station at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Winds from the west. Wind speed in KPH



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سكرا من الامم

COMPANIES AND FINANCE: EUROPE

La Générale held to 10% improvement

By Neil Buckley in Brussels
Société Générale de Belgique, Belgium's largest holding company, lifted net profits before exceptional items last year for the fourth successive year. However, it fell slightly short of expectations, as it reported a 10 per cent rise from BFr3.05bn to BFr3.97bn (\$328m).

Union Minière mining and metals business - net profits at the group, which owns stakes in some of Belgium's largest companies, fell from BFr11.01bn to BFr9.30bn.

But the results were squeezed by the strength of the Belgian franc against the dollar, and by sharp increases in raw materials prices.

The price rises were particularly evident at Recticel, the polyurethane foams maker, where a 40 per cent increase in materials costs helped drag its contribution from BFr373m last time into a BFr313m loss.

Costs from BFr337m to BFr701m. Fortis, the insurance group, was said to have improved on last year's BFr1.52bn.

Dresdner Bank upbeat after 17% rise for year

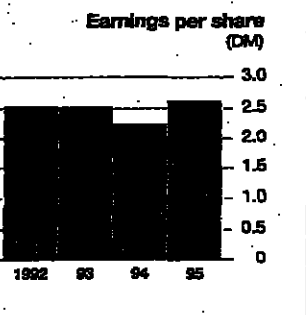
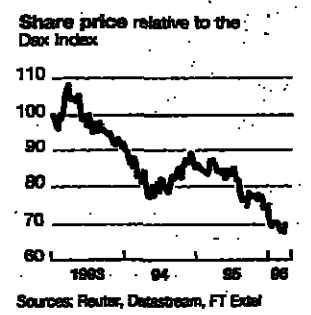
By Andrew Fisher in Frankfurt
Dresdner Bank, Germany's second-largest commercial bank, forecast further improvement this year after raising net profits in 1995 by 17 per cent to DM1.2bn (\$812.8m).

Mr Jürgen Sarrazin, chairman, said yesterday: "Dresdner Bank has been quick off the starting block in 1996. We are confident that the year will develop favourably."

he did not think adequate returns could now be earned. Commerzbank and Deutsche Bank have Comdirect and Bank 24 as their respective direct banking operations, while Bayerische Vereinsbank has recently started up Advances Bank.

COMPANY PROFILE: Dresdner Bank

Market capitalisation	\$11.57bn
Main listing	Frankfurt
Historic P/E	15.49
Gross yield	3.42%
Earnings per share	DM 2.64
Current share price	DM 39.6



Thomson holding company reduces deficit

By David Buchan in Paris
Thomson SA, the state-owned holding company that controls the Thomson electronics empire, yesterday reported a loss of FF1.37bn (\$198m) for 1995 against a loss of FF2.16bn the previous year.

clearly indicated he was most interested in the Thomson-CSF defence electronics company, but confirmed that any bid by Lagardère would be "in the context of a global privatisation" fixed by the French government.

cent it holds in the bank. This same rescue plan helped Thomson-CSF swing from a FF962m loss in 1994 to a FF1.01bn profit last year, but only just over half of this profit accrued to Thomson SA because 43 per cent of Thomson-CSF is held publicly.

to DM681m. Mr Sarrazin attributed this to the absence of securities portfolio write-downs compared with 1994, when the bond market was in poor shape.

behalf, and this boosted the holding company's financial charges from FF1.9bn in 1994 to FF1.7bn last year. The government has asked Mr Marcel Roulet, the new head of Thomson, to work out ways of privatising Thomson-CSF and Thomson Multimedia as a whole.

NEWS DIGEST

Hypo-bank opens year on strong note

Bayerische Hypothek- und Wechsel-Bank lifted operating profits sharply in the first two months of this year as a result of buoyant mortgage and commission business and a curb on costs, Mr Eberhard Martin, chairman, said yesterday. Profits rose sharply in all its operating areas, he added. In 1995, operating profits after risk provisions rose 17 per cent to DM576m. DML3bn (\$768.8m) and net income by 30 per cent to DM576m. Mr Martin said that before administrative costs and investments, profits had advanced more than 10 per cent so far this year. Because most loan risks had been accounted for in the 1995 results, the two-month profits after loan loss provisions rose even more steeply, he said.

Telefónica to sell Sintel unit

Telefónica, the Spanish telecommunications group, has agreed to sell an installation and engineering subsidiary, Sintel, to MasTec of the US for Pta4.9bn (\$39.5m). It said the sale was part of its long-term policy of divesting holdings in industrial companies. Restructuring costs in Sintel pushed the unit into a Pta1.75bn loss last year, although operating profits rose 87 per cent to Pta4.04bn, on turnover 13 per cent higher at Pta48.7bn.

Stet forecasts sharp rise

Stet, Italy's state-controlled telecommunications holding company, yesterday estimated its net consolidated profit for 1995 would exceed L2,400bn (\$1,538m) against L1,901bn in 1994. Net debt had been cut by L3,000bn. The parent company said it expected to report a net profit of L1,100bn.

St Gobain predicts advance

Saint Gobain, the French glass and construction materials group, should this year raise net profit above its 1995 level of FF4.21bn, Mr Jean-Louis Boffa, chairman, predicted yesterday, because of an expected upswing later this year. The group is to raise its dividend by 6.5 per cent to FF16.50 a share.

Fiat turnover 12% ahead


Fiat, the Italian automotive and industrial group, increased turnover by 12 per cent in the first two months of 1996. Car deliveries in Europe increased 19.8 per cent compared with the first two months of 1995, and industrial vehicle sales 10.1 per cent.

Reverse at Oerlikon-Buehler

Oerlikon-Buehler, the Swiss weapons and engineering group, posted 1995 net profits of SF74m (\$3.36m) against SF75m in 1994. The group again omitted its dividend. Operating profits fell from SF184m to SF138m, while net debt was SF1.27bn against SF1.24bn.

Autogrill registers growth

Autogrill, the Italian catering group majority-owned by Benetton, posted 1995 net profit of L43.7bn against L35.8bn in 1994. Sales rose from L1,392bn to L1,612bn.




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For the Interest Period 28th March 1996 to 30th September 1996 the PIBS will carry an Interest Rate of 8.5875% per annum. The Interest Amount per £1,000 will be £43.64 payable on the 30th September, 1996.


Based on The International Stock Exchange of the United Kingdom and the Republic of Ireland Ltd.

Bankers Trust Company, London Agent Bank

LOTHBURY
Lothbury Funding
No.1 PLC

£44,000,000
Class A1 Notes
Mortgage Backed Floating Rate Notes due 2011

Notes to be issued in three series, all to be principal payments of £15,000 per £100,000 Note pursuant to Clause 19(a) of the Notes on the interest payment date which apply to the principal amount outstanding on 1st April 1996 will therefore be £5,333 per Note.



COMPAGNIE FINANCIÈRE OTTOMANE SA

The board of COMPAGNIE FINANCIÈRE OTTOMANE wishes to announce that agreement has been reached with the GARANTI BANKASI GROUP of Turkey for the sale of its 99.9% interest in its affiliate, OSMANLI BANKASI AS.

OSMANLI BANKASI is the largest foreign-owned bank in Turkey and the oldest banking business in that country, founded in 1863. It has 61 branches and a staff of 1,400.

Following the decision by COMPAGNIE FINANCIÈRE OTTOMANE in July 1995 not to proceed with the flotation on the Istanbul stock market of part of the capital of OSMANLI BANKASI AS, a number of groups approached COMPAGNIE FINANCIÈRE OTTOMANE with a view to acquiring a participation in the capital of its Turkish subsidiary. Negotiations have now been concluded with GARANTI BANKASI GROUP on the basis of a purchase price of US\$ 245 million for the entire share capital of COMPAGNIE OTTOMANE D'INVESTISSEMENTS BV, a Dutch holding company which holds 99.9% of the share capital of OSMANLI BANKASI AS. As at 31 December 1995, the value of the participation in OSMANLI BANKASI AS as reflected in the consolidated balance sheet of COMPAGNIE FINANCIÈRE OTTOMANE was FRF 525 million (US\$ 105 million).

The sale is subject to a number of conditions including the necessary regulatory approval and the usual due diligence procedure. Completion of the sale is expected to take place by late June 1996.

The board of COMPAGNIE FINANCIÈRE OTTOMANE, which has been advised by BANQUE PARIBAS, considers that the proposed transaction presents a good opportunity to enhance shareholder value.

COMPAGNIE FINANCIÈRE OTTOMANE is a Luxembourg holding company, whose shares are listed on the stock exchanges of London, Luxembourg and Paris. It is a member of the PARIBAS GROUP, which owns 49.9% of its share capital and voting rights.

For more information, please contact:

Mr George Warren in London Tel: (0171) 626 5932
Mr Pierre-Edouard Noyelle in Paris Tel: (33 1) 42 98 05 54

1 April 1996

THE REGENT MOGHUL FUND LIMITED
(Incorporated in the Cayman Islands)

Notice is hereby given that the directors of The Regent Moghul Fund Limited (hereinafter referred to as "the Fund") have decided to temporarily suspend valuations and dealings of the Fund immediately and for such a period as the directors consider appropriate. This decision is in response to the closure of the Dhaka Stock Exchange in Bangladesh due to social disturbance since March 8th and until further notice which has caused difficulties in dealing in investments held by the Fund. There is no immediate sign of the Dhaka Stock Exchange reopening in the near future.

The directors are of the opinion that the suspension of valuations and dealings is in the best interest of the shareholders of the Fund. The suspension will be lifted as soon as the Dhaka Stock Exchange reopens.

By order of the Board 2 April, 1996
Terence NG
Corporate Secretary

RPS
Residential Property Securities No.3 PLC

£95,000,000 Class A1 Notes	£150,000,000 Class A2 Notes	£5,000,000 Class B Notes
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Mortgage Backed Floating Rate Notes due 2025

In accordance with the provisions of the Notes, notice is hereby given that for the three month period 29th March 1996 to 28th June 1996, the Class A1 Notes, Class A2 Notes and Class B Notes will carry an interest rate of 6.475%, 6.345% and 7.375% per annum respectively. The interest payable per £100,000 Note will be £7.86 for the Class A1 Notes, £1,577.58 for the Class A2 Notes and £1,813.67 for the Class B Notes.

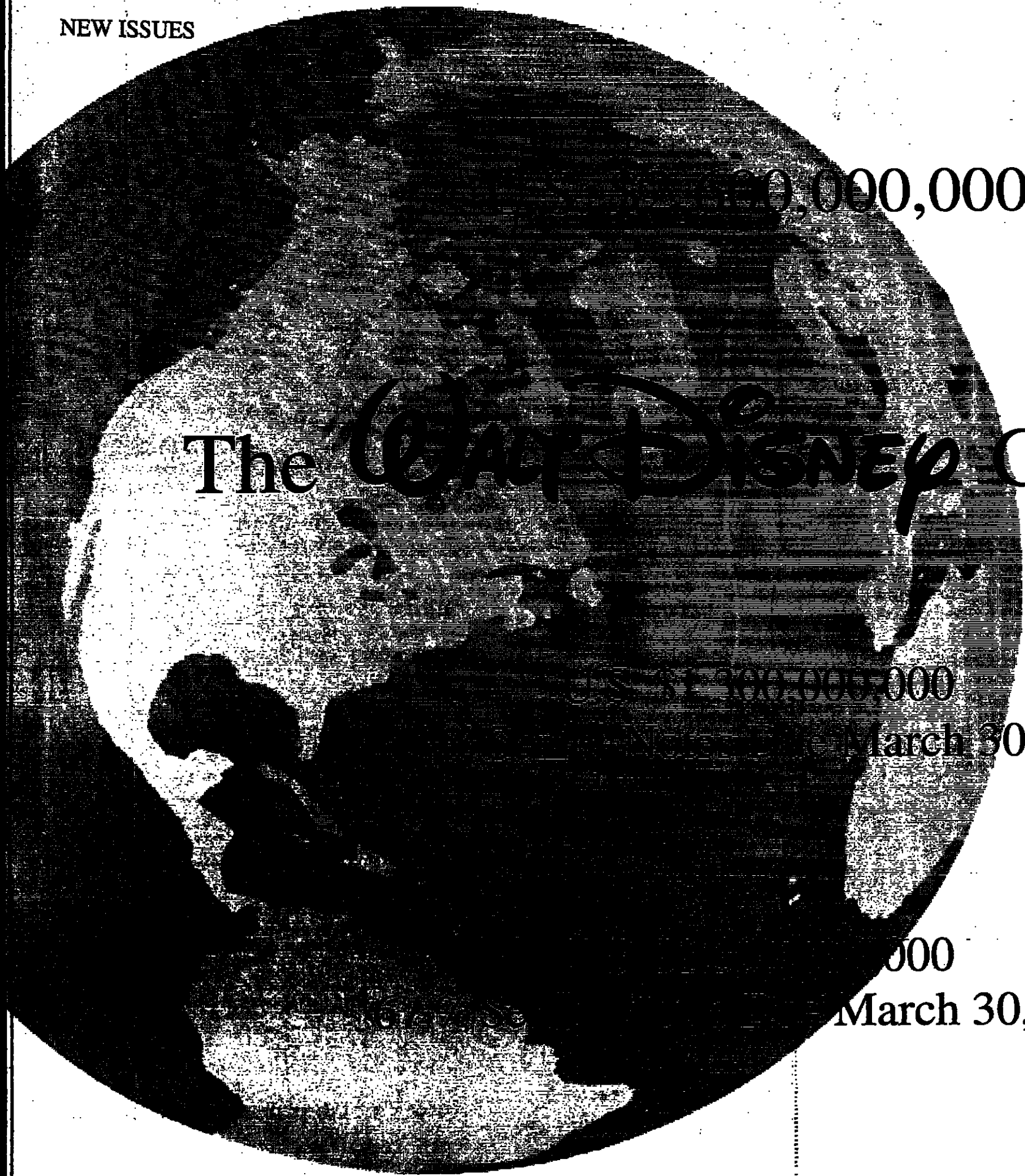
NEW WEST MARKETS

سكرا من الاعمال

All of these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUES

March 27, 1996



100,000,000

The Walt Disney Company

100,000,000

March 30, 2001

100,000,000
March 30, 2006

CS First Boston

Merrill Lynch & Co.

Bear, Stearns & Co. Inc.

Deutsche Morgan Grenfell

Goldman, Sachs & Co.

Lehman Brothers

J.P. Morgan Securities Ltd.

Morgan Stanley & Co.
International

SBC Warburg
A DIVISION OF SWISS BANK CORPORATION

ABN AMRO Hoare Govett

Bankers Trust International-PLC

Barclays de Zoete Wedd Limited

BA Securities, Inc.

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Donaldson, Lufkin & Jenrette
Securities Corporation

Nikko Europe Plc

Nomura Securities

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Salomon Brothers Inc

Smith Barney Inc.

UBS Securities LLC

The activities of the Underwriters in connection with this offering were led jointly by CS First Boston Corporation and Merrill Lynch, Pierce, Fenner & Smith Incorporated.

COMPANIES AND FINANCE: EUROPE

Producers size up potential of the new tiny cars

The popularity of sub-compacts such as Renault's Twingo may reflect more than a passing fad

Doubt is the commercial potential of sub-compact cars need look no further than the four gendarmes patrolling the plush sixth arrondissement of Paris in their tiny Renault Twingos.

Sub-compacts, such as the pint-sized Twingo and Fiat's spatially-challenged Cinquecento, have had a much bigger impact on the European car market since their launch in the early 1990s than their modest volumes might suggest.

Although some carmakers have produced sub-compacts almost non-stop since the first vehicles appeared in cash-strapped Europe after the second world war, it was the Twingo and second-generation Cinquecento that made the market take off.

Renault has sold nearly 700,000 Twingos since its introduction in March 1993. Sales amounted to almost 250,000 units last year. Total sale of the Cinquecento, meanwhile, have reached about 680,000 since 1981. Like the Twingo, Cinquecento production has risen steadily, reaching more than 204,000 last year.

The cars' success is prompting others to follow suit, despite earlier reservations

that sub-compacts were a fad. The renewed interest stems from the search for pockets of demand in a market which is barely growing. Sales of new cars in Europe rose just 0.6 per cent last year. "As the European market nears saturation, manufacturers need to find new niches," says Mr Peter Schmidt of AID, a car industry consultancy.

Ford, General Motors and Volkswagen all have sub-compacts in the wings. Ford's Ka should be unveiled around September. The Ka will be followed by a truncated version of GM's Corsa. GM whetted the market's appetite at last month's Geneva motor show by unveiling a compact, Austrian-built three-cylinder engine which will power the new model.

Volkswagen, Europe's biggest car company, is also believed to have a sub-compact up its sleeve.

Manufacturers' interest in sub-compacts has been boosted by marketing studies which suggest demand is bigger than expected. Some may have taken heart from Japan, where sales of "midget" cars with puny motors and almost equally small bodies remain buoyant despite regular predic-

tions of their demise.

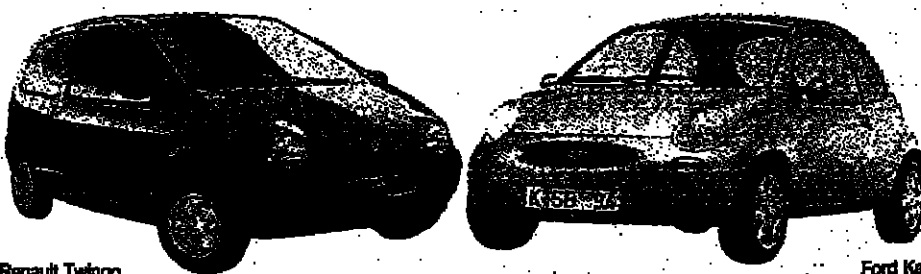
Research also suggests Europe's motorists are becoming more concerned about value for money, while better information means "many are increasingly aware that cars in Europe are expensive compared with the US and Japan", says Mr Schmidt.

Women offer the biggest untapped potential. Research suggests that in most European families with two cars, the second vehicle - usually driven by the wife - is second-hand. Many female partners would prefer a new car if they could afford it.

The momentum of sub-compacts has also been carried by new manufacturing technologies which have made such small vehicles profitable. Most manufacturers have also saved money by developing their sub-compacts from existing models.

But many analysts doubt the long-term potential of the sub-compact market. "The market for sub-compacts is riddled with contradictions," says Mr Ian Robertson, director of the automotive group at the Economist Intelligence Unit. He argues that some manufacturers are still uncertain whether to treat sub-compacts as cheap

Sub-compacts: a boost for stuttering markets



Renault Twingo

Ford Ka

Western Europe: production of cars to 2000* ('000)

	1994	1995	1996	1997	1998	1999	2000
Belgium	352	340	360	370	370	380	390
France	3,166	3,200	3,280	3,330	3,150	3,070	3,030
Germany	4,094	4,250	4,400	4,350	4,250	4,150	4,050
Italy	1,250	1,300	1,325	1,280	1,250	1,200	1,175
Netherlands	90	100	130	130	130	120	110
Spain	1,800	1,900	1,980	1,950	1,850	1,800	1,750
Sweden	330	350	350	330	320	310	300
UK	1,403	1,500	1,540	1,562	1,560	1,775	1,875
TOTAL	12,425	12,540	13,305	13,272	12,510	12,380	12,274

* 1994 figures for France and Germany provisional estimates, remainder a forecast. Source: The Economist Intelligence Unit

transport for the masses - with an eye to expanding into eastern Europe - or as a prestige lifestyle product for the wealthy.

There is, however, a joker in the pack. Demand for sub-compacts could expand beyond recognition if Europe's lawmakers ever decide to attack pollution by limiting the engine capacity

or size of vehicles.

Tougher environmental standards could fuel a boom in sub-compacts. The Smart, a multi-fuel sub-compact being developed by Mercedes-Benz and Switzerland's SMH, is partly banking on harsher environmental standards to create demand. But Mr Louis Ballou, analyst at consultants

A. T. Kearney, warns that pollution policy could cut both ways. "So much depends on how the rules are framed," he says. "What if you penalise ownership, rather than usage. Which would you rather give up: the family car or the sub-compact?"

Haig Simonian

NEWS DIGEST

Ebner to oppose new UBS chairman

Mr Martin Ebner, head of the Zurich-based BZ banking group, said he would oppose the election of Mr Robert Studer as chairman of Union Bank of Switzerland, the country's biggest bank. Mr Studer is now chief executive. Mr Ebner, whose BK Vision investment fund is UBS's largest shareholder, has been a fierce critic of the bank's management and performance. He is currently fighting a legal battle to stop UBS introducing a single bearer share structure.

There have been indications that a number of important UBS shareholders may support Mr Ebner at the bank's annual meeting on April 16. If Mr Studer were rejected, Mr Ebner said yesterday he would call for a special shareholders' meeting to decide the make-up of the UBS board.

However, if Mr Studer were elected chairman, the BZ group would have to consider its options, including the unwinding of its holdings in UBS. "One must remain open to anything", he said. Mr Ebner added that BK Vision had cut its holdings of UBS registered stock from 19.8 per cent at the end of 1995 to just over 5 per cent, buying bearer shares with the proceeds. This leaves BK Vision with about 5 per cent of UBS's capital. The move has prompted speculation that the purchasers of the registered shares, which trade at a premium to bearer shares because of their higher voting weight, are preparing to support Mr Ebner's strategy for the bank. This would imply they hope to gain more from higher UBS profitability than they risk losing by a share unification. Mr Ebner wants UBS to cut its foreign credit exposure, reduce risky own-account trading activities, eliminate domestic overcapacity and put more emphasis on asset management.

Frances Williams, Geneva

OTE issue oversubscribed

The public issue of 8 per cent of OTE, the state-owned Greek telecoms monopoly, closed heavily over-subscribed following unexpectedly strong demand from both retail investors and international institutions. National Bank of Greece, co-ordinator for the issue, said demand for shares totalled Dr560bn (\$2.2bn), five times the offering size. When the Dr18bn foreign tranche was oversubscribed eight times, the government decided to increase the issue from 6 to 8 per cent and make the extra available to international investors. In Greece, where OTE shares will start trading on April 19, about 180,000 small investors applied for shares, a total that gives the telecoms monopoly the biggest share register of any Greek company.

Kieran Hope, Athens

Italian publisher holds payout

Arnoldo Mondadori Editore, the Italian publisher, has proposed an unchanged dividend of L430 per ordinary share, and L440 for each savings share, after recording a drop in net consolidated profit of 24 per cent to L68.5bn (\$43m), against L90.2bn in 1994.

Andrew Hill, Milan

Bulgari advances

Bulgari, the Italian jewellery and luxury goods company floated on the stock market last year, increased consolidated net profit 57 per cent to L39.5bn (\$25m) in 1995, against L25.1bn the previous year. Ima, the packaging machinery group also floated last year, proposed a dividend of L200 a share, after reporting a net group profit of L20.4bn, against L14.2bn the previous year.

Andrew Hill

Sandvik in bid for Kanthal

Sandvik, the Swedish tools and specialty steels group, said it made a SEK1.4bn (\$209m), or SEK120 a share, bid for Kanthal, a Swedish heating wire company. The offer price is SEK120 for each A share and B share, with a deduction for the dividend which will be paid to the Kanthal shareholders, Sandvik said. Sandvik said the offer represented a premium of 85 per cent to the current share price. The company said shareholders in Kanthal, representing about 20 per cent of the shares with about 20 per cent of the voting rights, have taken a positive attitude towards the offer. The offer was conditional on Sandvik acquiring more than 90 per cent of shares in Kanthal, it said.

AFX News, Stockholm

Sulzer disappoints

Sulzer, the Swiss engineering company, posted 1995 net profits of SFr52m (\$77.2m) against SFr195m. The results were well below expectations and the shares fell SFr2 to SFr78. The group said its profits were halved because of exchange rates effects and extraordinary charges. The final dividend was cut from SFr20 to SFr12. Operating profits fell from SFr28m to SFr17m on sales from ongoing businesses up 2 per cent at SFr5.74bn.

Mr Christopher Chandiramani, analyst at Swiss Volksbank, said all Sulzer units performed poorly in 1995, although he added that the net profit was probably most affected by provisions for a patent infringement suit by Stryker Corp against Sulzermedica.

AFX News, Winterthur

Banque Worms cuts losses

Banque Worms, the subsidiary of UAP, the French insurance group, made a net loss of FF168m (\$33.56m) in 1995, against a loss of FF758m the previous year. Net banking income rose 6 per cent to FF1.66bn last year.

AFX News, Paris

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صندوق الاستثمار

COMPANIES AND FINANCE: THE AMERICAS

General Motors and EDS agree separation terms

By Richard Waters in New York

EDS, the US computer services consultancy, has agreed terms for its split-off from General Motors that the company warned could eat into its future profit margins.

The large consulting firm also agreed to pay \$500m in cash to GM a figure that was in line with market expectations, and announced a variety of charges stemming from its

re-emergence as a separate company.

GM said last August it planned to shed EDS, which is now worth 10 times the \$2.5bn price the motors group paid for it in the early-1990s.

EDS shares fell \$2, or 3.5 per cent, in early trading after the warning on margins, which stemmed from a renegotiation of its contract to provide GM's computing functions.

That was one of the issues which had to be resolved as

part of the agreement on the split-off, which was approved by the vehicle maker's board late on Sunday but still requires approval by holders of all three classes of GM's stock.

EDS, which last year relied on its parent for 31 per cent of its revenues, said that revenues from the relationship would fall "slightly" this year.

That will reduce the former subsidiary's earnings per share by between 7 and 14 cents this year.

It added it could not assess the long-term effect of the 10-year service agreement it had signed with GM, but added that its terms "may have an adverse impact on EDS operating margins unless EDS is able to achieve reductions in the costs of providing services to GM."

Mr Les Altherthal, EDS chairman, said the new terms of the GM contract - the largest agreement of its kind - in part reflected the fact that "prices

have come down in certain areas" for computer consulting generally.

The consulting firm announced a range of other charges yesterday, which it predicted would lead to total one-off charges equivalent to between 81 cents and \$1.21 a share this year, or \$32m to \$55m.

The biggest of these is a pre-tax charge of \$50m to \$75m, or 68 cents to 98 cents a share after tax, to cover an early

retirement programme and asset write-downs.

These actions could lead to as many as 3,800 early retirements.

GM, meanwhile, has had to make some complex trade-offs with the terms of the split-off. While intent on lowering its costs, as a recent 17-day strike in the US demonstrated, the group will retain an interest in EDS's future profits through the 150m shares held by its pension fund.

NEWS DIGEST

Hayes and Motor Wheels to merge

Hayes Wheels and Motor Wheels, two US vehicle components groups, are merging in a cash and share deal worth \$1.1bn, and will be recapitalised to form a significant supplier of steel and aluminium wheels to North American car and truck builders. Hayes is based in Romulus, Michigan, and Motor Wheel in Okemos, also in Michigan.

Variety, the big North American component and diesel engine group which now owns 49 per cent of Hayes, will get \$235m cash and a 7 per cent interest in the merged company and will post a \$100m after-tax gain.

A group of equity investors, including New York investment bankers Joseph Littlejohn & Levy, will end up with 43 per cent of the new group.

Robert Gibbens, Montreal

Air Canada to expand capacity

Air Canada will raise its international capacity by 20 per cent this year to meet strong demand on routes to Hong Kong and the US, and for its new services between western Canada and Germany. But increases in domestic capacity will be limited because yields are under pressure from fare discounting.

Canada's biggest airline said it will accept two new Boeing 767-300s, two Airbus 340s, one Airbus 319, and seven Bombardier Regional Jets this year, and a further 26 new aircraft in 1997 and 12 in 1998 as its fleet renewal programme matures. Most will be leased. The airline hopes to get unit costs down to US benchmark levels this year and expects 1996 net profit before special items will be just over C\$100m (US\$73.4m).

Robert Gibbens

Brazilian airline ahead sharply

Transportes Aereos Regionais (TAM), Brazil's leading domestic airline, saw net profits more than double from R\$13.1m in 1994 to R\$44m (US\$44.5m) last year, bringing its increase in profits since 1993 to 650 per cent. Earnings per thousand shares were up from R\$3.85 to R\$4.42. Turnover grew from R\$500m to R\$641.5m.

"We are seeing the results of our expansion into new routes since the end of 1994," said Mr Ivo Alcaldí Soares, chief accountant, adding that the company also benefited from the growth of Brazil's economy since the introduction of a new currency in July 1994.

Passenger kilometres flown increased 88.3 per cent to 1.65m; occupancy rose from 48.6 per cent to 53.8 per cent. TAM acquired five Fokker F-100 and five Fokker F-50 aircraft during the year, bringing its total fleet to 83, all of which are held under operational leasing agreements. The company was named regional airline of the year by Air Transport World magazine, making it the first airline outside the US and Europe to receive the award.

Jonathan Wheatley, São Paulo

SPCC lifts copper output

Copper mine output at the Southern Peru group (SPCC) reached 38,109 fine metric tonnes in the first two months, up 5.64 per cent on the same period last year. The preliminary figures from the energy and mines ministry were for copper produced at Southern's Cusajone and Toquepala open-pit mines.

SPCC, which is majority-owned by Astron of the US and is Peru's largest producer of copper, accounted for 61.3 per cent of Peru's total output in the period, the ministry said.

Copper is Peru's largest single export earner, accounting for \$1.2bn or 21.5 per cent of total Peruvian exports in 1995, according to official figures. The world's sixth-largest copper producer, Peru saw copper output in 1995 climb 10.8 per cent to 404,980 tonnes.

Reuters, Lima

Prodigy chief seeks buyout funds

Mr Edward Bennett, Prodigy Services chief executive, is seeking financing to help him buy the computer online service outright, according to press reports. The company is jointly owned by International Business Machines and Sears.

Roebuck Sears said in February it was seeking a buyer for its half of the service. Neither company was available to comment on the article.

Reuters, New York

MacMillan sells KNP BT shares

MacMillan Bloedel, Canada's biggest forest products group, has sold 8m shares of KNP BT, the Dutch paper and packaging group, to an underwriting syndicate for C\$260m (US\$191m), providing an after-tax gain of C\$30m.

Robert Gibbens

Microsoft announces move to instant start-up computers

Microsoft, the US software group, has announced a broad industry initiative to create personal computers that are instantly ready to operate, Reuters reports from California.

The company said the OnNow standard will allow personal computers to turn on instantly like video cassette recorders or televisions, eliminating the time-consuming process of loading software programs each time a personal computer is started.

In addition, OnNow will allow PCs to respond automatically to incoming faxes, voice mail and electronic mail even when the computers appear to be turned off.

Backers for the OnNow specifications include Compaq, Hewlett-Packard, Intel, Phoenix Technologies and Toshiba's Toshiba America Information Systems.

"Users are demanding that PCs become more convenient to access

and use," said Mr Jim Allchin, a Microsoft senior vice-president. "They want their PC to be instantly available to answer the phone, display new e-mail, browse the Internet or run an application."

Microsoft said OnNow specifications would be incorporated in future releases of Microsoft's Windows 95 and Windows NT operating systems.

OnNow improves upon current PC power management systems by

enabling the operating system to play a central role. Software applications, the computer and peripheral devices can participate in power management, and OnNow delivers a standard way to implement power management across all PC platforms.

OnNow is designed for a broad range of PCs, not just the notebook computers for which current power management systems are designed as a means of preserving battery life.

Microsoft will announce today it has begun shipping its Exchange program, the company's challenger to IBM's Lotus Notes, Reuters adds from New York.

The program conveys documents from one computer user to another within a computer network. Electronic Data Systems is expected to announce it will adopt the program for use by its 68,000 employees worldwide.

Mexico gives way to nationalistic pressure

A change of foreign ownership rules threatens the country's privatisation process

Mexico, which is eagerly courting foreign investors, has just committed the equivalent of an enormous faux-pas which is regarded as ominous for the country's privatisation process.

The faux-pas is in the shape of a decision to restrict foreign participation in the privatisation of the state-owned petrochemical industry.

The move has discouraged foreign interest, and revenues from the privatisation exercise are now expected to fall below the government's original \$1.5bn estimate. The decision could also slow the transfer of technology and investment to the industry.

At stake are 61 ageing petrochemical plants belonging to Petróleos Mexicanos (Pemex), the state monopoly which ranks third in world oil production. Those plants, says Mr Jesús Reyes Heróles, the energy minister, represent 8 per cent of Pemex's assets and contributed only 1 per cent to its profits of \$13.2bn last year.

When the government launched its privatisation drive last year, foreigners were invited to bid for petrochemical complexes. The bidding rules set no restrictions on foreign ownership. Nine months later, a national outcry over Pemex's dismemberment has forced President Ernesto Zedillo's administration to perform an about-turn.

The government, bowing to the combined opposition of Mexico's industrial magnates, oil workers and politicians, promised last month to deliver the petrochemical industry

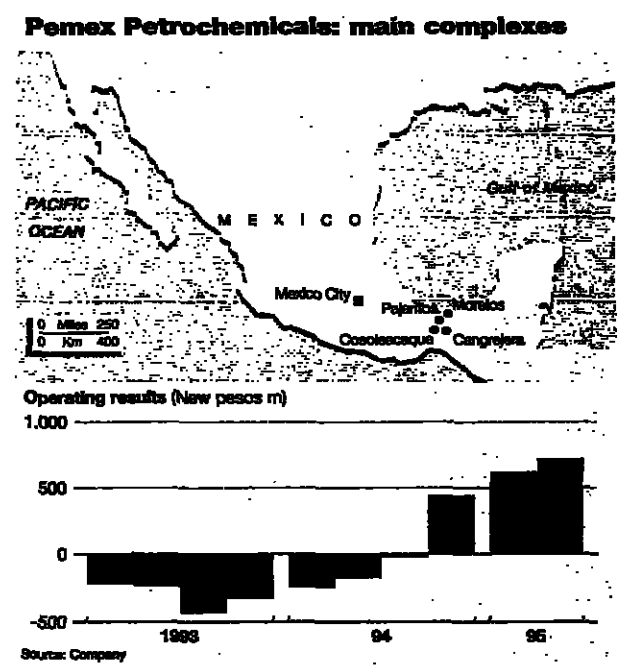
into Mexican hands. To justify the policy reversal, it invoked a little-known clause in the North American Free Trade Agreement which allows the government to reserve the first-time sale of state-owned petrochemical facilities to domestic companies.

Foreign analysts see the government's capitulation as an ominous precedent for future privatisations. Members of parliament, emboldened by their victory over petrochemicals, are challenging a government bill to privatise Mexico's state-run pension system. If they have their way, foreign banks which have made substantial investments in Mexico in recent years will be barred from the pensions business.

The original privatisation rules will not change for Cosoleacaque, an ammonia-producing complex which was offered for sale in October, and for which Norsk Hydro of Norway, two US fertiliser producers and a Mexican company have put in bids. But for the remaining three large petrochemical complexes, bids will only be accepted from companies or consortia that are majority Mexican owned.

"The government's sudden change of heart has not been well-received by Shell," says Mr Joaquín Moreno, president of Royal Dutch/Shell's Mexican operations. "Changing the rules mid-play will dampen interest in the sale, limit the flow of new investment to the industry and slow down the transfer of technology."

Shell, with \$150m invested in Mexico and a \$1bn partnership



with Pemex at its Deer Park oil refinery in Texas, had set its sights on the Cangujeira petrochemical complex in the state of Veracruz.

"We have a good track record in joint ventures - we operate more than 1,000 worldwide," Mr Moreno says, "but we are not prepared to enter a partnership in which we may suffer discrimination, and in which we have little say over the resources that are required to develop the industry."

Oil consultants confirm the sudden loss of foreign interest in Mexico's petrochemical plants. Those who were advising

foreign oil companies say all work has been put on ice pending the issue of new government guidelines.

Mr Reyes Heróles admits the change in ownership rules will delay completion of the privatisation exercise until at least the end of the year. It is probable that petrochemical complexes will have to be broken up into their component plants to accommodate the needs - and financial constraints - of Mexican companies.

"Selling the plants grouped by complex was important in

terms of the speed and convenience of the privatisation," Mr Reyes Heróles said in an interview. "The procedures we now have to work out are considerably more complicated."

The policy reversal represents an important victory for Mexico's powerful industrial groups, which had raised the spectre of foreign domination, predatory pricing and shortages of essential products.

"Integration is really the key for internationally competitive chemical industries," says Mr Leopoldo Rodríguez de Resistol, the chemicals affiliate of Grupo Desc, one of Mexico's largest industrial conglomerates.

"Mexican companies have been unable to achieve full integration because the production of many petrochemicals has up to now been the monopoly of the state. This has hampered our competitiveness at an international level."

Mr Rodríguez confirmed Resistol had reached a "gentleman's agreement" with four of Mexico's largest chemical groups - including Alpek of Grupo Alfa, Celanese y Derivados (Cydsa) of Grupo Vitro, Grupo Celanese and Grupo Ideas - with the aim of presenting joint bids for Cangujeira and Morelos, another important petrochemical complex.

"If the five companies join forces to buy Pemex's petrochemical plants, the privatisation process will become a one-horse race," says Mr Moreno of Shell Mexico.

Leslie Crawford and Daniel Dombey

AKZO NOBEL

The Annual Meeting of Stockholders of Akzo Nobel N.V. formerly Akzo N.V., will be held in Muis Sacrum, Velperbuurtsingel, Arnhem, the Netherlands, on Thursday, April 25, 1996, at 2:00 p.m.

Agenda

- Opening
- Report of the Board of Management for the fiscal year 1995
- Approval of the 1995 financial statements of Akzo Nobel N.V. and of the dividend
- Determination of the number of members of the Supervisory Board and appointments to the Supervisory Board
- Determination of the number of members of the Board of Management
- Proposal to authorize the Board of Management to issue shares and to restrict or disregard the preemptive rights of stockholders
- Proposal to authorize the Board of Management to acquire shares of the Company on behalf of the Company
- Any other business

Re item 4:
It is proposed that membership of the Supervisory Board be reduced by one and fixed at ten. Mr. L.H. Thunell has announced his resignation from the Supervisory Board becoming effective immediately after the Annual Meeting of Stockholders on April 25, 1996. It is proposed that Mr. L.V. Kylberg be appointed to the Supervisory Board at the same date. Mr. J.G.A. Gandols and Mr. D. WendeStadt are nominated for reappointment.

Re item 5:
It is proposed that membership of the Board of Management be reduced by one and fixed at six.

Re item 6:
This proposal concerns the designation of the Board of Management, for a period of eighteen months, as authorized:

- to issue - and to grant subscription rights to - common shares up to a maximum of 10% of the total number of shares outstanding;
- to restrict or disregard the preemptive rights allowed to stockholders by virtue of law in respect of the issue of shares or the granting of subscription rights in conformity with (a), but only regarding stock issued pursuant to a resolution of the Board of Management.

Re item 7:
This proposal concerns the authorization of the Board of Management, for a period of eighteen months, within the limits provided by law and the articles of association, to acquire for a consideration shares in the Company at a price not in excess of market value.

This agenda, the signed financial statements, and a list of personal data on the nominees for the Supervisory Board are available for inspection by stockholders at the Company's office, Velperweg 76, Arnhem. Copies of the aforementioned documents are available to stockholders without charge at the Company's office and through the banks mentioned below.

Stockholders who wish to attend the meeting or choose to be represented at the meeting shall deposit their shares at the Company's office, Velperweg 76, Arnhem, the Netherlands, alternatively at ABN AMRO Bank N.V., Herengracht 598, Amsterdam, or through one of the banks listed below, before or on Thursday, April 18, 1996. A stockholder who chooses to be represented shall also give a signed power of attorney - either or not using the bottom portion of the certificate of deposit - whilst the proxy shall surrender the certificate of deposit and the power of attorney before the meeting. A separate power of attorney duly completed and signed by the stockholder may also be presented by the proxy in the form of a faxed message.

To facilitate prompt verification of the validity of the power of attorney, Akzo Nobel requests the stockholder or the proxy to make available a copy thereof to:

Akzo Nobel N.V.
Investor Relations Dept. Fax +31 26-4424909
P.O. Box 9300
6800 SB ARNHEM, the Netherlands

not later than one day ahead of the meeting, or to present the certificate of deposit and the power of attorney at least one hour before the meeting at the registration desk.

Banks:
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The Supervisory Board
Arnhem, April 2, 1996
Akzo Nobel N.V.

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March 1996

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COMPANIES AND FINANCE: ASIA PACIFIC/INTERNATIONAL

US investor in \$856m offer for Scitex

By Julian Ozanne
in Jerusalem

The board of Scitex Corporation, an Israeli-based manufacturer of printing and video products, was due to hold an emergency meeting last night after a US-based entrepreneur made a takeover approach.

If it goes ahead, the bid will be the biggest in Israel's corporate history. The approach threw the company and investors into confusion yesterday, and trading of Scitex shares on the US Nasdaq exchange was temporarily suspended.

In an interview yesterday,

Mr David Gillo, a California-based high tech Israeli-American entrepreneur, confirmed he had made an offer to buy the company at \$20 a share.

The offer, valued at \$856m for the company's 42.8m outstanding shares, represents a premium of 44 per cent over Friday's closing price of \$13.74.

Mr Gillo said he had already put in place financing arrangements for the deal - a mixture of equity and bank finance - but refused to give details.

He said he had approached the main shareholders in the company in recent months and had given them details of the financing. However, his offer

had been rejected and Mr Dov Tadmor, Scitex chairman, had refused to meet him.

"My proposal is to enter into an expedient discussion with the board of directors to acquire all the shares of Scitex in a consensual transaction," Mr Gillo said. He refused to detail his next moves should the board of directors refuse his offer.

However, in what Israeli investment bankers and lawyers described as a veiled threat of a hostile takeover bid, Mr Gillo said he had hired Skadden, Arps, Slate, Meagher and Flom, a New York law firm which was involved in a

spate of hostile takeovers in the US in the 1980s.

Scitex confirmed they had received Mr Gillo's letter but refused to make any further comment until after the board meeting.

A senior Israeli investment banker said it was unclear whether Mr Gillo's move would be successful until he publicised details of his financing arrangements, but added that Mr Gillo's lack of a strategic corporate partner made a hostile bid more difficult.

"So far he has just proved he is an aggressive guy with enough money to get a good lawyer and a good banker," the banker said. "But he has definitely put the company in play and everyone is now brushing up on their jargon of the good old days of hostile takeovers. He is going to shake up the company, and that's a good thing, but the guy who starts a hostile takeover is not necessarily the person who ends up with the company."

Bankers said the Scitex board was likely to consider defensive measures at its meeting, including the possibility of bringing in a "white knight" investor to strengthen the company against Mr Gillo's approach.

Normandy proposes revised plan for merger

By Bruce Jacques
in Sydney

Normandy Group, the Australian mining stable controlled by Mr Robert Champion de Crespigny, has proposed a solution to the impasse with local industry rival Newcrest Mining which is holding up a \$4.4bn (US\$3.1bn) merger plan.

Mr de Crespigny yesterday sought to rekindle the merger between his four listed companies - Normandy, PosGold, its quoted goldmining offshoot in which Normandy holds a 50.1 per cent interest, Gold Mines of Kalgoorlie, and North Flinders Mines. PosGold holds large minority stakes in both GME and NFM, both of which are also listed.

But last month Newcrest bought stakes in Normandy and in PosGold, which allowed it to vote down the merger plan. This time Mr de Crespigny has offered to include Newcrest's assets in the process, but with conditions.

The offer marks a softening of Mr de Crespigny's attitude in March when Newcrest paid more than \$440m to buy strategic stakes in the Normandy companies.

Newcrest then pressed for inclusion in the merger, aiming to create a world-ranking gold group with annual output approaching 3m ounces by the turn of the century. Mr de Crespigny said yesterday support for the merger plan remained strong among other shareholders.

"This support, reinforced in recent discussions with shareholders, means the Normandy Group companies must continue the objective of merging," he said. "The Normandy Group... is prepared to consider the possibility of including Newcrest assets into the merger."

But Mr de Crespigny said this could only be done with "an independent and expert view" of Newcrest's assets. He proposed that Newcrest submit to a valuation by Grant Samuel and Associates, the same firm which valued Normandy companies for the merger proposal.

However, he said that because the valuation would take some time, the original merger proposal should be resubmitted to Normandy Group shareholders who would vote on the understanding that a subsequent merger with Newcrest would be considered.

Mr de Crespigny said his ability to pursue a merger clearly rested with Newcrest. "This two-stage merger process not only provides a more timely and cost-effective solution, but also reduces concerns regarding potential blocking positions in PosGold and increased amortisation charges resulting from the inclusion of Newcrest in a merged vehicle," he said.

NEWS DIGEST

Mitsubishi Electric names new PC chief

Mitsubishi Electric, one of Japan's leading electronics groups, has appointed the president of UK-based Apricot Computers, Mr Peter Horne, to head its new Personal Computer Business division in Japan as part of an effort to boost its global PC operations. In 1990, Mitsubishi purchased the hardware business of Apricot Computer, which has been supplying it with desktop computers and client-server systems for sale under the Mitsubishi brand.

This is the first time a leading Japanese electronics company has named a foreigner as head of a division. Mitsubishi believes Mr Horne can help it improve its PC business, which has been lagging behind that of other leading Japanese manufacturers.

Last year, Mitsubishi sold 100,000 PCs in the Japanese market, which is estimated to have reached 5.7m units, an increase of 71 per cent over the previous year, according to Dataquest, a high-technology consultancy. That puts the company well behind competitors such as NEC (which Dataquest estimates shipped 2.28m units last year), Fujitsu (1.06m) and Toshiba (217,000).

By 2000, worldwide sales of PCs are expected to total more than 100m, and Mitsubishi hopes to increase its share of the domestic market to 5 per cent by the end of that year. In particular, Mitsubishi is targeting the fast-growing home market, which makes up 36 per cent of the overall market, according to Dataquest.

Michiko Nakamoto, Tokyo

KBIM launches India fund

Kleinwort Benson Investment Management, part of Germany's Dresdner Bank group, has launched an Indian open-ended fund which it hopes will eventually attract as much as \$50m from UK institutional and retail investors. Mr Kenneth King, head of KBIM's global emerging markets team and manager of the fund, said the timing of the launch reflected the considerable value currently on offer in the Indian stock market.

He noted, for example, that the market was close to its cheapest valuation since India started to reform its economy in 1981. According to KBIM, Indian equities are trading on a prospective price-earnings ratio of 12, well below the ratio of 32 seen in late 1994. Mr King said he planned to focus on India's larger companies because of their greater stock market liquidity. He would also concentrate on companies with strong balance sheets, realistic expansion plans and a strong market share or brand value.

The Dublin-based fund, which will be denominated in dollars, will be managed out of London but through a Mauritius subsidiary so that the fund will be exempt from Indian capital gains tax. KBIM will be advised by Tata Asset Management, a joint venture between itself and Tata & Sons, one of India's biggest industrial groups.

Since the beginning of March, when the fund was allowed to begin investing in India, it has attracted \$10m, about three-quarters of which has come from other KBIM portfolios. KBIM has about \$500m (\$763m) invested in emerging markets, of which about 6 per cent is in India. The fund's official launch period runs from today to April 19, during which there will be a discount of 1% percentage points on the initial charge, to 8% per cent.

Antonia Sharpe, London

Chinese bank to close branches

The Industrial and Commercial Bank of China will cut the number of its branches by between 10 per cent and 15 per cent in 1996-2000, according to local reports. "The bank will strive to seek a significant breakthrough in its personnel system and structural reforms from this year," the Financial News said, quoting bank officials at a recent meeting.

The group, one of China's leading commercial banks, will close loss-making branches and savings offices, and reduce and merge overlapping institutions and branches in cities. The number of staff will be reduced to 1991 levels by 2000, and the head office will issue targets to branches to lay off workers according to performance, according to the newspaper. China has ordered its state-owned banks to operate as commercial banks and not just as policy lending arms of the state.

Ruster, Beijing

Setback at Thai cement group

Siam City Cement, Thailand's second-largest cement producer, reported a 28 per cent fall in profits in 1995 to Bt1.53bn (560.6m). The fall was steeper than expected because heavy flooding forced a halt to many construction projects and hampered distribution systems. The company did not disclose full financial details. The group, to which analysts attach a high level of "information risk" because of its poor disclosure record, is also believed to have about \$450m in uncured long-term loans, which makes it vulnerable to currency fluctuations.

Ted Bardacke, Bangkok

Gillo move plays to shareholder concerns

The Californian entrepreneur is offering a 44 per cent premium to current share price

The hostile takeover approach for Scitex Corporation comes when the company is in the throes of big restructuring and is at its weakest.

Once the darling of the Israeli high technology sector, analysts said weak management, inadequate responses to rapidly changing technology, and distance from its principal markets contributed to a two-year crisis which last year resulted in record losses.

Recent restructuring and management changes have promised to put Scitex back on its feet and return it to profitability, but have yet to restore eroding investor confidence.

In making his approach to buy Scitex at a 44 per cent premium above Friday's closing Nasdaq price of \$13.74, Mr David Gillo, a California based high-tech

entrepreneur, knows he is playing to shareholders' concerns.

The company has \$155m in cash and marketable securities in its balance sheet, making it attractive to a hostile takeover.

In addition, Scitex's share price is at a five-year low, reflecting the losses it has suffered. For the year ending December 31 1995, Scitex recorded a net loss of \$35m, or 81 cents a share, against a profit of \$63.8m, or \$1.49, a year earlier. Revenues rose from \$70m to \$729m in 1995.

The collapse in profitability reflects the evaporation of its electronic colour pre-press hardware business (workstations) in 1993 following the introduction of new technology and the emergence of strong competitors in the short-run digital colour printing market.

Net income plunged from \$122.4m, or \$3.02 a share, in 1992 to \$86.4m, or \$2.10, in 1993. However, in 1994, Scitex began a re-organisation which involved moving into digital printing and video and introducing new products.

Last October, the company changed its chief executive and restructured into three groups - graphic arts, scitex digital printing and scitex digital video.

It also forged a strategic relationship with Xerox of the US to manufacture a new short-run digital colour printing system called Spontane, expected to reach the market in the second quarter of this year.

Contributing to the massive losses last year were \$67m of special charges, due to the acquisition of Abekas, the restructuring programme and a 10 per cent reduction in Scitex's 3,400 work-

force. The company said the cuts would amount to savings of \$30m in 1996.

Analysts believe these steps are sufficient to restore the company to substantial profitability.

Lehman Brothers, the US based global investment house, said the worst was over for the company. It predicted revenues would rise 17 per cent in 1996 to \$850m and earnings per share for 1996 would reach 65 cents.

"We see Scitex prospects improving, fuelled by a turnaround in its core graphic arts business, continued strong growth in its digital printing operation and a larger contribution from the digital video business following last year's acquisition of Abekas," said Lehman Brothers.

Bank Hapoalim registers record profit for year

By Mark Dennis
in Jerusalem

Bank Hapoalim, Israel's largest and most profitable bank, continued its strong performance of recent years by reporting record net profits for 1995.

Hapoalim, which controls 43 per cent of Israel's banking industry, increased its net profit 17 per cent from \$183.2m in 1994 to \$214.4m, the highest total reported by a company in Israel.

However, the strong annual

performance was mitigated by poor fourth-quarter results, with profits decreasing from \$141.4m in fourth quarter 1994 to \$135.5m a year earlier.

Analysts blamed an increase in provisions for doubtful debt and higher operating costs for the disappointing quarter.

Financing profits contributed the bulk of gross profits - up 32 per cent from \$761.4m in 1994 to \$981.8m.

The bank attributed the increase to a rise in the volume of credit to the public and invest-

ment in bonds, and increased interest spreads in most areas of activity.

Provisions for doubtful debt increased 37.1 per cent, from \$227.9m in 1994 to \$312.6m last year, with most of it stemming from the agricultural sector.

At the end of 1995, Hapoalim's total consolidated assets stood at \$43.1bn. Credit to the general public totalled \$25.7bn and deposits \$28.2bn.

Hapoalim, a large holding company with considerable non-financial investments, is in the process of privatisation,

with the sale of a controlling stake to an international consortium of investors expected later this year.

The Renaissance group, which includes the Brundman family of Canada, Goldman Sachs, the US investment bank, and Mr George Soros, the international financier, is expected to be awarded a controlling stake in the bank of between 20 per cent and 40 per cent worth between \$400m and \$800m.

In anticipation of the privatisation, the Israeli government has moved to curtail Hapoalim's considerable power in the economy, forcing it to divest some of its non-financial holdings, which total 25 per cent of its \$2.18bn equity.

Annual profits of \$12.4m were not included in the annual results because they resulted from holdings which the bank must divest.

Hapoalim's management has been widely praised for turning the bank around after the 1988 banking crisis that led to heavy selling of bank shares and government intervention.

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Morocco plans further 'privatisation bonds' issue

By David White
in Madrid

Morocco plans to launch a second issue of "privatisation bonds" later this month, and is contemplating a first international tranche aimed at future large-scale state investments in sectors such as telecommunications, according to Mr Abderrahmane Saadi, privatisation minister.

The new-style privatisation bonds, aimed at collecting funds in advance of the sale of state shareholdings, were first issued in January in a Dfl.7bn (\$197m) operation. The bonds,

convertible into shares of privatised companies, are negotiable on the Casablanca stock exchange.

Mr Saadi said some 72 per cent of the bonds sold in January were used for conversion into shares in Samir, Morocco's largest oil refinery. A 30 per cent stake in Samir was sold recently on the stock market in the largest divestment of a state asset since privatisation began in Morocco in 1993.

The government aimed to keep its funds topped up for forthcoming privatisations, including the Sonasid steel company and a further 20 to 25

per cent in Samir. Mr Saadi said. Among other state interests due to be sold off this year are Banque du Credit Populaire, Fertima, the fertiliser company, three sugar mills and holdings in the mining industry.

The government has been reluctant to make an international offering until the success of the new instrument has been proven. Mr Saadi said he did not envisage an international tranche for the next Samir operation since there was likely to be sufficient domestic demand.

But he said that as Morocco

extended the scope of its privatisation plans there would be more room for international offerings. In addition, he said privatisation bonds might be used to redeem outstanding foreign debts.

The state ONPT telecommunications authority is among interests expected to be added to the 114 companies and hotels currently on the privatisation list. Mr Saadi said a law reforming the telecommunications sector might be presented to the Moroccan parliament before the end of the year. Services would be liberalised as a prelude to privatisation of the

ONPT, which would be transferred into a company, he said.

However, he emphasised that this would be a politically delicate decision. "Until a few months ago, public opinion regarded telecommunications as a symbol of sovereignty and independence."

Mr Saadi, who was on a visit to Madrid, discussed prospects for privatisation with Telefonos Internacionales (Tina), the foreign arm of Spain's Telefonos group, which regards North Africa as its next area of expansion following its moves into Latin America.

Deutsche Bank
Aktiengesellschaft

(Incorporated in the Federal Republic of Germany with limited liability)

Frankfurt am Main

We are convening our Ordinary General Meeting this year on Tuesday, May 28, 1996, 10.00 a.m. in the Festhalle, Messe Frankfurt, Ludwig-Erhard-Anlage 1, 60327 Frankfurt am Main.

Agenda:

1. Presentation of the established Annual Financial Statements and the Management Report for the 1995 financial year with the Report of the Supervisory Board; Presentation of the Consolidated Financial Statements and Group Management Report for the 1995 financial year
2. Appropriation of distributable profit
3. Ratification of the acts of management of the Board of Managing Directors for the 1995 financial year
4. Ratification of the acts of management of the Supervisory Board for the 1995 financial year
5. Election of the auditor for the 1996 financial year
6. Authorization to acquire own shares
7. Creation of new authorized capital and amendment to Articles of Association
8. Authorization to issue bonds with stock warrants to managerial staff, amendment to Articles of Association

Shareholders entitled to participate in the General Meeting and to exercise their right to vote are those who have deposited their shares during normal office hours and in the prescribed form at a depositary bank until the end of the General Meeting

Depositary banks are those specified in the Bundesanzeiger of the Federal Republic of Germany No. 65 of April 2, 1996.

Depositary banks in the United Kingdom are:

Deutsche Bank AG London,
6, Bishopsgate,
London EC2P 2AT

Midland Bank plc,
Securities Services UK Department,
Ground floor, Suffolk House, 5 Laurence Pountney Hill,
London EC4R 0EU

Shares shall only be deemed deposited if they have been lodged by May 20, 1996, at the latest, with either of the aforementioned depositary banks or with any other authorized depositaries in the United Kingdom. In the U.K., entrance cards or forms of proxy will be issued by the aforementioned offices of Deutsche Bank AG or Midland Bank plc to whom application should be made.

Copies of the Annual Report as well as the complete wording of the Agenda will be available at the aforementioned banks on or about April 15, 1996.

Frankfurt am Main, March 1996

The Board of Managing Directors

orange

NASDAQ Symbol: ORNGY

SPONSORED AMERICAN DEPOSITORY
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NEW YORK

For information please contact
Kenneth A. Lopian (212) 815-2084 in
New York, Diana E. Barham (0171) 322-6338 or
Michael C. McAniff (0171) 322-6336 in London.

This announcement appears as a matter of record only.

سكوا من الأصل

COMPANIES AND FINANCE: ASIA PACIFIC/INTERNATIONAL

Malbak payout lifted after 21% first-half gain

By Mark Ashurst in Johannesburg

Malbak, the South African consumer goods and industrial holdings group, posted a 21 per cent increase in attributable earnings to R271m (\$71.4m) for the six months to February...

Earnings per share for the period, during which Malbak issued R531m of shares and Global Depository Receipts to settle international debt and fund acquisitions, increased 11 per cent, from 72.8 to 80.8 cents a share.

The interim dividend was increased to 18 cents a share from 16.5 cents, with the number of shares in issue rising to 337,515 at February 29, from 305,374 a year earlier.

Group sales rose 15 per cent from R7.4bn to R8.5bn. Analysts said the impact of stiffer competition from

imports and the phasing-out of protective tariffs would be felt more keenly in the second half, despite a slight improvement in margins to 6.8 per cent.

Results included the performance of five of the six listed companies in the Malbak stable - Foodcorp, the food producer, which contributed 17 per cent of total income; SA Druggists, the healthcare company which has expanded in the UK and opened a factory in Malawi (18 per cent); Kohler, the packaging division which had disposed of non-core subsidiaries (21 per cent); and MY Holdings, the retail and appliance division which includes the Elerines retail chain (27 per cent).

Clicks, the home and beauty retailer acquired from the defunct Premier conglomerate, has not declared results for the period. It was listed on the Johannesburg bourse as New Clicks on March 22, the date of payment of the R447m purchase price for Malbak's 51 per cent stake. This payment had been included on the balance sheet as if it had been made at February 28.

British hongks facing fresh strategy challenges

John Ridding eyes developments at Swire Pacific and Jardines

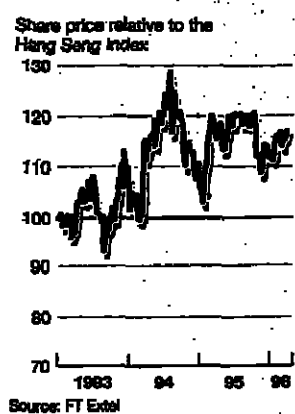
Ask a Hong Kong businessman about next year's handover to China and he will reply that, in terms of strategy, the main changes have already occurred.

But recent events at the two biggest British hongks - the conglomerates controlled by the UK interests - show the lessons of these strategies, and their limits, are still being felt. Swire Pacific has been buffeted by the departure of two of its Beijing-backed allies from the board of Cathay Pacific, one of its main subsidiaries, and by the prospect of mainland competition.

Jardines has ended its loss-making investment in Trafalgar House, a central plank in its policy of reducing dependence on Hong Kong, and has been sending fences with Beijing. The moves have prompted strategy reappraisals, speculation about whether the worst is behind Jardines and Swire has entered a phase of strategic turbulence. Then there is the broader question of how incumbent businesses should arrange their affairs ahead of the handover to China.

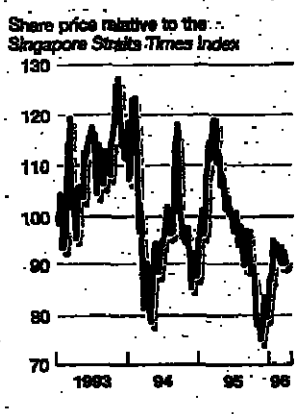
The two British hongks have always had a very different answer. "There is a fundamental philosophical difference," says one senior Jardines executive. While Swire Pacific has

Swire



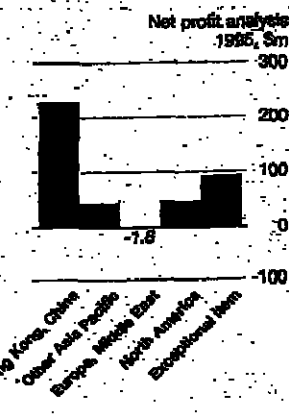
Source: FT Estel

Jardines Matheson



Source: FT Estel

Net profit analysis



of 12 per cent in the company. The departure of Mr Yung from the Cathay board this month and of Mr Henry Fan, Citic's managing director, have shown the shortcomings in this strategy.

"The alliance with Citic was not enough to defend Cathay from mainland competition," says one aviation consultant, referring to plans by CNAC, the subsidiary of China's Civil Aviation Authority, to set up a Hong Kong airline. "It may also herald Citic's ambitions to expand its own aviation interests, ultimately in competition with Cathay."

"China is not a monolith, and there is a risk of getting caught between factions," says a director at a US investment bank. "Powerful friends may not be enough, and in China,

as elsewhere, friendship comes second to commercial self interest."

Jardines' experience illustrates the pitfalls of the alternative strategy. The write-downs and losses stemming from its investment in Trafalgar House revealed the risks of diversification. "Very few of us have made a success of shifting from Hong Kong," says the head of one of the territory's big business groups.

Possible exceptions are Hutchison Whampoa's moves into telecoms in the UK, through Orange, and the conglomerate's acquisition of Felixstowe port.

But Mr John Godfrey, director of Kleinwort Benson Securities (Asia), adds that Hutchison has had its own problems, citing the investment in the

UK's failed Rabbit telecoms project.

The costs of Jardines' spats with Beijing are harder to quantify. The blocking of its participation in a new container terminal project in Hong Kong was a clear example. But Beijing's opposition to Cathay and their joint control of Dragonair, a local carrier, they have a range of projects and equity stakes. These include a 1.1m sq ft retail centre in Kowloon, due to open at the end of next year.

"The fall-out with China has been exaggerated," says Mr Godfrey at Kleinwort. "China gives deals to the best bidder."

But rhetoric has given way to reappraisal as Jardines has moved to mend fences with Beijing. Henry Fan and I even lost money at the races together," he added. There is a lot riding on whether mutual disaffection is limited to the horses.

Ayala shrugs off threat of 'inevitable' downturn

The Philippines' largest property developer says it can withstand any shocks, reports Edward Luce

Property prices at the high end of the market in Manila are roughly doubling every 12 months. But Philippine property specialists are pondering which company will suffer most when the inevitable downturn comes.

Ayala Land might seem an obvious candidate. It is the largest property company in the Philippines and, since January, the biggest company on the Philippine stock exchange with a market capitalisation of 145bn pesos (\$5.6bn). Fresh from the completion last year of a high-rise 43-storey stock exchange tower on Ayala Avenue - Manila's equivalent of Wall Street - the company last month unveiled plans to invest 23bn pesos to upgrade Makati, Manila's business district, over the next five years.

In a move which sent brokers scrambling for their calculators, Ayala Land also announced a joint venture with Hongkong Land to develop the latest in a long line of luxury condominiums in Makati, initially capitalised at 1bn pesos.

Ayala - the only Philippine blue chip to outperform the

stock index since its revival last November - also has several prime site office towers under construction in Makati.

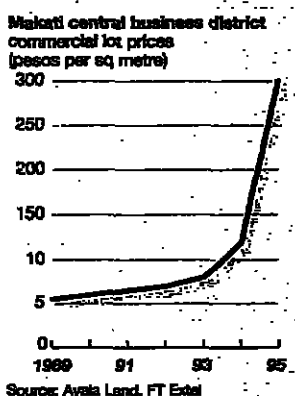
"The real question is whether Makati can bear yet another high-end development such as the one Ayala is developing with Hongkong Land," says Mr Matthew Sutherland, chief researcher at Asia Equity Securities. "With the supply of office and condominium space comfortably outstripping demand between now and 1998, this is a legitimate worry."

Richard Ellis, the British property group, says the supply of office space in Manila is set to increase by 80 per cent to 5.6m sqm by 1998 while demand will rise by less than 40 per cent. A similar mismatch is predicted in the residential sector.

But Ayala Land, which is responsible for a large proportion of the new supply expected over the next two years, says it is well placed to withstand any shocks.

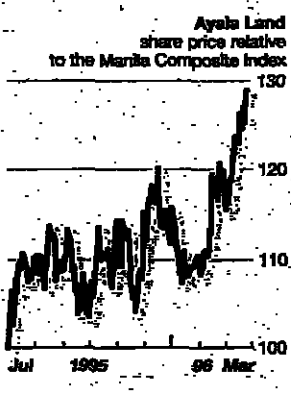
"We are probably the most conservative property company in the Philippines," says Mr Fernando Zobel de Ayala, vice-president of Ayala Corp, the parent company. "We are

Philippines real estate



Source: Ayala Land, FT Estel

Ayala Land



Source: Ayala Land, FT Estel

not convinced there is going to be a glut of supply at the high end of the market. But if there is, we are better placed than our competitors, many of whom are putting their eggs in one basket.

"We have a debt/equity ratio of under 0.25:1 and a large proportion of our investments are in the middle to low income markets where the story is exactly the opposite."

The company, which lifted net profits 44 per cent to 3.1bn pesos in 1995, has a landbank

of 2,100 hectares, most of which is for low and middle income housing.

Ayala intends to increase its output from 3,000 to 10,000 housing units next year, citing studies which show demand for new units at 2.5m. The prices range from 300,000 pesos to 3m pesos. "The moment we build a house it's sold," Mr Zobel says. "Sometimes the customer simply pays cash up front. There's no way we can keep up with that type of demand."



The stock exchange tower on Manila's Ayala Avenue

The company is also ploughing capital into the top end market of provincial capitals, such as Cebu, where economic growth is three times the national average.

"If you look at how Ayala is spreading its investments, then arguably it is the least exposed of all the leading property companies to the growing bubble in Manila's business districts," says Mr Colbert Nocom, an analyst at ING Barings in Manila.

But compared with its rivals - notably Metro Pacific, the Philippine arm of Hong Kong-based First Pacific, which outbid Ayala last year to purchase the prime 240 ha Fort Bonifacio site in Manila for 39bn pesos (the largest cheque in Philippine history) - Ayala is considered a relatively safe bet.

Metro's 25-year investment is likely to result in a business district which will compete directly with Ayala's Makati next door. "There has never been a crash before so nobody - including possibly Ayala - is expecting it to happen," says Mr Sutherland. "It will, but in the meantime they'll all continue happily to mint money."

Advertisement for Del Monte Pacific Resources, featuring the Del Monte logo and text: 'Acquires joint control of DEL MONTE PACIFIC RESOURCES. Deal Value US\$183 million. The joint venture has major strategic benefits and is expected significantly to enhance earnings in the medium term.'

Advertisement for Ayala Land, featuring a line graph of real estate prices and text: 'Philippines real estate. Makati central business district commercial real estate prices (pesos per sq metre) 1990-1995. Ayala Land share price relative to the Manila Composite Index Jul 1995-Mar 1996.'

Advertisement for The Taipei Fund, a contractual securities investment trust fund established under the laws of the Republic of China. Text includes: 'Notice to the holders of international depository receipts... NOTICE IS HEREBY GIVEN that the Deposit Agreement has been amended with effect on and from 2 April 1996.'

Advertisement for European Bank for Reconstruction and Development, featuring the bank's logo and text: 'US\$ 110,000,000 3 year Aluminium Linked Loan for Slovalco, a.s. Facility Structured and Provided by: European Bank for Reconstruction and Development. Aluminium Price Risk Principal: AIG International Inc.'

Advertisement for Samsung Electro-Mechanics Co., Ltd. Text includes: 'Samsung Electro-Mechanics Co., Ltd. (Incorporated in the Republic of Korea with Limited Liability) US\$ 40,000,000 4% per cent. Bonds due 1997 with Warrants to subscribe for Non-voting Shares of Samsung Electro-Mechanics Co., Ltd.'

Advertisement for TECO Electric & Machinery Co. Ltd. Text includes: 'TECO Electric & Machinery Co. Ltd. US\$100,000,000 Bonds due 2004. TECO Electric & Machinery Co. Ltd (the "Company") hereby notify you that the Company's annual shareholders' meeting will be held on May 11, 1996 and the ROC Company Law cannot be amended to allow the Company to be listed on the stock exchange from April 12, 1996 to May 11, 1996 in order for the Company to determine the shareholders that are entitled to certain rights pertaining to Common Shares.'

Advertisement for Cheshire Building Society and Lothbury Lotbury Funding. Text includes: 'CHESHIRE BUILDING SOCIETY (Incorporated in England under the Building Societies Act 1986) \$10,000,000 Floating Rate Permanent Interest Bearing Shares (PIBS) For the Interest Period 28th March 1996 to 30th September 1996 the PIBS will carry an Interest Rate of 8.5875% per annum. The Interest Amount per \$1,000 will be \$43.64 payable on the 30th September, 1996. Listed on The International Stock Exchange of the United Kingdom and the Republic of Ireland Ltd. Bankers' Trust Company, London. Agent Bank.

Handwritten Arabic text: 'سكدا من الأصل'

ALCATEL ALSTHOM

A Poor 1995 Result. A Strong Recovery Program. Objective of a Good Profit Level in 1998 confirmed.

Paris, March 28, 1996 - The Board of Directors of Alcatel Alsthom met on March 27, 1996, under the chairmanship of Serge Tchuruk, CEO, and approved the Group's audited financial statements for the year ending December 31, 1995. The year ended with a net loss of FF 25.6 billion which compares with a profit of FF 3.6 billion in 1994. A significant part of this loss, FF 23.9 billion, is due to exceptional provisions and amortization, and to non-recurring, principally operational, charges. These non-recurring charges amount to FF 2.3 billion. The provisions and amortization are part of the recovery plan, presented last September. Serge Tchuruk reported on the progress of this plan to the Board.

The CEO presented the main strategic directions for the Group up to 1998. Alcatel Alsthom will benefit from the strong growth in its core business markets of telecommunications and electronics, which should see a net increase of more than 5% per year up to 2000. The Group has technological and marketing strengths which, together with the current re-engineering of its business and product portfolio, will allow it to take full advantage of this growth process from now on. The profound internal change underway, reinforced by strategically focused acquisitions and partnerships is, for Serge Tchuruk, the reason for expressing confidence in the objective of a return to good profit level in 1998.

The Board of Directors also approved a proposal to merge Alcatel Alsthom and Alcatel Cable based on the exchange of one Alcatel Alsthom share for one Alcatel Cable share. Finally, the Board decided to propose to the Annual Shareholders Meeting a net dividend per share of FF 8, corresponding to a total dividend per share of FF 12 including tax credit, with the option to receive the dividend in the form of Alcatel Alsthom shares.

1995 Results

Consolidated sales amounted to FF 160.4 billion in 1995 compared to FF 167.6 billion in 1994, which represents a decrease of 4.3%. Excluding structure changes, sales decreased by 3.4%.

Income from operations, before financial expenses, amounted to FF 0.6 billion in 1995, compared to FF 8.0 billion in 1994. It includes charges for pension costs and employee profit sharing, which were previously included in non-operating items in the consolidated income statement and amounting to FF 1.4 billion and FF 1.6 billion in 1995 and 1994 respectively. It also includes in 1995 non-recurring items of FF 1.9 billion.

The loss before taxes and share in net income of equity affiliates is FF 26.0 billion, compared to a profit of FF 3.2 billion in 1994, due to the creation of significant restructuring provisions and the exceptional amortization of goodwill for several of the Group's subsidiaries.

- Restructuring costs amount to FF 13.4 billion and include an exceptional provision of FF 10.7 billion. Total restructuring reserves amount to FF 16.9 billion, and should cover the restructuring costs in the Telecom and Cable segments for the period 1996/1998.

- Amortization of goodwill amounts to FF 13.5 billion, including a FF 10.9 billion exceptional charge, reflecting the change in market prospects for several companies acquired by the Group which, today, are found much less favorable than anticipated.

The taxation charge is FF 1.1 billion compared to FF 0.5 billion in 1994.

The share in net income of equity affiliates decreased by FF 1.0 billion, principally because of the drop in Framatome's results,

the losses in Cofira, as well as a lower contribution from Shanghai Bell, related to the start of its new manufacturing plant. The net loss of FF 25.6 billion compares to a profit of FF 3.6 billion in 1994.

Shareholders' equity before appropriation amounts to FF 34.2 billion compared to FF 62.0 billion at the end of 1994. The Group's net financial debt reached FF 20.0 billion in 1995, compared to FF 12.1 billion in 1994.

Review of Business Segments

Telecom

The Telecom segment recorded a loss from operations before financial costs of FF 3.3 billion, which included a FF 1.5 billion non-recurring operating charge. This compares to a profit of FF 2.3 billion in 1994. Two-thirds of this decrease resulted from the network systems activities, with one third coming from the evolution of the business systems and radio-transmission activities.

The market for network systems equipment was, as in 1994, characterized by a strong decline in prices. Sales decreased due to the drop in exports to China from the European units. In other geographical markets, sales levels were maintained and the number of installed lines worldwide increased over the previous year.

In transmission activities, the Group once again achieved significant advances, particularly in the US, where Alcatel Network Systems' sales increased by 23%.

Mobile communications consolidated its position at around 10% of the world GSM market. Several significant contracts were signed at the beginning of 1996, notably in Asia, thanks to the division's technological developments. Total orders of mobile switches in the US exceeded 2 million lines.

Sales in business systems increased slightly in 1995. There were strong price pressures in France, Germany and the United Kingdom. However, exports to Asia and South America grew significantly. Alcatel, which is one of the very few major telecommunication companies present in the high potential market of datacommunications, now has a global offering for public and private networks.

Alcatel strengthened its order book in space activities which will increase by 50% for the two years 1995 and 1996. It maintained stable activity in the defense division thanks to its position in strongly developing market segments. In radio-transmission, the Group was confronted with a slowdown in Italy, Spain, and Brazil. However, it has achieved a 30% market share in the US.

Cables

(Sales for the segment are not the same as those published by Alcatel Cable, because of differences in the scope of consolidation.)

Despite improved sales, the Cables segment recorded a slight decrease of FF 0.5 billion in income from operations, which reached FF 2.3 billion. This reduction comes mainly from the deterioration of the German market and from submarine telecommunications systems, which are affected by technological changes and an over capacity of the installed base.

GEC Alsthom

GEC Alsthom, with stable sales, maintained its financial performance despite intense pressure on prices, with income from operations amounting to FF 1.3 billion (Group share).

Power generation activities were confronted by a continuing weak demand in Europe, and strong competition in Asia. Orders began to pick up at the beginning of 1996.

In rail transport, the order book represented three years of trading at the end of last year, due to major sales achievements, particularly in the field of urban transport. At the beginning of 1996, the high speed train "TGV" benefited from a very favorable outlook: GEC Alsthom, together with Bombardier, was selected to manufacture the TGV for the state of Florida, and also received a contract for the high speed line between Boston, New York, and Washington DC.

Systems

The loss from operations before financial costs of FF 0.4 billion in 1995 compared to a FF 0.4 billion profit in 1994. This drop is mainly due to the integration of Alcatel Siette (previously accounted for in the Telecom segment), which registered a significant loss in 1995 that included non-recurring items.

The Battery segment maintained its income from operations at FF 0.2 billion.

Recovery Plan 1996 Action Program

The purpose of the plan, which will achieve its full effect in 1998, is to obtain an annual productivity gain of FF 7.0 billion. In addition to defensive actions, such as restructuring programs and disposals, the plan includes a series of offensive actions aimed at turning the company toward the future.

Restructuring

Restructuring mainly affects the Telecom and Cables segments and will occur between 1996 and 1998. The program concentrates on the rationalization of R&D and manufacturing, on enhancing productivity efforts, and on a significant reduction of administrative structures. It takes into account local issues in a spirit of consultation with all partners concerned and will endeavor to find alternative employment where possible for those whose positions are lost. Since mid 1995, the loss of 12,000 employees has been achieved or announced, out of which 7,500 are from Telecom, and 4,500 from Cables. Further steps will be announced soon.

Disposals

A program of disposals, reaching a total of FF 10 billion to be achieved essentially in 1996, began with the sale of the non-strategic copper cable activities in the US, and the sale of financial participation. Other divestiture plans have been announced and their execution is underway, such as the sale of Rediffusion, the cable television network in Switzerland.

Simplification of the legal structure

The Group's legal structure is being simplified with the number of corporate entities to be reduced from 900 to 500 between January 1996 and January 1998. To date, 137 companies have been merged.

Plan for the merger with Alcatel Cable

In line with this plan, Alcatel Alsthom's Board of Directors approved the merger with Alcatel Cable, which will become effective after due consultation and approval by the Annual Shareholders' Meeting on June 20, 1996.

This industrial reorganization is part of the Group's restructuring plan announced last September. One element of this plan is to unify the sales offer by coordinating the actions of all subsidiaries and by centralizing certain common functions. In a number of countries, the Group's resources have been placed within the same corporate structure, which allows the optimization of all the subsidiaries functions and to fully benefit from Alcatel Alsthom's international presence. Lastly, the management of treasury and foreign exchange as well as other central management and control functions has been centralized.

The planned operation will allow shareholders to be concentrated on the stock that is the most representative of the Group of which Cables activities represent a significant part. In addition, current Alcatel Cable shareholders will benefit from the very substantial liquidity of Alcatel Alsthom's stock in the financial markets.

Having reviewed the preliminary analysis provided by its advisors, the Board of Directors proposed a parity of exchange which, subject to confirmation of the merger, will exchange one Alcatel Alsthom share for one share of Alcatel Cable.

Partnerships and acquisitions

As announced last September, a strategy of alliances and partnership has been put into place in order to reinforce the Group's position in certain areas.

A commercial and technological partnership has been concluded with Sharp, in the strategic field of mobile terminals. Talks with Mitsubishi have resulted in the signature of technical cooperation agreements in opto-electronic components and rail transport.

At the end of 1995, an agreement in principle was signed to acquire the electrical engineering and power distribution divisions of AEG, placing GEC Alsthom among the world's three leaders in this area and strongly reinforcing Cegelec's position.

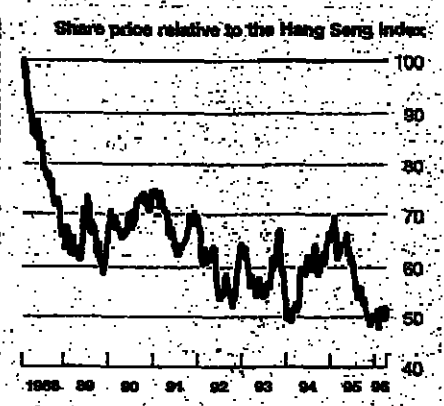
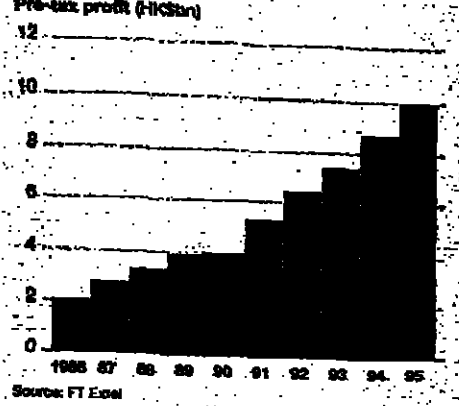
A partnership agreement between GEC Alsthom and Siemens was announced today. It concerns joint marketing of high speed trains outside Europe and the US.

Dividend

The Board of Directors will propose to the Annual Shareholders' Meeting a net dividend per share of FF 8, compared to FF 15 in 1994, corresponding to a total dividend per share of FF 12, including tax credit. Even though the result of the year was negative, the Board wishes to acknowledge the loyalty of Alcatel Alsthom's shareholders and to express its confidence in the achievement of the considerable effort toward the recovery of the Group.

COMPANIES AND FINANCE: UK

Hongkong Telecom: profitable springboard into China



Asian jewel in C&W's crown

John Ridding and Louise Lucas on why BT wants Hongkong Telecom

Should British Telecom communications tie the knot with Cable and Wireless, a large part of the dowry and of the rationale for the merger would be provided by Hongkong Telecom. The Hong Kong operator contributes the bulk of C&W's profits - its UK parent holds a 58 per cent stake. It also provides a strategic base from which to expand in the rapidly growing Asia-Pacific market. "Hong Kong itself is lucrative, because of the concentration of multinational headquarters," says one telecoms consultant. "It is also the way into China and a springboard for the region." But like Hong Kong itself, which returns to Chinese sovereignty next year, the telecoms operator has been living on borrowed time. Its monopoly on basic international services ends in 2002, while its home base has already been opened to competition. A trio of thriving challengers - Hutchison Whampoa, Wharf and New World, local conglomerates - have been granted licences to provide fixed services. In addition to competition, there are question marks over whether Hong Kong's takeover rules require an expensive offer to minority shareholders and over political issues relating to the territory's transition to Chinese sovereignty. Beijing's stance is an important consideration for a successful deal in a strategic industrial sector. For the moment, industry and regulatory concerns appear distant from the company's performance. In the six months to September 30, net profits rose by almost 15 per cent to HK\$4.8bn. Analysts expect annual profits to reach HK\$10bn. Mr Liang Cheung, chief executive, attributed the first-half rise to such areas as mobile communications, leased lines and data services. Of more long-term significance are Hongkong Telecom's moves to position itself in the domestic Chinese market. At the end of 1994, it announced a US\$300m investment to build networks in China, the first opening of the local telecoms market to foreign operators. However, analysts express some caution about its position on the mainland. They point out that successful deals by others in China have involved either equipment manufacturers or tie-ups with Liantong, China's second telecoms operator. Because of its regulatory role, Hongkong Telecom has been forced to deal with the Ministry of Post and Telecommunications (MPT), the main Chinese operator. At home, concerns stem mainly from mounting competition. The three new players are all backed by some of Hong Kong's most powerful conglomerates and are aggressively cutting prices. Hongkong Telecom's mobile telecoms operations, one of its fastest-growing businesses, has also come under assault. In response, Hongkong Telecom has been forced to change its monopolistic culture and increase efficiency. In March last year, it launched a rationalisation programme, with the aim of cutting its workforce from 16,000 to 13,500 over a three-year period. Since taking over as chief executive in 1994, Mr Cheung has also revamped the company's marketing and improved customer service. Industry analysts argue that Hongkong Telecom is now on course to face its challenges. "It is responding well by cutting costs and providing better services," says Mr Andrew Harrington, telecoms analyst at Salomon Bros. "These benefits would be reaped by a successful suitor. But the political circumstances surrounding the timing of the bid and the technicalities of Hong Kong's mergers and acquisitions code make it an unusually complex deal. Hong Kong's telecoms regulator and the Securities & Futures Commission remain guarded on the conditions that would be attached to any merger. But industry analysts believe there is need to extend an offer to minority shareholders and to renew its international licence would be avoided by a reverse takeover of BT by C&W. "There would be no change of ownership, so these issues should be avoided," says Mr David Gibbons, telecoms analyst at James Capel. On the political front, Hongkong Telecom has made efforts to strengthen its ties with the mainland, selling a stake - now 10 per cent - to Citic Pacific, the Hong Kong arm of the Chinese investment company. The company has also taken steps to increase its identity as a Hong Kong and ethnically Chinese business. "There has been a clear effort to bring in Chinese management at a senior level," says one telecoms consultant. But partners and China's guarantees of autonomy for Hong Kong do not ensure security. In the aviation sector, for example, CNAC, the mainland carrier, plans to launch an operation in Hong Kong despite the fact that it holds a stake in Cathay Pacific, the subsidiary of the Swire group. This has raised concerns about whether the "one country, two systems" principle will hold in strategic business sectors. Moreover, while C&W has helped strengthen Hongkong Telecom's Chinese identity, its partnership with BT has served as a reminder that the colony's operator is controlled by UK interests. For these reasons, the two British operators are likely to tread carefully in Hong Kong. Some observers believe they may even structure a deal to include Chinese interests. That BT and C&W are willing to confront these complexities is testimony to Hongkong Telecom's attractions.

Panel intervenes in Rentokil/BET bid

The Takeover Panel has intervened in the \$1.5bn (£1.75bn) hostile offer from Rentokil for BET, the business services group, to clarify the role of an underwriter, writes Tim Burt. The move follows the publication last week of a research note by NatWest Markets, joint underwriters to Rentokil's cash alternative offer of 179p a share, that suggested BET had little chance of remaining independent. In the note, NatWest described Rentokil's initial offer as generous and warned BET shareholders not to assume the bid would be raised. That prompted a protest by Merrill Lynch, joint advisers to BET, claiming that NatWest should have disclosed its Rentokil interest. NatWest, which confirmed it had been contacted by the panel, said it had been asked to inform investors it was an associate to Rentokil's bid and would do so in further research notes. It is the second time the panel - which declined to comment yesterday - has intervened since Rentokil launched its cash and paper offer six weeks ago. In February, it criticised Lazard Brothers, Rentokil's merchant bank, for failing to keep the panel fully informed of its client's intentions.

Table with columns: Company, Turnover (£m), Pre-tax profit (£m), EPS (p), Current dividend (p), Date of payment, Dividends in arrears, Total for year, Total for year. Lists various companies like African Lakes, Burrell Control, etc.

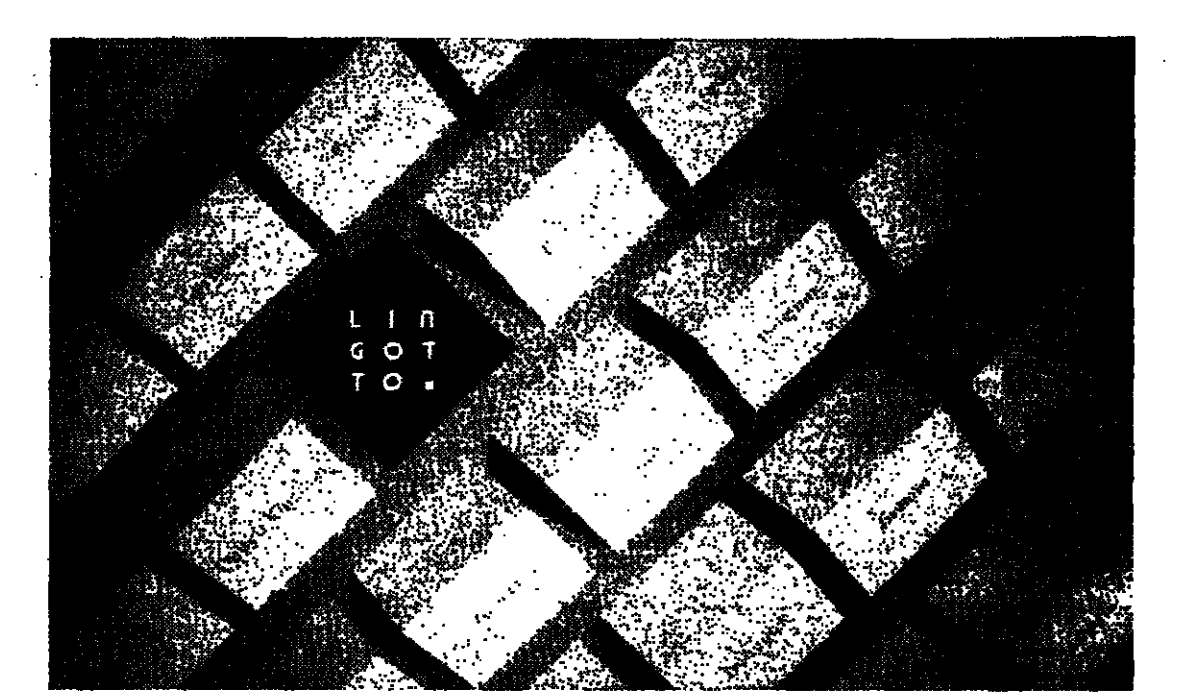
Exchange shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. Includes Foreign Income dividend element. 10c increased capital. *Comparatives restated. †Special of 100p also proposed. ‡Comparatives for 7 months to December 31 1994. †US currency.

Del Monte logo and text: DELFOOD (Del Monte Royal Foods Limited) Acquires joint control of DEL MONTE PACIFIC RESOURCES Deal Value US\$183 million The joint venture has major strategic benefits and is expected significantly to enhance earnings in the medium term.

NOTICE TO HOLDERS OF SHARE WARRANTS OF THE BARKING PEACOCK FUND LIMITED. Text regarding share warrants and subscription details.

VERELLEN. Following the adoption of the necessary Resolution at the Extraordinary General Meeting held on Friday 9 June 1995... Text regarding share exchange and company details.

Lingotto. A new word to link the world.



A few days ago, at the Inter-governmental Conference in Turin, a search was made to find the right words to bring Europe even closer together. It comes as no surprise that this discussion took place at Lingotto, for Lingotto itself is the new word that links and unites projects and people. opinions and solutions. A former Fiat factory built on futuristic lines in 1920, Lingotto is a spectacular monument to industry. Here, the Italian architect Renzo Piano has created Europe's largest and most avant-garde multi-functional centre that contains one of the finest and most professional congress centres in the world. Capable of hosting any number of delegates up to 3,500, Lingotto provides the latest in communications technology in comfortable, stylish surroundings and ensures that delegates are catered for in the best possible manner to make their event a success. Whether they are in the 2,000 seat auditorium, the panoramic VIP Meeting Room on the roof, the Business Centre or the 50,000 square metre exhibition area, delegates are always in direct contact with the ideas of the 21st century.



ALCATEL CABLE logo and contact information: LINGOTTO - Via Nizza, 280 - 10126 Turin - Italy - Tel. +39/11/66.44.508 - Fax +39/11/31.21.697 - Pk. Smeralda Martini - E-mail congress@lingotto.it

1995 Results

Meeting under the chairmanship of Mr. Bernard Pierre on March 27, Alcatel Cable's Board of Directors reviewed the 1995 results.

In a highly contrasting international economic environment, Alcatel Cable's sales rose 2.7% in 1995 to FFr 40.1 billion excluding foreign exchange and copper price variations. The key operating figures are as follows:

Table with columns: (in millions of French Francs), 1995, 1994. Rows include Sales, Operating Profit, Financial Income (Expense), Other Revenue (Expenses), Income Tax, Share in the Net Income of Equity Subsidiaries, Net Income before Minority Interests, Net Income, Cash flow.

As previously announced, a new organization based on international product lines has been implemented to better suit the changing business environment, characterized by a growing internationalization and a decrease in public orders. The implementation of the industrial restructuring plan announced last September will be pursued in 1996 and 1997. In addition, taking into account market conditions and lower profitability prospects for certain acquisitions, Alcatel Cable has written down the related goodwill. Subsequently, other revenues and expenses included FFr 3,148 million in restructuring costs and FFr 1,298 million in goodwill amortization in 1995. This translates into a net loss of FFr 2,545 million compared to net profit of FFr 1,477 million in 1994. Cash flow remained highly positive at FFr 3,040 million and consolidated debt decreased to FFr 5,096 million against FFr 7,952 million a year earlier.

The decrease in operating profit results from the tough market conditions in Germany and the lower contribution of the submarine telecommunications cable business. However, operations in France, Southern Europe and the United States performed well. The rise in financial expense is mainly due to the financing of acquisitions made in 1994 as well as the higher interest rate average in 1995.

Bank of Greece U.S. \$100,000,000 Floating Rate Notes due 1997. For the period 29th March, 1996 to 30th September, 1996. Includes details about the notes and contact information for Citibank.

LAW

BT loses ruling over damages



EUROPEAN COURT

A European Union state which has incorrectly implemented a directive will only be liable for damages when a serious breach of European law is established, the European Court of Justice ruled.

British Telecommunications had sought the annulment of certain national provisions implementing the 1990 directive on procurement procedures for public utilities.

The provisions excluded certain types of telecommunications contracts from the terms of the directive. The contracts were those intended to enable companies to provide services in competition with others in the same geographical area and under substantially the same conditions.

No list of excluded contracts was set out in the directive. Instead, companies were required to notify the European Commission at its request of any services they regarded as covered by the exclusion.

In implementing these provisions, the UK regulations excluded all telecommunications companies operating in the UK, except BT and Kingston Communications (Hull). They were subject to the terms of the directive but only for basic voice telephony, basic data transmission services, the provision of private leased circuits and maritime services.

BT claimed in the English High Court that the UK should simply have transposed the directive and not applied criteria to services to which the directive would not apply. By determining which services met the criteria, BT said the government deprived it of its right to make its own decisions.

BT claimed damages for the extra expense of complying with the regulations and being placed at a commercial and competitive disadvantage by a requirement to publish procurement plans and contracts.

The High Court asked the Luxembourg judges for a preliminary ruling on the extent to which member states had a discretion, in implementing the directive, to identify the

excluded services. The European Court was also asked whether the criteria that other entities are free to offer the same services in the same geographical area and under substantially the same conditions, were to be verified only as a matter of law or also as a matter of fact. Finally, the court was asked whether, and under what conditions, damages would be payable.

It ruled first that it was for the contracting entities alone to determine and notify the services excluded under the directive. If the decision to exclude certain services were left to member states, economic operators would be denied recourse to the legal remedies available in the event of infringement by contracting entities of European rules on public procurement.

As to whether the criteria had to be determined only as a matter of law or as both law and fact, the court said the criteria had to be shown to exist as a matter of fact.

Real competition existed where other contracting entities were not only legally authorised to operate in the market for the services, but where they were also able actually to provide the services under the same conditions as the contracting entity.

On damages, the court reaffirmed its recent ruling in the Factorame case that where a member state had a wide discretion to take legislative decisions, a right to reparation was conferred only where certain conditions were met. One was that the breach of law had to be sufficiently serious. That was met where a state manifestly disregarded the limits on the exercise of its powers.

Factors which could be taken into account in determining that included the clarity and precision of the rule breached. In this case the directive was imprecisely worded and was reasonably capable of bearing the interpretation given it by the UK in good faith. BT was thus not entitled to damages.

C-392/93 R v F M Treasury, ex parte British Telecommunications, ECJ FC, March 26 1996.

BRICK COURT CHAMBERS, BRUSSELS

Russia's central bank board voted

The Russian Parliament has approved the new board of directors for the country's central bank, brought in by Sergei Dubinin when he became bank chairman last November.

Under Dubinin's leadership, the central bank has earned a reputation as one of Russia's islands of tough economic reforms at a time when much of the government appears to be drifting towards more populist measures. One of the most formidable new figures Dubinin has brought with him is Sergei Aleksashenko, a 36-year-old economist who is one of Russia's most respected market reformers. Aleksashenko, now one of three first deputy chairmen at the central bank, was deputy minister of finance between 1993 and 1995.

The impending presidential election, scheduled for June 16, has propelled the bank to the centre of the Russian political stage. Foreign and domestic observers are hoping that Dubinin and his team will be strong enough to defend the rouble and the country's fragile macro-economic stabilisation from efforts to boost Russian President Boris Yeltsin's re-election chances with a spring spending

sprees. The bankers could come under even more pressure if Gennady Zyuganov, the communist candidate and front-runner in the polls, wins the election. *Christina Freeland*

El Al chief resigns

Rafi Harlev, the respected president of El Al, Israel's national airline, has resigned with effect from June because of the government's continued failure to privatise the company, something he views as essential in order to keep the airline competitive.

Harlev, 63, took over the troubled airline 13 years ago, bringing a company suffering from heavy losses and poor labour relations to profitability in three years. It has not recorded annual losses since. But El Al currently flies only six days a week, closing on the Jewish Sabbath because of religious pressure to observe the day of rest. Harlev believed that private ownership, including foreign partners, would help it face up to growing international competition, unfettered by government reluctance to defy religious interests.

The privatisation plan was approved at the end of 1994. It was postponed for the first time in April last year, and then a few weeks ago was blocked until at least national

Japanese bank moves

Yo Kurosawa, regarded as the country's most influential banker, is likely to resign from his post as president of Industrial Bank of Japan.

Kurosawa, well known for his multilingual talents and suits and shirts tailored in London, is expected to become chairman. The move comes as pressure is mounting on banking industry leaders to resign to take responsibility for the *Yusen* housing loan debacle.

The country's leading banks were the founders of the *Yusen*, or home loan companies, and are seen to have used the companies as conduits to channel funds to speculative real estate projects. In order to calm public anger over the situation, ministry of finance officials and Wataru Kubo, the finance minister, have been calling for the presidents of the country's leading banks to resign.

Greenberg jr rises

Jeffrey Greenberg, 44, an offshoot of one of the most famous names in US insurance, is starting to emerge from the shadow of his father 'Hank' Greenberg, the legendary chairman of American International Group. He has been appointed chairman and chief executive of Marsh & McLennan Risk Capital Corp, part of the US insurance broking and financial services group.

Greenberg junior began his insurance career with Marsh & McLennan in 1976 before joining the much bigger AIG where he rose to head the domestic general brokerage group. It had been thought that he was being groomed to succeed his 70-year-old father at AIG. But last year he quit the company and rejoined Marsh &

Dial's upward path

Terri Dial, 46, has been rewarded for helping turn Wells Fargo & Co into the biggest small business lender in the US. Dial, who joined Wells Fargo in 1973, rises to vice-chairman of the San Francisco-based banking group, making her one of the most senior women bankers in the US.

Wells Fargo has targeted small business lending as one of its core growth businesses. It is recognised in the industry as a leader in the development of new lending methods and products for small business. Dial, as head of Wells Fargo's business banking group, is responsible for providing loans and banking services to small businesses across the US. *William Hall*



ON THE MOVE

■ Robert Buechelhofer has been appointed chairman of the supervisory board of AUDI, the Volkswagen unit. Buechelhofer, VW management board member responsible for sales and marketing, replaces Ferdinand Piech, who will continue to sit on Audi's supervisory board. Piech has relinquished his position as supervisory board chairman to devote more time to VW.

■ Hiroshi Zaizen has been promoted from senior chairs Skandia International Insurance Corporation. Peterson, the group's deputy CEO, meanwhile succeeds Victorin as head of Skandia Norden.

■ Klaus Bussfeld, 48, joins the supervisory board of BWE ENERGIE from October 1, with responsibility for purchasing/merchandising, data processing and foreign activities. Heinz-Werner Ufer, 43, joins the management board and inherits finance and accountancy from Richard Klein, who is joining RWE Entsorgung on November 1.

■ Heinz Reinermann, 60, who has been on the board of FREUSSAG of Hanover for 20 years, is leaving at the end of April, and will be succeeded by Wolfgang Schultze, 60, deputy

chairman of trade union IG Chemie.

■ The supervisory board of BAYERISCHE VEREINSBANK of Munich has appointed three new board members: Wolfgang Sprissler, 50; Claus Nolting, 44, and Stephan Schueller, 41.

■ Wolf Schauble, chairman of Swiss insurer BALOISE HOLDING, has been named to the posts of president and chief executive to succeed Gianfranco Balestra who has resigned. Remi Bouchez, a Frenchman, joins the executive committee.

■ Eric Girardin has been appointed managing director of ALCATEL CONTRACTING. He retains his position as director of Cegalec.

■ Alain Teitelbaum, formerly chairman of Raychem France, has been appointed chairman of the COMITE COLBERT, the trade association grouping 75 luxury goods companies.

■ Charles Miller Smith, chief executive of Britain's ICI, and Carl Reichardt, who is director of Wells Fargo & Co., become non-executive directors of HSBC HOLDINGS.

■ Klaus Knappik, currently chief executive of Jacky Maeder, SWISSAIR's freight forwarding subsidiary, will head the group's new cargo and logistics division, with effect from April 30.

■ John Spence becomes

managing director of National Australia Bank's fund management arm, NATIONAL AUSTRALIA FINANCIAL MANAGEMENT, following Frank Davis' retirement. He was previously general manager of retail distribution at Legal and General Australia.

■ Finn Hviistendahl, chief executive of Den norske Bank, has been appointed chairman of the insurance company VITAL FORSIKRING. He succeeds Egil Gade Greve, who is leaving Vital's board.

■ Roger Ames rises from chairman of POLYGRAM UK to the role of president. PolyGram Music Group, with worldwide responsibility for music and music publishing operations, John Kennedy succeeds him in the PolyGram UK chair, from June 1.

■ Luis Magana, deputy chairman, replaces Alfonso Escamez as chairman of CIA ESPANOLA DE PETROLEOS.

■ Peter Atkinson becomes a director and general counsel of HOLLINGER, Conrad Black's international media holding company. Garth Drabinsky, Henry Ketchum III and Manreen Saba also join the board.

■ Jean-Philippe Montel, chairman of International Paper's French subsidiary Ausseaud Rey, has joined the board of CARTER HOLT

HARVEY, the New Zealand Forestry group in which International Paper owns a majority shareholding.

■ K.V. Krishnamurthy, previously a general manager with the Central Bank of India, joins the board of the state-run BANK OF BARODA.

■ V. Thyagarajan rises from managing director of Glaxo India, to GLAXO WELLCOME's Singapore-based area director for south-east Asia. H.R. Khusrakhan inherits his old post and remains md of Barroughs Wellcome India.

■ John Sanford, 42, becomes vice president - project finance and Deborah Hockman, 40, becomes vice president - technology development and management at WMX TECHNOLOGIES.

■ Hans Strueder, COMMERZBANK head of global sales in Frankfurt, is taking responsibility for capital markets in London. David Bilvestone, formerly in charge of central bank coverage at Merrill Lynch, joins Commerzbank London as head of global sales.

■ David Muvves, 40, becomes Lehman Brothers' Eurobond strategist, with a broad remit across fixed income markets. Muvves was previously with PaineWebber and Kidder Peabody in London; he will

report to Roger Howgato, head of fixed income research.

■ Russell Fymore, 62, has been elected as chairman of Optus Communications, the Australian telecommunications state-owned Telecom, replacing Sir Brian Inglis. Fymore retired from BHP in 1992 after 32 years.

■ Soon Yeap, 34, becomes senior vice president for China operations at Coastal Corporation's power production subsidiary, COASTAL POWER COMPANY.

■ Robert Gemmill has been named chief executive of SALOMON BROTHERS CANADA, based in Toronto. Gemmill was previously vice chairman of Merrill Lynch Canada where he has worked since 1980. From 1986 to 1990 he was with Morgan Stanley in New York.

International appointments

Please fax announcements of new appointments and retirements to +44 171 674 3926, marked International People. Set fax to 'Times'.

February 1996

Cursitor Holdings, L.P., Cursitor Holdings Limited

and the international equity investment operations of

Alliance Capital Management L.P.

have formed through merger

Cursitor Alliance LLC

a subsidiary of

Alliance Capital Management L.P.

The undersigned advised Cursitor Holdings, L.P.
and Cursitor Holdings Limited
in this transaction

Putnam, Lovell & Thornton

Notice of Annual General Meeting on April 30, 1996

The Board of Directors of Tele Danmark A/S hereby convenes the Annual General Meeting to be held on Tele Danmark A/S' premises at Slet, Sletvej 30, 8310 Aarhus-Tranbjerg J, Denmark, on Tuesday April 30, 1996, at 2.00 p.m.

The agenda for the Annual General Meeting is as follows:

1. Election of the chairman of the meeting.
2. The Board of Directors' report on the activities of the Company during the preceding year.
3. Submission and adoption of the annual accounts, including the auditors' report.
4. Resolution to discharge the Management and the Board of Directors from their obligations in respect of the accounts.
5. Resolution for the distribution of the profit or

the treatment of the loss, as the case may be, according to the adopted accounts.

6. Election of Directors, including Chairman and Vice-chairman.
7. Election of two Auditors.
8. Submission of proposals, if any, made by shareholders or the Board of Directors.

Any shareholder who has obtained an admission card is entitled to attend the General Meeting. Such admission card can be obtained on presentation of due proof of identity in the period from Tuesday, April 9, 1996, to Wednesday, April 24, 1996, inclusive at the headquarters of the Company at Kannikegade 16, 8000 Aarhus C, Denmark, or at the office of the Company at Nørregade 21, 0900 Copenhagen C, Denmark, between 9.00 a.m. and 4.30 p.m. (due proof of identity means, as

regards shares not registered to a name, the presentation of a statement of account from the Danish Securities Centre (VP) or a bank (the bank with which the custody account is held) as evidence of the shareholding if such transcript is not more than five days old).

Furthermore, admission cards can be obtained during the above period by telephoning Den Danske Bank (Tel: +45 33 44 51 40). When requesting an admission card by telephone, VP reference number must be stated.

Proxy and Annual Accounts for 1995 will be forwarded by The Bank of New York to registered holders of Tele Danmark's American Depositary Receipts.

Tele Danmark A/S
Board of Directors

NOTICE OF REDEMPTION
BANK OF GREECE
ECU 400,000,000 10 1/8% BONDS DUE 1998

Notice is given hereby that, in accordance with Condition 5(c) of the Terms and Conditions of the Bonds, all of the Bonds will be redeemed by the Bank of Greece at their principal amount plus accrued interest to the date fixed for redemption on May 29, 1998 (the "Redemption Date"). Payment will be made by credit or transfer to an ECU account specified by the payee upon presentation and surrender of the Bond together with all uncashed Coupons relating thereto maturing on or after the Redemption Date at the offices of the Paying Agents listed below. Interest on the Notes will cease to accrue on and after the Redemption Date.

Fiscal and Principal Paying Agent
Banque Internationale à Luxembourg S.A.
89, route d'Esch
L-1470 Luxembourg

Paying Agents
Banque Internationale à Luxembourg S.A.
Shapokhin House, Hays Galleria
4 Batten Bridge Lane
GB-London SE1 2GZ

Credit Suisse
PO Box
CH-8070 Zurich

Notice of Early Redemption to Holders of
Series A
of
RSVP Westminister Limited
(Incorporated with limited liability in the Cayman Islands)

U.S. \$154,000,000
Guaranteed Extendible Variable Rate Notes due 2005/2006

NOTICE IS HEREBY GIVEN that in accordance with Section 5.01(a) of the Indenture, dated 31st October, 1990, Series A of the U.S. \$154,000,000 Guaranteed Extendible Variable Rate Notes due 2005/2006 of RSVP Westminister Limited (the "Bonds") will be redeemed in full by RSVP Westminister Limited on the Interest Payment Date falling on 30th April, 1996 at their Principal Amount outstanding on that date together with interest accrued to the Date of Redemption.

Paying Agents
Bankers Trust Company
1 Arnold Street
Bridgetown
London EC2A 2HE

Bankers Trust Luxembourg S.A.
P.O. Box 807
14 Boulevard F.D. Roosevelt
L-2450 Luxembourg

Interest shall cease to accrue on the Bonds from 30th April, 1996.

Bankers Trust Company, London
2nd April, 1996
Principal Paying Agent

سكيا من الاموال

UK potato growers call for controls as disease returns

By Alison Meitland

The UK farming industry, overwhelmed by the British beet crisis, now has to contend with an outbreak of the serious potato disease brown rot.

A widespread outbreak of the disease occurred last autumn in the Netherlands, the world's largest potato grower, hitting at least 85 farms.

Until the single market in 1992, Scotland had "protected region" status requiring that all imported potato plants be screened in quarantine for two growing cycles.

Mr Mike Storey, research manager of the British Potato Marketing Board, said the UK outbreak renewed concern "about the efficiency of sampling and not being able to guarantee that any consignments are free of the disease".

North Sea natural gas producers and shippers want to take advantage of new market mechanisms in the UK domestic gas sector.

The report examines the circumstances of sharp gas price rises recorded on several days last month when TransCo, the monopoly pipeline operator, called for additional gas supplies through the "flexibility mechanism".

Gas market 'reveals illiquidity'

By Robert Corzine

The largest of last month's price spikes resulted from TransCo changing its overnight demand forecast in the early hours of the morning.

Wood Mackenzie said the spikes exposed "the illiquidity of the flexibility mechanism". They also exposed "illiquidity and lack of depth" in the informal spot gas market.

De Beers in Angolan diamond hunt

By Kenneth Gooding

De Beers is ready to spend US\$75m over the next five years exploring for diamonds in Angola, according to Mr Jim McCloskey.

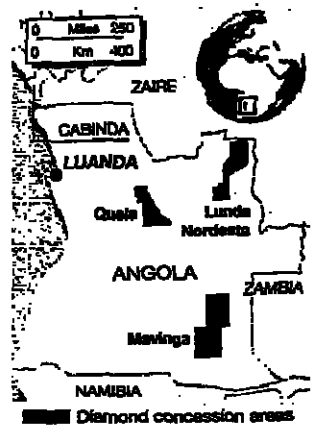
Angola's council of ministers said last week that De Beers had been given exclusive rights in three areas. It has prospecting rights for diamonds in new kimberlites in the north-east, including parts of the provinces of Lunda Norte and Lunda Sul.

When the government, which last year passed a new mining code into law, permitted foreign companies to own 100 per cent of local operations, repatriate all profits and to apply for renewable exploration rights over 90,000ha sites.

Mr Rod Watt, general site manager of WMC's drilling operations, says that the environmental provisions in the 1995 Mining Code are as strict as prevailing norms in Australia.

alluvial sources containing high quality, high value gem stones. But only 5 to 10 per cent go through government marketing channels.

Officials at the bureau of mines, where senior executives are paid less than US\$1,000 a month, complain of the lack of funding to process the applications.



1994 allowing for the licensing of companies to mine concession areas under contract to the state company, Endiama.

Filipino suspicions cloud mining hopes

Edward Luce on conflicts between economic and environmental concerns

The indigenous people of Tapanan in southern Mindanao - the southernmost island in the Philippines - have mixed feelings about Western Mining Corporation's local exploration rights.

Mostly fall on deaf ears. The Philippine government, which last year passed a new mining code into law, permitted foreign companies to own 100 per cent of local operations.

NGOs, however, say that the Philippine government has a dismal record on implementing its own laws.

have plummeted from 25 per cent of Philippine exports ten years ago to 6 per cent in 1995.

Turkey's first gold mine cleared

By Kenneth Gooding, Mining Correspondent

After a very protracted and difficult permitting process, final approval has been given for work to start on Turkey's first gold mine.

ground Ovacik mine will be at an initial rate of 110,000 troy ounces a year and a costing below of US\$180 million.

dards, incorporating a detoxification circuit and a specially engineered tailings dam.

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE. Table with columns for metal type, price, and change.

Precious Metals continued. Table with columns for metal type, price, and change.

GRAINS AND OIL SEEDS. Table with columns for grain type, price, and change.

SOFTS. Table with columns for soft type, price, and change.

MEAT AND LIVESTOCK. Table with columns for meat type, price, and change.

LONDON TRADED OPTIONS. Table with columns for option type, price, and change.

LONDON SPOT MARKETS. Table with columns for market type, price, and change.

PRECIOUS METALS. Table with columns for metal type, price, and change.

NATURAL GAS NYMEX. Table with columns for gas type, price, and change.

POTATOES LCE. Table with columns for potato type, price, and change.

INDEXES. Table with columns for index type, price, and change.

OTHER. Table with columns for other type, price, and change.

OTHER. Table with columns for other type, price, and change.

OTHER. Table with columns for other type, price, and change.

LONDON SHARE SERVICE

BY TRUSTS SPLIT CAPITAL - Cont.

Table listing various trusts and their share prices, including details on split capital structures.

LEISURE & HOTELS - Cont.

Table listing shares in the leisure and hotels sector, such as hotels and holiday homes.

OTHER FINANCIAL - Cont.

Table listing shares in other financial services, including insurance and investment firms.

PROPERTY - Cont.

Table listing shares in the property sector, including real estate and housing companies.

SUPPORT SERVICES - Cont.

Table listing shares in support services, such as business process outsourcing and IT services.

AIM - Cont.

Table listing shares on the Alternative Investment Market (AIM).

OTHER INVESTMENT TRUSTS

Table listing various other investment trusts and their performance metrics.

OIL EXPLORATION & PRODUCTION

Table listing shares in oil exploration and production companies.

PHARMACEUTICALS

Table listing shares in pharmaceutical companies.

RETAILERS, GENERAL - Cont.

Table listing shares in general retailers.

TOBACCO

Table listing shares in tobacco companies.

TRANSPORT

Table listing shares in transport companies.

WATER

Table listing shares in water utility companies.

SUPPORT SERVICES

Table listing shares in support services on the AIM.

AIM

Table listing shares on the AIM.

OTHER FINANCIAL

Table listing shares in other financial services.

PROPERTY

Table listing shares in the property sector.

OIL, INTEGRATED

Table listing shares in integrated oil companies.

LEISURE & HOTELS

Table listing shares in the leisure and hotels sector.

PAPER, PACKAGING & PRINTING

Table listing shares in paper, packaging, and printing companies.

RETAILERS, FOOD

Table listing shares in food retailers.

RETAILERS, GENERAL

Table listing shares in general retailers.

TELECOMMUNICATIONS

Table listing shares in telecommunications companies.

TEXTILES & APPAREL

Table listing shares in textiles and apparel companies.

AMERICANS

Table listing shares of American companies.

CANADIANS

Table listing shares of Canadian companies.

SOUTH AFRICANS

Table listing shares of South African companies.

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FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 578 4376 for more details.

Main table containing financial data for various funds, including columns for fund names, prices, and performance metrics. Includes sub-sections like 'OTHER OFFSHORE FUNDS' and 'OFFSHORE INSURANCES'.

MANAGED FUNDS BONUS
Please see the general information and the
fund's prospectus for more details on the
fund's performance and other details.

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LONDON STOCK EXCHANGE

MARKET REPORT

Gilts help Footsie move smoothly through 3,700

By Steve Thompson, UK Stock Market Editor

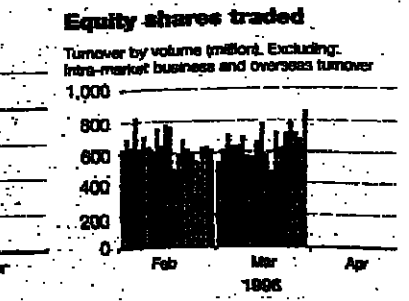
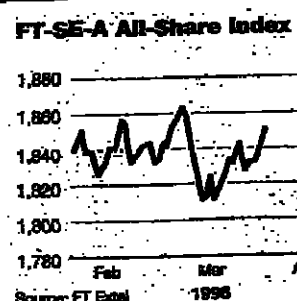
Perceived good news on the domestic economy, the usual daily dose of takeover speculation and a very strong performance by gilts combined to drive share prices sharply higher yesterday.

Such was the mood in London that the FTSE 100 index skipped through 3,700 with relative ease. It was the marked strength of gilts which provided the real driving force for equities. A late rally in US Treasury bonds on Friday evening, plus a strong showing by German bunds at the outset, saw gilts make good progress.

The UK purchasing managers' survey for March was the source of much of the market's enthusiasm, indicating a slowing economy and minimal inflationary pressures and encouraging the feeling around the markets that the next move in UK interest rates may be down.

Mr Kenneth Clarke, chancellor of the exchequer, is scheduled to meet Mr Eddie George, governor of the Bank of England, on Wednesday to discuss monetary policy. The chances of a rate cut in the wake of the meeting were said to be minimal, but dealers said the day's news would be seen as bullish for rate cuts in the future.

There was plenty of uncertainty in the market at the outset of trading, when marketmakers lowered their opening quotations for most of the leaders in a precautionary move after last Friday's sharp decline on Wall Street. Then the Dow Jones Industrial Average fell more than 50 points, shortly before the close, before stabilising and settling 43 points lower on the session.



Indices and ratios table showing FT-SE 100, FT-SE Mid 250, FT-SE 350, FT-SE All-Share, and FT-SE All-Share yield with their respective values and changes.

Best performing sectors table listing Telecommunications, Oil, and Media with their percentage changes.

Worst performing sectors table listing Tobacco, Oil, and Alcohol with their percentage changes.

Warrants action in Orange

Anticipation that Orange, the mobile phone group, is about to get the green light from fund managers prompted a pre-emptive strike by one broker yesterday.

Members of Airbus, to reach critical mass to compete with US groups. BAE also announced some job cuts yesterday.

BT rose 13 to 382 1/2 on turnover of 27m shares, while C&W added 6 at 538p with 14m traded, the two stocks representing more than 6 per cent of the market turnover.

in on chairman and Mr Charles Allen as chief executive and on reports of its plans to expand its TV operations.

boosted Redland 13 to 390p. In the rest of food manufacturing, Unigate continued to recover from the cattle scare that caused the shares to retreat sharply. They gained 7 to 416p.

Reuters record

Reuters Holdings leapt to a record closing high on speculation that some sort of return of value to shareholders is imminent.

Food manufacturer Cadbury Schweppes was under pressure as the market tried to assess the likely impact of Coca-Cola's decision to stop bottling three of its US brands.

Granada rose 11 to 761p in the aftermath of Friday's appointments of Mr Gerry Rob-

USM dropped 13 to 432p after the company announced that a collaboration agreement with Fresenius had been dropped because the two companies were unable to agree on "operational and economic terms".

after the mobile phone group said its subscriber base in the UK at the end of March 1996 had increased by 38 per cent to 2.6 million over the year.

RBoS takes heart

Royal Bank of Scotland shares, which experienced something of a Culloden-esque last week following savage downgrades by both its brokers, showed a braver heart yesterday.

The shares bounced back 16 1/2 to 504p after positive comment in the weekend press and support from Merrill Lynch, which told clients that they had been oversold.

Merill believes that the shares become an attractive proposition under 500p and will become further underpinned when the persistent takeover speculation, which has surrounded the bank, returns.

Merill Lynch also returned to the market following the revelations that BT and Cable and Wireless could merge. Those two stocks were heavily traded again, although sources close to the companies

FUTURES AND OPTIONS

Table of futures and options prices for FT-SE 100 Index Futures, FT-SE 100 Index Options, and Euro Style FT-SE 100 Index Options.

LONDON RECENT ISSUES: EQUITIES

Table listing recent equity issues in London, including company names, issue amounts, and prices.

FT GOLD MINES INDEX

Table showing the FT Gold Mines Index and its components, including Gold Mines Index, Africa, Australia, and North America.

FT-SE Actuarial Share Indices

Table of FT-SE Actuarial Share Indices for various sectors like FT-SE 100, FT-SE Mid 250, FT-SE 350, etc.

FT-SE Actuarial All-Share

Table of FT-SE Actuarial All-Share indices for various industry baskets like Industrial Extraction, Chemicals, etc.

Hourly movements

Table showing hourly movements for FT-SE 100, FT-SE Mid 250, and FT-SE 350.

FT-SE Actuarial 350 Industry baskets

Table of FT-SE Actuarial 350 Industry baskets including Bldg & Constr, Pharmaceuticals, Water, etc.

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Handwritten Arabic text at the bottom of the page, possibly a signature or note.

WORLD STOCK MARKETS

Main table of world stock markets including sections for EUROPE (Austria, Belgium, Denmark, France, Germany, Greece, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, Taiwan, Thailand, Turkey, UK, USA, Venezuela), PACIFIC (Australia, Canada, Hong Kong, India, Indonesia, Korea, Malaysia, New Zealand, Singapore, South Africa, South Korea, Taiwan, Thailand, Turkey, UK, USA, Venezuela), and AFRICA (South Africa).

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INDICES table showing various market indices such as Nikkei, Dow Jones, S&P 500, and others with their respective values and changes.

US INDICES table providing detailed data for major US stock indices including Dow Jones, S&P 500, and NASDAQ.

Table of active stocks and futures, including sections for 'NEW YORK ACTIVE STOCKS', 'FUTURES', and 'TOKYO - MOST ACTIVE STOCKS'.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like 'High', 'Low', 'Open', 'Close', 'Change', and 'Volume'. Includes sub-sections for 'D', 'H', 'I', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

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Continued on next page

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, change, and volume.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market listing various stocks with columns for stock name, price, change, and volume.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, change, and volume.

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AMERICA

Merger talks dominate as Dow rallies

Wall Street

Another round of mergers and demergers dominated early trading on Wall Street as US share prices rebounded somewhat after Friday's sell-off, writes Richard Waters in New York.

While the telecom and health insurance industries saw merger announcements that could have broader repercussions for consolidation in those sectors, General Motors came a step closer to spinning off EDS, a move that would create a new consulting company with a market value of more than \$2bn.

The Dow Jones Industrial Average opened strongly but fell back in line with the bond market, after evidence of stronger activity in the manufacturing sector during March. By midday, the index of big stocks was up 14.35 at 5,931.59 after Friday's fall of more than 40 points. The Standard & Poor's 500 was up 4.05 at 649.55, while the Nasdaq composite climbed 2.85 to 1,104.28.

Confirmation of merger talks between two regional telephone companies, Pacific Teleis and SBC Communications, set the telecommunications sector alight with talk of other takeovers to follow. The stocks of both declined, with Pacific down 5% at \$27.75 and SBC 3% lighter at \$52.75.

Shares of some other Baby Bells jumped on the news, with BellSouth climbing 1% to \$38.75, Bell Atlantic rising 1% to \$63, and Nynex up 2% at \$52.75.

Brazil edges ahead

Sao Paulo edged ahead as Bear Stearns raised its recommendation on the market to overweight from neutral, saying that Brazil's reform process appeared to be moving forward. The Bovespa index was 160.62 higher in late morning trade at 49,710.

CARACAS was softer in very thin trade, with investors reluctant to take positions ahead of the four-day holiday which will shut down the market from Thursday. The Merinvest composite

An announcement that Aetna had agreed to buy US Healthcare, one of the US's largest owners of health maintenance organisations, hit the prices of other companies that had been seen as potential takeover targets. Among these, Pacific Health Systems was trading at \$79, a fall of 2%.

However, prices of other managed care companies that had been seen as possible targets for Aetna remained firm, reflecting a belief that the massive deal could lead to further deals in the health insurance industry. Shares in Humana rose 1% to \$52.75, while United Healthcare climbed 2% to \$63.75. US Healthcare itself rose 2% to \$52.75, while Aetna fell 2% to \$73.75.

Shares in the different classes of General Motors stock moved in opposite directions yesterday. Class E stock, which is due to be converted into the stock of an independent EDS, was down 1% at \$55 on news that the company's profits could be hit by a new long-term consulting agreement reached between the two sides. Meanwhile, class H stock, which is tied to the profits of GM Hughes, rose 2% to \$63 on reports that GM might spin off part of that company. GM's ordinary shares rose 1% to \$54.75.

Canada

Toronto was mixed in mid-session trade, boosted by a stronger Wall Street but kept in check by weak gold stocks. The TSE-300 composite index was 9.17 higher at 4,980.00 by noon.

Index was 0.61 easier in lunchtime trade at 165.68, with investors also reluctant to anticipate the reaction to an expected government announcement next week of major economic measures, which could include a devaluation and an increase in interest rates, as well as an increase in domestic gasoline prices.

MEXICO CITY was higher at mid-session, with the IPC index gaining 12.63 at 3,085.03. Telmex's 1 share rose 2 centavos to 12.50 pesos.

EUROPE

Amsterdam selects growth stocks, AEX peaks

The growth status attached by Dutch market brokers to stocks in the food, brewing and retailing industries helped take AMSTERDAM to yet another all-time high, the AEX index closing a busy trading session 5.63 ahead at 537.28.

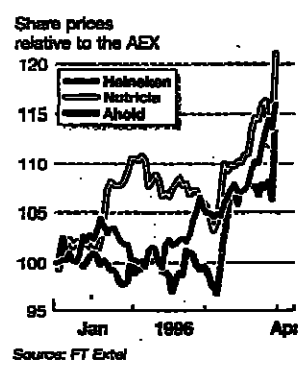
The food company Nutricia moved ahead F110.20 or 6.2 per cent to F117.70, a further response to last week's healthy results; the brewer Heineken by F19.70 to F136.20 on talk that it might make a bid for Foster's, its Australian rival; and the retailer Ahold by F14.40 or 4.5 per cent to F14.10 on its own string of US supermarket takeovers.

A steady dollar and a firm bond market underpinned the broad market gains, and financials with life insurance activities reflected the implied appreciation in asset value. Amey rising F15.70 or 4.9 per cent to F123.20.

Mr David Asarkoff of CS First Boston said the market was attractive; the Dutch central bank had been more aggressive than the Bundesbank on interest rate cuts, and the Dutch economy was outpacing Germany's in growth terms.

BRUSSELS strengthened 2.5 per cent, with hedging by Bel-20 linked funds and lower

Dutch leaders



Share prices relative to the AEX

Source: FT Data

bond yields pushing the index up 41.46 to 1,680.89. Tractebel, the utilities company, was one of the main beneficiaries, climbing BF775 or 6.2 per cent to BF12,476.

Paris, the insurer, was BF200 higher at BF7,915 as analysts expressed scepticism about reports, denied by the company, that it could buy Vereinte Insurance from Germany's Allianz.

Société Générale de Belgique, Belgium's flagship holding company, picked up BF75 to BF2,405 ahead of reporting lower than expected 1995 results after the market closed. PARIS made a 19-month

high, the CAC-40 index closing 10.86 ahead at 2,655.63 in turnover of FF4.52bn.

There was a contrast in oils: the French Finance Ministry denied rumours of an imminent sale of its remaining 10 per cent stake in Elf, which shed FF3 to FF338.50; but Total, lifted by a road show, put on FF7.80 at FF747.80.

Suez, which controls Société Générale de Belgique, rose FF13.20 to FF208.70 in advance of the latter's results. Alcatel Alsthom, up FF16.10 to FF163, extended last week's restructuring gains; and the retailing group Carrefour and Promodes put on FF5.2 at FF3.740 and FF78 at FF1,353 respectively in an echo of Amsterdam's enthusiasm.

FRANKFURT went into holiday mode, turnover falling DM30n to DM6.6bn and the Dax index showing every sign of range-trading, although a stronger dollar, bond funds rising in line with US Treasuries and, belatedly, a good start for the Dow left it at the higher end of its range at the close.

The Dax index finished 11.66 higher at an 181-indicator 2,500.75. Hoechst and Bayer fell out of the chemicals driving sector to be replaced by BASF, DM9.25 higher at DM409.75;

FT-SE Actuaries Share Indices

Table with columns for FT-SE Actuaries Share Indices (Apr 1, Apr 2, Apr 3, Apr 4, Apr 5, Apr 6, Apr 7, Apr 8, Apr 9, Apr 10, Apr 11, Apr 12, Apr 13, Apr 14, Apr 15, Apr 16, Apr 17, Apr 18, Apr 19, Apr 20, Apr 21, Apr 22, Apr 23, Apr 24, Apr 25, Apr 26, Apr 27, Apr 28, Apr 29, Apr 30, May 1, May 2, May 3, May 4, May 5, May 6, May 7, May 8, May 9, May 10, May 11, May 12, May 13, May 14, May 15, May 16, May 17, May 18, May 19, May 20, May 21, May 22, May 23, May 24, May 25, May 26, May 27, May 28, May 29, May 30, Jun 1, Jun 2, Jun 3, Jun 4, Jun 5, Jun 6, Jun 7, Jun 8, Jun 9, Jun 10, Jun 11, Jun 12, Jun 13, Jun 14, Jun 15, Jun 16, Jun 17, Jun 18, Jun 19, Jun 20, Jun 21, Jun 22, Jun 23, Jun 24, Jun 25, Jun 26, Jun 27, Jun 28, Jun 29, Jun 30, Jul 1, Jul 2, Jul 3, Jul 4, Jul 5, Jul 6, Jul 7, Jul 8, Jul 9, Jul 10, Jul 11, Jul 12, Jul 13, Jul 14, Jul 15, Jul 16, Jul 17, Jul 18, Jul 19, Jul 20, Jul 21, Jul 22, Jul 23, Jul 24, Jul 25, Jul 26, Jul 27, Jul 28, Jul 29, Jul 30, Aug 1, Aug 2, Aug 3, 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